



# **Orange County Fire Authority Comprehensive Annual Financial Report** Year ended June 30, 2020

# **Board of Directors**

As of June 2020

# Shelley Hasselbrink, Chair

City of Los Alamitos

(Board Member Since 2015)

# Vince Rossini, Vice Chair

City of Villa Park

(Board Member Since 2017)

#### **Dave Harrington**

City of Aliso Viejo (Board Member Since 2017)

**Elizabeth Swift** 

City of Buena Park

(Board Member Since 2011)

**Rob Johnson** 

City of Cypress

(Board Member Since 2013)

Joseph Muller

City of Dana Point

(Board Member Since 2015)

John R. O'Neill

City of Garden Grove

(Board Member Since 2019)

**Anthony Kuo** 

City of Irvine

(Board Member Since 2020)

City of La Palma (Board Member Since 2015)

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(Board Member Since 2015)

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**Kathy Ward** City of San Clemente

# **Sandy Rains**

City of Laguna Niguel (Board Member Since 2019)

# **Noel Hatch**

City of Laguna Woods (Board Member Since 2013)

# **Mark Tettemer**

City of Lake Forest (Board Member Since 2020)

### **Ed Sachs**

City of Mission Viejo (Board Member Since 2015)

(Board Member Since 2019)

# **Sergio Farias**

City of San Juan Capistrano (Board Member Since 2017)

### Juan Villegas

City of Santa Ana (Board Member Since 2016)

# **Thomas Moore**

City of Seal Beach (Board Member Since 2019)

# **David Shawver**

City of Stanton (Board Member Since 1995)

# **Letitia Clark**

City of Tustin (Board Member Since 2019)

#### Tri Ta

City of Westminster (Board Member Since 2009)

### **Gene Hernandez**

City of Yorba Linda (Board Member Since 2013)

# **Lisa Bartlett**

County of Orange (Board Member Since 2015)

# **Donald Wagner**

County of Orange (Board Member Since 2019)

# **Brian Fennessy**

Fire Chief

Prepared by OCFA Finance Division

Photos provided by OCFA Multimedia

# **Orange County Fire Authority**



# **Mission Statement**

We proudly serve the changing needs of our communities by providing exceptional emergency and support services. We pledge a commitment to preserving the quality of life."

# **Vision Statement**

We are dedicated to protecting lives and property with first class public safety and emergency services through courage, compassion, and competency.

# **Values Statement and Service Principles**

We rely on our PEOPLE and our Service Principles as we carry out our mission with:

- Professionalism
  - Enthusiasm
    - Organizational Integrity
      - **P**ride
        - **L**eadership
          - Effectiveness

Service Principles guide our relationships with each other and with our customers:

- Safety
- Financial Responsibility
- Teamwork
- Trust

- Excellence
- Ethics
- Personal Accountability
- Care and Respect
- Honesty and Fairness
- Reliability
- Diversity
- Integrity

# Motto

In service of others!

# ORANGE COUNTY FIRE AUTHORITY Comprehensive Annual Financial Report Year ended June 30, 2020

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# Introductory Section



Academy 48 Graduation November 23, 2019



# ORANGE COUNTY FIRE AUTHORITY

P. O. Box 57115, Irvine, CA 92619-7115 • 1 Fire Authority Rd., Irvine, CA 92602 (714) 573-6000 www.ocfa.org

October 8, 2020

The Board of Directors
Orange County Fire Authority
1 Fire Authority Road
Irvine, California 92602

We are pleased to present the Comprehensive Annual Financial Report (CAFR) of the Orange County Fire Authority (OCFA) for the fiscal year ended June 30, 2020. This report consists of management's representations concerning the finances of the OCFA and is presented using the financial reporting model outlined in statements issued by the Governmental Accounting Standards Board (GASB). Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. As management, we assert that this financial report is complete and reliable in all material respects, to the best of our knowledge and belief.

To provide a reasonable basis for making its representations, OCFA management has established a comprehensive internal control framework. This framework is designed to provide reasonable assurance that assets are safeguarded against loss from unauthorized use or disposition and that accounting transactions are executed in accordance with management's authorization and properly recorded so that the financial statements can be prepared in conformity with generally accepted accounting principles (GAAP). Because the cost of a control should not exceed the benefits to be derived, the objective of the internal control framework is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements. The design and operation of internal controls also ensures that federal and state financial assistance funds are expended in compliance with applicable laws and regulations related to those programs.

OCFA's financial statements have been audited by Lance, Soll & Lunghard, LLP, a firm of certified public accountants. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the OCFA's financial statements for the fiscal year ended June 30, 2020, are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

The Management's Discussion and Analysis (MD&A) narrative provides "financial highlights" and interprets the financial reports by analyzing trends and by explaining changes, fluctuations, and variances in the financial data. The MD&A is also intended to disclose any known significant events or decisions that affect the financial condition of the OCFA. The MD&A complements, and should be read in conjunction with, this letter of transmittal.

## **Background Information on the OCFA**

OCFA was formed on March 1, 1995, transitioning from the Orange County Fire Department to a joint powers authority (JPA) as allowed by California State Government Code 6500 et seq. OCFA is an independent entity similar to a special district. The service area includes twenty-three member cities and the unincorporated areas of Orange County. A twenty-five member Board of Directors governs the OCFA, including an elected official appointed to represent each member city and two representatives from the County Board of Supervisors. OCFA is managed by an appointed Fire Chief who reports to the Board of Directors.

Serving the Cities of: Aliso Viejo • Buena Park • Cypress • Dana Point • Garden Grove • Irvine • Laguna Hills • Laguna Niguel • Laguna Woods • Lake Forest • La Palma • Los Alamitos • Mission Viejo • Rancho Santa Margarita • San Clemente • San Juan Capistrano • Santa Ana • Seal Beach • Stanton • Tustin • Villa Park • Westminster • Yorba Linda and Unincorporated Areas of Orange County

#### FY 2019 / 2020

# **Comprehensive Annual Financial Report**

The annual budget serves as the foundation for OCFA's financial planning and control. The budget development process begins in November. The budget team compiles the input received from the section/division managers who follow the policies and guidelines established by Executive Management. The results are presented to Executive Management for review and prioritization. The draft budget is further refined through various committee reviews, including a City Managers' Budget and Finance Committee, a Capital Improvement Program Ad Hoc Committee, and the OCFA Budget and Finance Committee. The OCFA Budget and Finance Committee recommends the budget for approval by the Board of Directors in May or June. The Board has the option of holding a public hearing on the proposed budget and is required to adopt a final budget no later than June 30, the close of OCFA's fiscal year.

The appropriated budget is allocated by fund and department. Department Chiefs may make transfers of appropriations within a department. Transfers of appropriations between departments require the approval of Executive Management, and transfers between funds require the approval of the Board. Budget-to-actual comparisons are provided in this report for each individual governmental fund for which an appropriated annual budget has been adopted. A Budgetary Comparison Statement for the General Fund is presented in the governmental funds section of the accompanying financial statements. Budgetary Comparison Schedules for all remaining governmental funds with appropriated annual budgets are presented in the supplementary schedules section of the accompanying financial statements.



# Information on Orange County and the Local Economy

The information presented in the financial statements is best understood when it is considered from the broader perspective of the local economic environment within which OCFA operates.

### **Orange County Profile:**

Orange County is located along the southern coast of California, with Los Angeles County to the north; San Diego County to the south; and Riverside and San Bernardino counties to the east. Orange County covers an area of 799 square miles, with 42 miles of coastline along the Pacific Ocean, and is home to nearly 3.2 million people.<sup>1</sup>

There are thirty-four cities in Orange County. OCFA provides regional fire services to twenty-three of those cities, along with the unincorporated areas throughout the county.

# **Economic Overview:**

The onset of the coronavirus (COVID-19) pandemic and "stay-at-home" shutdown of March 2020 has decimated the U.S. economy. The federal response to combat the current recession through fiscal policy and stimulus has been much more rapid when compared to the previous Great Recession. However, the economic future is still uncertain as each state re-opens its economy at a different pace. The threat of new surges in COVID-19 cases may lead to slower re-openings or new economic shutdowns in the coming months.<sup>2</sup>

Before the COVID-19 shutdown, the state and local economy were growing at a slow but steady rate. Orange County's unemployment rate was 2.8% in February 2020 but jumped to 13.7% by June 2020<sup>3</sup>. Most pandemic-related job losses and furloughs have been concentrated in lower-paying retail, leisure, and hospitality areas. Orange County has a diverse economy with its largest employment sectors in business/professional services (20%), trade/transportation/utility services (15%), education/health services (14%), and leisure/hospitality services (14%)<sup>4</sup>. This diversity, along with a resilient construction sector, may help to soften the overall economic blow as the county re-opens and begins to recover.<sup>5</sup>

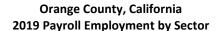
<sup>&</sup>lt;sup>1</sup> California Department of Finance, <a href="http://www.dof.ca.gov/forecasting/demographics/estimates">http://www.dof.ca.gov/forecasting/demographics/estimates</a>, Table E-5 *Population and Housing Estimates for Cities, Counties, and the State, January 2012-2020* 

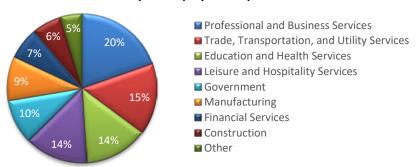
<sup>&</sup>lt;sup>2</sup> Chapman University, Economic & Business Review, June 2020, The COVID-19 Recession: How Quickly Will It End?

<sup>&</sup>lt;sup>3</sup> Bureau of Labor Statistics, <a href="https://www.bls.gov/eag/eag.ca\_santaana\_md.htm">https://www.bls.gov/eag/eag.ca\_santaana\_md.htm</a>, Local Area Unemployment Statistics, Anaheim-Santa Ana-Irvine, CA Metropolitan Division

<sup>&</sup>lt;sup>4</sup> Chapman University, *Economic & Business Review*, June 2020, Table 11 *Orange County Variables, Annual History and Forecasts:* 2015-2020

<sup>&</sup>lt;sup>5</sup> Chapman University, Economic & Business Review, June 2020, Orange County Feels the Pain: But Its Economic Diversity Lessens It Page iv





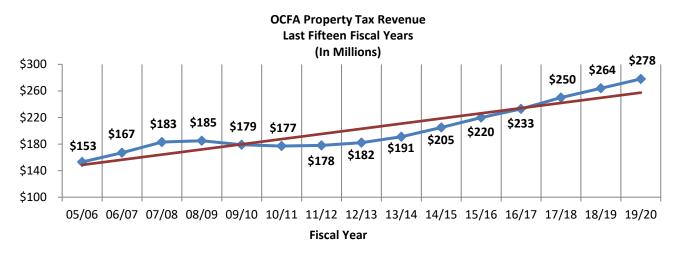
# **Income and Housing Affordability:**

Households in Orange County have a median annual income of \$89,759, which exceeds state and national levels.<sup>6</sup> However, the county has long experienced a high cost of living and a shortage of affordable housing for its residents. Salaries have not kept up with rising home prices and there has not been enough stock of single-family and multi-family residences available to meet demand. Over the last year, changes in the housing market have produced some modest improvements in housing affordability.

The median price for a single-family home in Orange County was \$822,662 in 2019, an increase of 0.9% over the prior year. At the same time, the number of residential building permits issued in the last year has increased 21.1% – from 8,105 permits in 2018 to 9,816 permits in 2019. As home values have increased at a slower rate and mortgage rates have dropped, the number of Orange County households that can afford to purchase a home has improved. The affordability index for a median priced, single-family home increased from 63.6% in 2018 to 71.2% in 2019.

### **Property Taxes:**

The most significant local economic factor impacting OCFA is Orange County's housing market, including fluctuations in new construction activities and housing prices. Property taxes derived from these activities comprised 59.1% of the OCFA's total governmental funds revenues in Fiscal Year 2019/20. As previously described, new construction remains active and home prices continue to rise. OCFA's property tax revenues have steadily increased over the last eight fiscal years since the Great Recession, as shown in the chart below. The current median, single-family home price of \$822,662 well exceeds the pre-recession price peak of \$747,260 from April 2007.



<sup>&</sup>lt;sup>6</sup> Data USA, <a href="https://datausa.io/profile/geo/orange-county-ca/#economy/">https://datausa.io/profile/geo/orange-county-ca/#economy/</a>

<sup>&</sup>lt;sup>7</sup> Chapman University, Economic & Business Review, June 2020, Orange County Feels the Pain: But Its Economic Diversity Lessens It; Table 11 Orange County Variables, Annual History and Forecasts: 2015-2020

#### **Long-term Financial Planning**

Since its formation in 1995, OCFA has been preparing multi-year projections of its revenues and expenditures. A firm of property tax consultants has been retained to assist in the projection of the OCFA's single largest revenue source – property taxes. With these projections and a collection of conservative assumptions, OCFA forecasts its financial condition five years into the future. Various scenarios can be developed from the forecast to assess the impact of proposed or impending changes to the budget, the economy or the underlying assumptions. As a result, this tool provides an early warning of potential financial difficulties. The consultant's method of projecting property tax revenue is to increase the value of existing structures by the 2% constitutional maximum (if CPI is 2% or greater); increase values to account for re-sales; add in the value of any new development; account for assessment appeals and reassessments in a recession; and account for value restoration post-recession.

### **Relevant Financial Policies**

The OCFA Board of Directors has adopted the following formal budgetary and fiscal policies:

**Financial Stability Budget Policy:** This policy is intended to guide OCFA budget actions toward maintaining long-term financial stability and to establish fund balance levels and annual funding targets for the General Fund and Capital Improvement Program (CIP). The policy also includes guidance on facilitating the accelerated payment of OCFA's unfunded liabilities for improved fiscal health.

**Fiscal Health Plan:** The purpose of this plan is to establish a framework for ensuring an ongoing focus on fiscal health and a general process to ensure timely and appropriate response to adverse fiscal circumstances. The cornerstones of this plan are a set of strong fiscal policies and a comprehensive system for monitoring OCFA's fiscal performance. Financial indicators are monitored through frequent updates of OCFA's five-year financial forecast to evaluate stability, strength, or weaknesses of OCFA's finances.

**Investment Policy:** This policy is updated annually to reflect changes in legislation and the changing needs of the OCFA. It specifies the types of investments allowed in the OCFA portfolio, as well as the diversification and maturity requirements for investments.

**Roles/Responsibilities/Authorities for the OCFA:** This document identifies those roles and responsibilities that have been retained by the Board, as well as responsibilities that have been delegated. All authority rests with the Board unless it is delegated by statute or Board action. When delegated, these authorities are further defined by contracts, resolutions, policies and/or other Board actions.

**Accounts Receivable Write-off Policy for Uncollectible Accounts:** This policy establishes the criteria and procedures for requesting uncollectible amounts to be written off.

**Short-term Debt Policy:** This policy establishes guidelines for managing the OCFA's cash flow position in a fiscally conservative manner through the issuance of short-term debt.

**Emergency Appropriations Policy:** This policy establishes guidelines for increasing appropriations in the event of extraordinary fire or emergency activity following the last Board meeting of the fiscal year.

**Assigned Fund Balance Policy:** This policy establishes the authority by which OCFA may set aside cumulative resources in fund balance for an intended future use.

Grants Management Policy: This policy establishes an overall framework for guiding OCFA's use and management of grant resources.

**Capital Projects Fund Policy:** This policy defines the types of allowable activities that may be accounted for in OCFA's capital projects funds, as defined by Governmental Accounting Standard Board (GASB) Statement No. 54.

### **Major Initiatives Expected to Affect Future Financial Position**

Highlights of select initiatives that have the potential to impact OCFA's future financial position are described below.

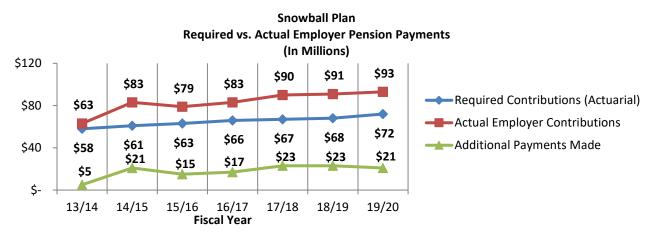
Accelerated Pay-Down of Pension Liability with the Orange County Employees Retirement System: OCFA continues its policy efforts and Board actions to reduce its unfunded liabilities, thereby improving the sustainability of services. In September 2013, the Board approved several strategies to accelerate funding OCFA's Unfunded Actuarial Accrued Liability (UAAL) with the Orange County

Employees Retirement System (OCERS). Those strategies, referred to as the "Snowball Plan," currently include the following:

- (A) Use unencumbered fund balance available at the close of each fiscal year to make annual lump sum payments, estimated at an average amount of \$3 million annually;
- (B) Include savings from reduced retirement rates resulting from the implementation of the Public Employees' Pension Reform Act;
- (C) Budget an additional \$1 million beginning in Fiscal Year 2016/17, and increase by \$2 million each subsequent fiscal year until reaching an annual amount of \$15 million;
- (D) Contribute \$1 million annually for five years, beginning in Fiscal Year 2016/17, from surplus fund balance available from the General Fund's fund balance assignment for workers' compensation; and
- (E) Contribute 50% of General Fund surplus, if any, annually beginning in Fiscal Year 2017/18 in accordance with the Financial Stability Budget Policy.
- (F) Contribute \$500,000 annually beginning in Fiscal Year 2020/21 until the liability is 85% funded in accordance with the Irvine Settlement Agreement.

In November 2016, the Board of Directors also authorized modifications of the "Snowball Plan" to (1) alter the funding target from 100% to 85%; and (2) to redirect expedited payments from the UAAL to the OCFA's unfunded liability for the Retiree Medical Plan after achieving that 85% target. OCFA has been making additional payments toward its UAAL annually since Fiscal Year 2013/14, with additional payments made during Fiscal Year 2019/20 totaling \$21.0 million. The Board of Directors is updated annually on the status of the pay-down plan. As of November 2019, estimates received from the OCERS actuary indicated that these accelerated payments have saved OCFA \$24.6 million in interest, and that OCFA will achieve 85% funding by December 31, 2022, and 100% funding by December 31, 2028. Below is a summary of additional payments made toward the UAAL under the "Snowball Plan" since Fiscal Year 2013/14, followed by a comparison of required versus actual employer pension contributions made during that same time period.

|         | Part A         | Part B       | Part C       | Part D         | Part E    |               |              |               |
|---------|----------------|--------------|--------------|----------------|-----------|---------------|--------------|---------------|
|         |                |              |              |                |           |               |              | Total         |
|         |                |              |              | Budget         | 50% of    | Total         | Other UAAL   | Additional    |
|         |                | Annual       | Annual       | Increases from | General   | Snowball      | Rate         | Payments      |
| Fiscal  | Available Fund | PEPRA        | Budget       | Workers Comp   | Fund      | Plan          | Savings      | Toward the    |
| Year    | Balance        | Savings      | Increases    | Assignment     | Surplus   | Payments      | Payments     | UAAL          |
| 2013/14 | \$ 3,000,000   | \$ 2,235,753 | \$ -         | \$ -           | \$ -      | \$ 5,235,753  | \$ -         | \$ 5,235,753  |
| 2014/15 | 21,290,238     | 86,061       | -            | -              | -         | 21,376,299    | -            | 21,376,299    |
| 2015/16 | 12,609,380     | 2,802,122    | -            | -              | -         | 15,411,502    | -            | 15,411,502    |
| 2016/17 | 9,814,477      | 1,653,114    | 1,000,000    | 1,000,000      | -         | 13,467,591    | 3,128,369    | 16,595,960    |
| 2017/18 | 13,174,516     | 1,886,420    | 3,000,000    | 1,000,000      | 870,041   | 19,930,977    | 3,164,819    | 23,095,796    |
| 2018/19 | 10,000,000     | 3,167,397    | 5,000,000    | 1,000,000      | -         | 19,167,397    | 3,665,549    | 22,832,946    |
| 2019/20 | 4,030,172      | 1,648,658    | 7,000,000    | 1,000,000      | -         | 13,678,830    | 7,324,607    | 21,003,437    |
| Total   | \$73,918,783   | \$13,479,525 | \$16,000,000 | \$4,000,000    | \$870,041 | \$108,268,349 | \$17,283,344 | \$125,551,693 |



#### FY 2019 / 2020

# **Comprehensive Annual Financial Report**

Service Level Assessments: OCFA has been working with Citygate Associates, LLC, since January 2019 to conduct organizational Service Level Assessments (SLA's) in five key areas of the organization – field deployment, emergency medical services, emergency command center, fleet services, and executive leadership. The intent of each SLA is to accomplish the same objectives as a strategic plan but in smaller pieces, and to allow for progress to be made on objectives while other portions of the organization are still being assessed. These five SLA's are nearing completion and transitioning into the final report and briefing phase of the process. As the project moves into new areas of review, OCFA will continue to use the SLA findings to guide improvements throughout the organization.

Ongoing Response to COVID-19 Pandemic: This year's CAFR was prepared during a significant disruption to the global economy and healthcare system. In March 2020, the World Health Organization declared COVID-19 a global pandemic. This was followed by a state-wide "stay at home" order issued by California Governor Gavin Newsom. In response to that order, OCFA closed its Regional Fire Operations and Training Center (RFOTC) to the public and a portion of the professional staff began working remotely or with staggered office schedules. Fire stations also closed to visits from the public at that time; however, they continued to house suppression personnel responding to the 24/7 needs of the community. OCFA established a cross-functional "Incident Management Team" to coordinate internal communications and to acquire the resources needed to support OCFA's internal operations and its emergency response for Orange County's residents.

Beginning June 1, 2020, professional staff returned to working at the RFOTC facility. Due to the ongoing threat of the COVID-19 pandemic, OCFA continues its proactive measures to minimize the potential for exposure to OCFA's workforce. Decisions and actions taken are based on state and federal guidelines. Extended measures include, but are not limited to, facility closures to the general public (except for Community Risk Reduction customers at the RFOTC), employee health screenings, enhanced security services, extra facility cleaning, sanitation stations, and providing facemasks to employees. Even in these challenging times, OCFA is committed to providing exceptional emergency and support services with both courage and compassion.

# **Awards and Acknowledgments**

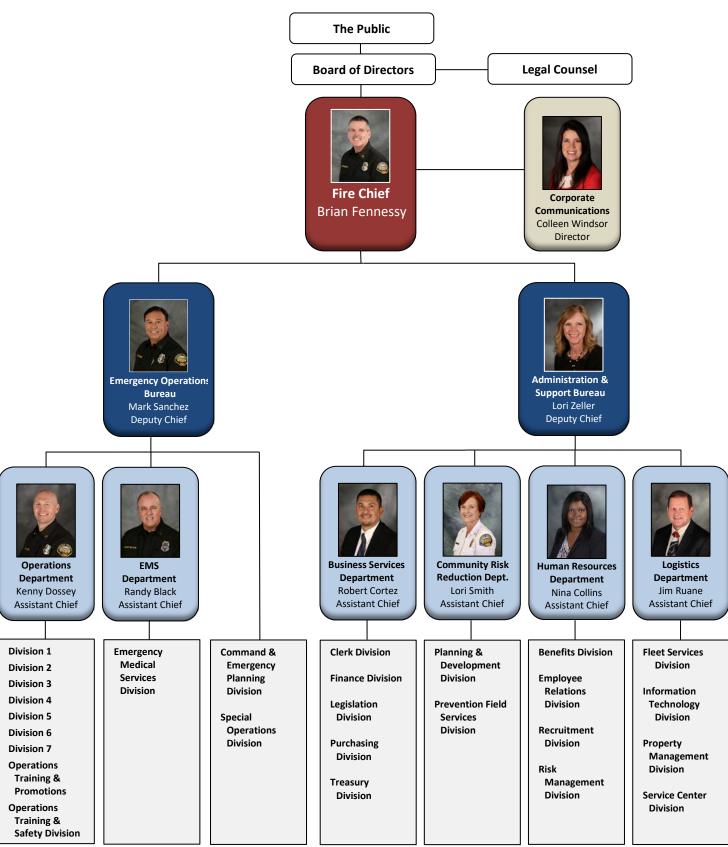
The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the OCFA for its Fiscal Year 2018/19 Comprehensive Annual Financial Report (CAFR), the twenty-second consecutive year OCFA has received this prestigious award. In order to be awarded this certificate, a government must publish an easily readable and efficiently organized CAFR that satisfies both GAAP and applicable legal requirements. The certificate is valid for a period of one year. We believe our Fiscal Year 2019/20 CAFR continues to meet the program's requirements, and we are submitting it to the GFOA to determine its eligibility for this year's award.

The timely preparation of the CAFR was made possible by the dedicated efforts of the staff of the Finance Division. We acknowledge the support and direction provided to OCFA staff by the accounting firm of Lance, Soll & Lunghard, LLP. We would also like to express our appreciation to the Board of Directors and Budget and Finance Committee for their leadership and support in planning and conducting the financial operations of the OCFA in a responsible and progressive manner.

Respectfully submitted,

Brian Fennessy Fire Chief Robert Cortez
Assistant Chief, Business Services Department

# ORANGE COUNTY FIRE AUTHORITY Organization Chart As of June 30, 2020



# ORANGE COUNTY FIRE AUTHORITY Management Staff and Appointed Officials As of June 30, 2020

# **Executive Management**

# Fire Chief

**Brian Fennessy** 

# **Deputy Chiefs**

Mark Sanchez Emergency Operations
Lori Zeller Administration & Support

# **Assistant Chiefs**

Kenny Dossey Operations Randy Black EMS

Robert Cortez Business Services

Lori Smith Community Risk Reduction

Nina Collins Human Resources

Jim Ruane Logistics

# Directors

Colleen Windsor Corporate Communications

# **Appointed Officials**

Patricia Jakubiak Treasurer
Julie Nemes Auditor

Maria D. Huizar Clerk of the Authority

# **Legal Counsel**

Woodruff, Spradlin & Smart General Counsel

# ORANGE COUNTY FIRE AUTHORITY Organization of Board of Directors As of June 30, 2020

The Orange County Fire Authority Board of Directors has twenty-five members as of June 30, 2020. Twenty-three of the members represent member cities and two members represent the county unincorporated area. The Board of Directors meets monthly. Following are descriptions of each committee that has been established by the Board of Directors:

The Executive Committee conducts all business of the OCFA, with the exception of policy issues, including labor relations, budget issues, and other matters specifically retained by the Board of Directors. The Executive Committee consists of no more than nine members of the Board of Directors. The committee membership is comprised of the following designated positions: the Chair and Vice Chair of the Board of Directors, the immediate past Chair of the Board, and the Chair of the Budget and Finance Committee. In addition, the Chair appoints five at-large members, subject to the approval of the Board of Directors. At least one member of the Board of Supervisors serves on this committee. In addition, the ratio of committee members representing cash contract cities to the total committee membership will be as close as reasonably possible to the ratio of the number of cash contract cities to total member agencies. The Chair of the City Managers Technical Advisory Committee serves as an ex officio non-voting member of the Executive Committee.

The **Budget and Finance Committee** advises staff and makes recommendations to the Board of Directors on matters related to financial and budget policies, development of budgets for the General Fund and capital expenditures, assignment of fund balances, budget balancing measures, evaluation and development of plans to meet long-term financing needs, investment oversight, and purchasing policies. The Chair of the Board makes appointments to the Committee on an annual or as-needed basis. The Chair of the City Manager Budget and Finance Committee serves as an ex officio non-voting member of this committee. The Budget and Finance Committee is also designated to serve as OCFA's audit oversight committee.

The **Human Resources Committee** advises OCFA staff and makes recommendations to the Board of Directors on matters regarding human resources policies; job class specifications; compensation programs; benefit changes and renewals; staff training, development and recognition programs; succession planning; risk management and workers' compensation policies; and development of management/performance evaluation and information systems. The committee consists of five members of the Board of Directors, all of which are appointed by the Chair of the Board.



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Orange County Fire Authority California

For its Comprehensive Annual Financial Report For the Fiscal Year Ended

June 30, 2019

Christopher P. Morrill

**Executive Director/CEO** 

# Financial Section



Academy 49 Graduation November 23, 2019



### INDEPENDENT AUDITORS' REPORT

To the Board of Directors Orange County Fire Authority Irvine, California

# **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the discretely presented component unit, each major fund, the aggregate remaining fund information, and the budgetary comparison for the general fund of Orange County Fire Authority, (the "Authority") as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements as listed in the table of contents.

# Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

# Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.





# **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Orange County Fire Authority, as of June 30, 2020, and the respective changes in financial position and budgetary comparison for the general fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### Other Matters

# Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the schedule of proportionate share of the net pension liability, the schedules of plan contributions, the schedule of changes in the net pension liability and related ratios, the schedules of money weighted rate of return, and the schedule of changes in net other post-employment benefits liability and related ratios be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

# Prior Year Comparative Information

The financial statements include summarized prior-year comparative information. Such information does not include all of the information required or sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the government's financial statements for the year ended June 30, 2019, from which such partial information was derived.

## Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Authority's basic financial statements. The introductory section, combining and individual fund financial statements and schedules, and the statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the



United States of America. In our opinion, the combining and individual fund financial statements and schedules are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

# Other Reporting Required by Government Auditing Standards

Lance, Soll & Lunghard, LLP

In accordance with *Government Auditing Standards*, we have also issued our report dated October 8, 2020, on our consideration of the Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Authority's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control over financial reporting and compliance.

Brea, California October 8, 2020



# Orange County Fire Authority Safety Message

# 2-1-1 Helpline (Part 1 of 3)



2-1-1 is a nonprofit organization that provides information and referrals for thousands of services, including shelter, health care, and job placement.

# **Safety Tips**

If you need help finding non-emergency services in your area, 2-1-1 Orange County is available 24 hours a day. 2-1-1 is fast, free, confidential, and available in more than 150 languages. In addition to calling 2-1-1, you can also visit their website at www.211oc.org.

# 2-1-1 Programs and Services

Specially trained 2-1-1 operators connect callers with more than 2,000 local government and nonprofit organizations. These agencies have programs dedicated to many personal and family needs, including:

- ✓ Food
  ✓ Prenatal Care
- ✓ Affordable Housing
  ✓ Child Development
- ✓ Rent/Mortgage Assistance
  ✓ After School Programs
- ✓ Domestic Violence Shelters ✓ Senior Services

(Continued on Page 23)

# Management's Discussion and Analysis







Air Operations Press Conferences July 9 and September 23, 2019

# ORANGE COUNTY FIRE AUTHORITY Management's Discussion and Analysis Year ended June 30, 2020

As management of the Orange County Fire Authority (OCFA), we offer readers of the financial statements this overview and analysis of OCFA's financial activities for the fiscal year ended June 30, 2020.

# **Financial Highlights**

**Governmental Activities:** OCFA's liabilities and deferred inflows of resources exceeded assets and deferred outflows of resources by \$274,664,798 at June 30, 2020. Net position consisted of investment in capital assets totaling \$217,317,435; amounts restricted for capital and other projects totaling \$6,660,176; and an unrestricted deficit totaling \$498,642,409. Net position increased by \$23,405,516 as the result of current year operations.

**Governmental Funds:** OCFA's governmental fund balances totaled \$233,435,621 at June 30, 2020, an increase of \$19,228,854 over the prior fiscal year. Approximately 14.7% was available for funding future operational needs.

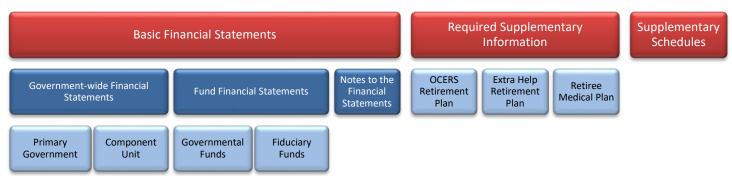
General Fund: Fund balance in the General Fund was categorized as follows at June 30, 2020:

|                  | Nonspendable   | \$ 42,700,572 |
|------------------|--|---------------|
| $\triangleright$ | Restricted   | 6,268,699     |
| $\triangleright$ | Committed  | 1,288,272     |
|                  | Assigned   | 105,976,775   |
|                  | Unassigned   | 34,353,935    |
|                  | Fund balance of the General Fund as of June 30, 2020 | \$190,588,253 |

**Events with Significant Financial Impact:** On August 16, 2019, the City of Garden Grove became the newest member of OCFA and subject to all provisions, benefits, obligations, and liabilities set forth in the JPA Agreement. OCFA now provides all fire suppression, prevention, emergency medical, and related services within the city. The overall increase to OCFA's revenues and expenditures/expenses during Fiscal Year 2019/20 is attributed in large part to this transition of services and suppression employees from the City of Garden Grove.

## **Overview of the Financial Statements**

This discussion and analysis serves as an introduction to OCFA's basic financial statements. The basic financial statements include: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. In addition, the financial section of this report contains required supplementary information and supplementary schedules.



**Government-wide Financial Statements:** The government-wide financial statements provide a broad overview of OCFA's and the OCFA Foundation's finances in a manner like private-sector business. Public safety activities are reported as governmental activities, because they are principally supported by taxes and intergovernmental revenues. The government-wide financial statements can be found on pages 24-25.

#### FY 2019 / 2020

# **Comprehensive Annual Financial Report**

**Statement of Net Position:** The statement of net position presents information on assets, deferred outflows of resources, liabilities, and deferred inflows of resources. The differences between these items are reported as "net position". Over time, increases or decreases in net position serve as an indicator of whether the financial position is improving or deteriorating.

**Statement of Activities:** The statement of activities shows how net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows.

**Fund Financial Statements:** A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities. Like other state and local governments, OCFA uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. OCFA's funds can be divided into two categories – governmental and fiduciary.

Governmental Funds: Governmental funds account for essentially the same functions as those reported in the government-wide financial statements as "governmental activities." However, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. This information is useful in evaluating a government's near-term financing requirements. Because the focus of government funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of near-term financial decisions. Reconciliations are provided to facilitate this comparison for the governmental funds balance sheet and the governmental funds statement of revenues, expenditures and changes in fund balances.

OCFA reports four governmental funds. Information for each governmental fund is presented separately in the fund financial statements, because OCFA has elected to classify all governmental funds as major funds. OCFA adopts an annual appropriated budget for each governmental fund. Budgetary comparison statements or schedules are provided for the governmental funds to demonstrate compliance with this budget. The basic governmental fund financial statements can be found on pages 28-32.

**Fiduciary Funds:** Fiduciary funds account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support OCFA's own programs. Combined basic fiduciary fund financial statements can be found on pages 33-34.

Notes to the Financial Statements and Required Supplementary Information (RSI): The notes to the financial statements and RSI provide additional information that is essential to fully understanding the data provided in the government-wide and fund financial statements, including information about OCFA's retirement and other postemployment benefit plans. RSI, while not a part of the basic financial statements, is considered to be an essential part of the financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. The notes to the financial statements can be found on pages 35-82 and RSI can be found on pages 83-95.

**Supplementary Schedules:** The budgetary schedules referred to earlier in connection with governmental funds are presented in the supplementary schedules section. Combining and individual fund schedules can be found on pages 97-109.

#### **Government-wide Financial Analysis**

**Net Position:** As noted earlier, the change in net position over time serves as a useful indicator of a government's financial position. In the case of OCFA, net position totaled a deficit of \$274,664,798 at the end of the most recent fiscal year, a 7.9% change from the prior fiscal year. Following is a summary of OCFA's net position as of June 30, 2020 and 2019:

| ORANGE COUNTY  | FIRE AUTHORITY's | Net Position        |                    |          |
|--|------------------|---------------------|--------------------|----------|
|  |                  |                     | Increase (De       | crease)  |
| <b>Governmental Activities</b>                       | June 30, 2020    | June 30, 2019       | <u>Amount</u>      | <u>%</u> |
| Assets:  |                  |                     |                    |          |
| Current and other assets                             | \$ 231,040,916   | \$ 216,331,420      | \$14,709,496       | 6.8%     |
| Restricted assets                                    | 2,121,417        | -                   | 2,121,417          | n/a      |
| Capital assets, net                                  | 217,317,435      | 218,642,679         | (1,325,244)        | -0.6%    |
| Total assets   | 450,479,768      | 434,974,099         | <u> 15,505,669</u> | 3.6%     |
| Deferred outflows of resources:                      |                  |                     |                    |          |
| Related to pensions/OPEB                             | 127,422,203      | 159,936,990         | (32,514,787)       | -20.4%   |
| Total deferred outflows of resources                 | 127,422,203      | <u> 159,936,990</u> | (32,514,787)       | -20.4%   |
| Liabilities:   |                  |                     |                    |          |
| Long-term liabilities                                | 722,904,449      | 790,687,641         | (67,783,192)       | -8.6%    |
| Other liabilities                                    | 17,391,109       | 17,541,839          | (150,730)          | -0.9%    |
| Total liabilities                                    | 740,295,558      | 808,229,480         | (67,933,922)       | -8.4%    |
| Deferred inflows of resources:                       |                  |                     |                    |          |
| Related to pensions/OPEB                             | 112,271,211      | 84,751,923          | 27,519,288         | 32.5%    |
| Total deferred inflows of resources                  | 112,271,211      | 84,751,923          | 27,519,288         | 32.5%    |
| Net position:  |                  |                     |                    |          |
| Investment in capital assets                         | 217,317,435      | 218,642,679         | (1,325,244)        | -0.6%    |
| Restricted for capital projects                      | 391,477          | 403,489             | (12,012)           | -3.0%    |
| Restricted for drought augmentation activities       | 956,880          | 1,950,806           | (993,926)          | -51.0%   |
| Restricted for greenhouse gas reduction activities   | 1,354,680        | 677,340             | 677,340            | 100.0%   |
| Restricted for Section 115 pension trust             | 2,120,383        | -                   | 2,120,383          | n/a      |
| Restricted for grants, donations, and other programs | 1,836,756        | 1,246,669           | 590,087            | 47.4%    |
| Unrestricted   | (498,642,409)    | (520,991,297)       | 22,348,888         | 4.3%     |
| Total net position (deficit)                         | \$(274,664,798)  | \$(298,070,314)     | \$23,405,516       | 7.9%     |

**Investment in Capital Assets:** At June 30, 2020, the largest portion of OCFA's net position is its investment in capital assets. OCFA uses capital assets to provide services to citizens; consequently, these assets are not available for future spending. It should be noted that the repayment of any debt issued to acquire capital assets must be from other sources. OCFA cannot sell the assets to obtain funding.

**Net Position Restricted for Capital Projects and Other Purposes:** An additional portion of OCFA's net position includes resources that are subject to external restrictions on how they may be used. As of June 30, 2020, restricted net position relates to CALFIRE contract revenues that are legally restricted for fire station development or improvements; state funding restricted for drought augmentation and greenhouse gas reduction activities; amounts set aside in a Section 115 pension trust per contractual requirements; donations received for specific programs; and unperformed purchase orders for grant-funded programs.

**Unrestricted Net Position:** The remaining balance of net position is considered unrestricted. A positive unrestricted balance would represent amounts that may be used to meet OCFA's ongoing obligations to citizens and creditors. A deficit unrestricted balance, as reported on June 30, 2020 and June 30, 2019, indicates that OCFA's obligations currently exceed its resources. This deficit is due to the implementation of Governmental Accounting Standards Board (GASB) Statements No. 68 and No. 75 during Fiscal Year 2014/15 and Fiscal Year 2017/18, respectively. These statements required OCFA to begin reporting its net pension liabilities and the full amount of its net other postemployment benefit liabilities (OPEB) on the Statement of Net Position.

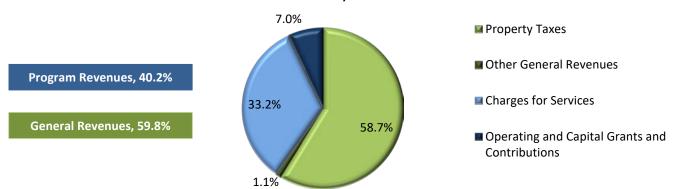
# **Comprehensive Annual Financial Report**

**Changes in Net Position:** Net position of OCFA's governmental activities increased by \$23,405,416 during the most recent fiscal year, an indication that OCFA's financial position has improved. As previously noted, changes in financial reporting requirements under GASB Statements No. 68 and No. 75 are the reason why OCFA reports an overall deficit in its net position.

Governmental activities are divided into two categories – program and general. Program revenues are those derived directly from a government program itself, or from parties outside the government's taxpayers, and thus reduce the net cost of providing that program. Any program expenses that are not offset by program revenues must essentially be financed by general revenues, such as taxes and investment earnings. Following is a summary of the changes in OCFA's net position for Fiscal Year 2019/20 and Fiscal Year 2018/19, followed by explanations for the increases or decreases in revenues and expenses between fiscal years.

| ORANGE COUNT                              | Y FIRE AUTHORITY's Char | nges in Net Position     |                     |             |
|---|-------------------------|--------------------------|---------------------|-------------|
| Olivator Cooki                            | THE ACTION TO CHAI      | iges in receives control | Increase (D         | ecrease)    |
| Governmental Activities                   | June 30, 2020           | June 30, 2019            | Amount              | <u>%</u>    |
| Program revenues:                         |                         |                          |                     | <del></del> |
| Charges for services                      | \$ 156,740,363          | \$ 128,320,646           | \$28,419,717        | 22.1%       |
| Operating grants and contributions        | 29,275,482              | 15,454,060               | 13,821,422          | 89.4%       |
| Capital grants and contributions          | 3,850,481               | 454,200                  | 3,396,281           | 747.8%      |
| Total program revenues                    | 189,866,326             | 144,228,906              | 45,637,420          | 31.6%       |
| General revenues:                         |                         |                          |                     |             |
| Property taxes                            | 277,721,815             | 264,267,387              | 13,454,428          | 5.1%        |
| Investment income                         | 3,302,632               | 4,236,800                | (934,168)           | -22.0%      |
| Gain on disposal of capital assets        | 12,641                  | -                        | 12,641              | n/a         |
| Miscellaneous                             | 1,813,085               | 1,320,364                | 492,721             | 37.3%       |
| Total general revenues                    | 282,850,173             | 269,824,551              | 13,025,622          | 4.8%        |
| Total revenues                            | 472,716,499             | 414,053,457              | 58,663,042          | 14.2%       |
| Public safety expenses:                   |                         |                          |                     |             |
| Salaries and benefits                     | 352,573,221             | 339,249,853              | 13,323,368          | 3.9%        |
| Services and supplies                     | 84,600,263              | 62,877,930               | 21,722,333          | 34.5%       |
| Depreciation and amortization             | 12,137,499              | 10,531,098               | 1,606,401           | 15.3%       |
| Total public safety expenses              | 449,310,983             | 412,658,881              | 36,652,102          | 8.9%        |
| Interest on long-term debt                | <u>-</u>                | 11,444                   | (11,444)            | -100.0%     |
| Total expenses                            | 449,310,983             | 412,670,325              | 36,640,658          | 8.9%        |
| Change in net position                    | 23,405,516              | 1,383,132                | 22,022,384          |             |
| Net position (deficit), beginning of year | (298,070,314)           | (299,453,446)            | 1,383,132           |             |
| Net position (deficit), end of year       | <u>\$(274,664,798)</u>  | \$(298,070,314)          | <u>\$23,405,516</u> | 7.9%        |

# Revenues of Governmental Activities - By Source Fiscal Year 2019/20



**Program Revenues:** Program revenues, which totaled \$189,866,326 for Fiscal Year 2019/20 and accounted for 40.2% of total revenues, increased by \$45,637,420 over the prior fiscal year.

**Charges for Services** include amounts received from those who purchase, use, or directly benefit from or are affected by a program. These revenues increased by \$28,419,717 over the prior fiscal year.

| Amount        |  |
|---------------|--|
| (Rounded)     | Reason for Increase / Decrease   |
| ,             |  |
| +\$27,080,000 | Fire service contract revenues increased due to cash contract city charges per terms of the Joint Powers               |
|               | Agreement (+\$5,500,000) and the addition of the City of Garden Grove (+\$20,160,000); OCFA's contract with            |
|               | California Department of Forestry (CALFIRE) for protection of State Responsibility Area (SRA) lands                    |
|               | (+\$1,220,000); and the Airport Rescue Firefighting (ARFF) Services contract with John Wayne Airport                   |
|               | (+\$200,000). The City of Garden Grove joined as OCFA's newest member in August 2019 and was the most                  |
| . 64.245.000  | significant event contributing to OCFA's overall revenue increase in Fiscal Year 2019/20.                              |
| +\$4,245,000  | In Fiscal Year 2019/20, OCFA recognized a public assistance reimbursement claim from the Federal Emergency             |
|               | Management Agency (FEMA) for costs incurred during the COVID-19 pandemic. It is anticipated that OCFA                  |
|               | will receive reimbursement for approximately 75% of its eligible costs, which included personnel overtime              |
| 44 500 000    | (+\$3,575,000), materials and supplies (+\$2,080,000), and administration (+\$5,000).                                  |
| -\$1,690,000  | Reimbursements for state and federal incidents vary depending on fire and emergency response activity.                 |
|               | Reimbursements from CALFIRE, the California Emergency Management Agency (CAL EMA), and the Cleveland                   |
|               | National Forest decreased by \$175,000. There were several significant incidents in Fiscal Year 2019/20,               |
|               | including in-county pre-position, the Getty Fire, and the Saddleridge Fire in October 2019. However, overall           |
|               | activity was lower. OCFA responded to only sixty incidents in the current year as compared to eighty-seven             |
|               | in the prior year. Federal responses to national emergency incidents also decreased by \$1,515,000. Activity           |
| ć4 200 000    | was higher in the prior year due to the Holy Fire in August 2018 and Hurricane Florence in September 2018.             |
| -\$1,300,000  | Fee-based fire prevention revenues for inspections, planning and development, and false alarm events                   |
|               | decreased due to lower activity in Fiscal Year 2019/20. The number of inspections and construction plan                |
|               | reviews performed in the last four months of the fiscal year dropped due to the COVID-19 pandemic. In                  |
|               | addition, there was a one-time project at John Wayne Airport in Fiscal Year 2018/19 that further attributed to         |
|               | the decline in planning and development fees by approximately \$130,000. False alarm instances are billed at           |
|               | increasingly higher rates for each occurrence. There was an overall decline in the number of customers billed          |
| ,¢170,000     | in Fiscal Year 2019/20, including several who had incurred over ten occurrences each in the prior year.                |
| +\$170,000    | Revenues for ambulance transport and supplies reimbursement were higher in Fiscal Year 2019/20 primarily               |
| ¢oe non       | due to an increase in transport activity from the City of Garden Grove as a new OCFA member city.                      |
| -\$85,000     | Road maintenance, fuel reduction, and other contract revenues generated by the hand crew decreased                     |
| +\$28,420,000 | because less work was completed for Southern California Edison.  Program Poyonuss: Charges for Sorvices - Not Increase |
| +\$28,420,000 | Program Revenues: Charges for Services – Net Increase  |

*Operating Grants and Contributions* include grants, contributions, donations, and similar items that are restricted to one or more specific program. These revenues increased by \$13,821,422 over the prior fiscal year.

| Amount<br>(Rounded) | Reason for Increase / Decrease   |
|---------------------|--|
| +\$7,495,000        | Federal and state operating grants increased due to new state funding for the Fire Integrated Real-Time Intelligence System (FIRIS) Pilot Program; a federal grant for additional firefighter positions; a supplemental federal grant to purchase COVID-19 personal protective equipment; and a new federal grant for fireground survival training.  |
| +\$4,890,000        | During Fiscal Year 2019/20, OCFA received a one-time \$4,890,000 donation from Southern California Edison to fund the 150-day Next Generation Aerial Operations Based Pilot Program.   |
| +\$1,435,000        | Tax increment passed through from members increased by \$1,435,000. The State of California dissolved its sixty-year-old redevelopment program in Fiscal Year 2011/12. City redevelopment agencies were replaced with successor agencies to manage the wind-down of the program. Property tax increment from this program was deposited into a Redevelopment Property Tax Trust Fund from which the County of Orange Auditor/Controller makes disbursements. |
| +\$13,820,000       | Program Revenues: Operating Grants and Contributions – Net Increase  |

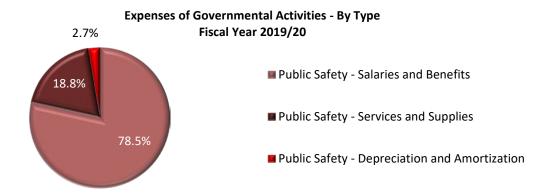
# **Comprehensive Annual Financial Report**

*Capital Grants and Contributions* include grants, contributions, donations, and similar items that are restricted to one or more specific capital-related programs. These revenues increased by \$3,396,281 over the prior fiscal year.

| Amount<br>(Rounded) | Reason for Increase / Decrease  |
|---------------------|---|
| +\$3,170,000        | Capital assets contributed to OCFA increased by \$3,170,000 due to the acquisition of various fire apparatus, vehicles, and equipment from the City of Garden Grove.  |
| +\$225,000          | Revenues from developers increased per the terms of various Secured Fire Protection Agreements. Contributions varied between the prior and current year because of construction projects in the cities of Irvine and Lake Forest. The individual project having the greatest impact on developer revenue was the Portola Center in Lake Forest. |
| +\$3,395,000        | Program Revenues: Capital Grants and Contributions – Net Increase   |

**General Revenues:** General revenues, which totaled \$282,850,173 for Fiscal Year 2019/20 and accounted for 59.8% of total revenues, increased by \$13,025,622 over the prior fiscal year.

| Amount (Rounded) |   | Posson for In | erease / Desrease |                                       |  |
|------------------|---|---------------|-------------------|---------------------------------------|--|
| (Rounded)        | Reason for Increase / Decrease  |               |                   |                                       |  |
| +\$13,455,000    | Property taxes increased by \$13,455,000 over the prior year primarily due to increases in secured property taxes.  |               |                   |                                       |  |
|                  | Secured property taxes increased by 5.9%, which is consistent with a corresponding 6.0% increase in the assessed  |               |                   |                                       |  |
| 4000 000         | property values for jurisdictions within OCFA's structural fire fund.   |               |                   |                                       |  |
| -\$930,000       | Investment income decreased by \$930,000. OCFA's year-to-date effective rate of return on its investment portfolio was 1.63% at June 30, 2020, as compared to 2.35% at June 30, 2019. This decline in the annual rate of return |               |                   |                                       |  |
|                  |   | -             |                   |                                       |  |
|                  |   |               | -                 | CFA adjusts its investments to market |  |
|                  | -   |               | _                 | Fiscal Year 2019/20 and generated a   |  |
|                  | \$195,000 decrease in total investment income as compared to the prior fiscal year's market value gain. The market  |               |                   |                                       |  |
|                  | value adjustment is a "paper only" transaction since OCFA typically holds its investments to maturity. These  |               |                   |                                       |  |
|                  | components of investment income, including interest earned from the County of Orange on property taxes and the  |               |                   |                                       |  |
|                  | Section 115 pension trust, are summarized below:  |               |                   |                                       |  |
|                  |   | FY 2019/20    | FY 2018/19        | Increase (Decrease)                   |  |
|                  | Portfolio earnings  | \$2,607,604   | \$3,478,985       | \$(871 <i>,</i> 381)                  |  |
|                  | Market value gain (loss)  | 312,594       | 510,309           | (197,715)                             |  |
|                  | Interest on property taxes  | 341,629       | 247,506           | 94,123                                |  |
|                  | Section 115 pension trust   | 40,805        | -                 | 40,805                                |  |
|                  | Total investment income   | \$3,302,632   | \$4,236,800       | \$(934,168)                           |  |
|                  |   |               |                   |                                       |  |
| +\$500,000       | Miscellaneous and other revenues increased due to a gain on disposal of various capital assets and due to workers'  |               |                   |                                       |  |
|                  | compensation insurance recoveries, including a long-term case that was covered under OCFA's excess workers'   |               |                   |                                       |  |
|                  | compensation policy.  |               |                   |                                       |  |
| +\$13,025,000    | General Revenues – Net Increase   |               |                   |                                       |  |



**Public Safety Expenses:** Total public safety expenses increased by \$36,652,102 from the prior fiscal year.

| Amount        |   |                            |                            |                          |
|---------------|---|----------------------------|----------------------------|--------------------------|
| (Rounded)     | Reason for Increase / Decrease  |                            |                            |                          |
| +\$25,905,000 | Reasons for increases and decreases to the following categories of salaries and benefits are further explained in the <i>Major Governmental Funds – General Fund</i> portion of this Management's Discussion and Analysis: regular pay, FICA, and Medicare (+\$16,240,000); employee health insurance and other benefits (+\$4,410,000); overtime costs (+\$3,850,000); other pay (+\$2,070,000); vacation and sick leave payouts (-\$515,000); and temporary "extra help" salaries (-\$150,000).   |                            |                            |                          |
| -\$16,485,000 | Retirement contributions remitted to the Orange County Employees Retirement System (OCERS) increased by \$2,175,000. Reasons for the increase in actual plan contributions are further explained in the <i>Major Governmental Funds – General Fund</i> portion of this Management's Discussion and Analysis. In addition, under the requirements of GASB Statement No. 68, the amount of pension expense recognized during Fiscal Year 2019/20 to fully capture OCFA's share of the net pension liability in its governmental activities was \$18,660,000 less than the prior year.   |                            |                            |                          |
| +\$2,560,000  | Under the requirements of GASB Statement No. 75, the amount of OPEB expense recognized during Fiscal Year 2019/20 in order to fully capture OCFA's net OPEB liability in its governmental activities was \$2,560,000 more than the prior year.  |                            |                            |                          |
| +\$1,345,000  | The net change in long-term liabilities for various employee leave balances increased by \$1,345,000 as compared to the prior year and is recognized as an expense (credit) in the governmental activities.   |                            |                            |                          |
| +\$13,325,000 | Subtotal for Public Safety Salaries and   | -                          |                            |                          |
| +\$17,070,000 | Reasons for increases and decreases to the following categories of services and supplies are further explained in the <i>Major Governmental Funds – General Fund</i> portion of this Management's Discussion and Analysis: professional services other than workers' compensation (+\$9,690,000); the COVID-19 pandemic (+\$2,805,000); special department expenses (+\$1,370,000); clothing and personal supplies (+\$620,000); facility maintenance (+500,000); office expenses (+\$440,000); equipment and vehicle maintenance (+\$405,000); medical and pharmaceuticals (+\$245,000); insurance (+\$240,000); communications (+\$220,000); City of Garden Grove start-up costs (+\$165,000); travel, training, and meetings (-\$135,000); utilities (+\$125,000); and various other services and supplies (+\$380,000). |                            |                            |                          |
| +\$4,420,000  | OCFA's long-term liability for workers' compensation reflects the present value of estimated outstanding losses, as determined by an actuarial valuation and the "confidence level" set by the Board of Directors. The change in the actuarial liability estimate, plus actual cash claims paid, is recognized as an expense.  FY 2019/20 FY 2018/19 Increase (Decrease)  |                            |                            |                          |
|               | · ·   | \$12,340,000               | \$11,960,000               | \$ 380,000               |
|               | Change in actuarial estimate  Total fiscal year expense   | 17,320,000<br>\$29,660,000 | 13,280,000<br>\$25,240,000 | 4,040,000<br>\$4,420,000 |
|               | , ,   |                            |                            | _                        |
| +\$330,000    | Services and supplies relating to capital improvement projects vary each year based on the timing of one-time projects. The most significant Fiscal Year 2019/20 project was the site stabilization project at Fire Station No. 42 (Portola Hills), which incurred various non-capitalized engineering and construction expenses.   |                            |                            |                          |
| -\$100,000    | There was a \$100,000 loss on disposal of capital assets during Fiscal Year 2018/19. Various equipment items were sold or traded in at amounts less than their net book value, including extrication tools and a cardiac monitor. In addition, OCFA's modular building that was used as a temporary site for Fire Station No. 61 (Buena Park) was donated to the Centralia School District after the new permanent fire station was placed into service. That modular building had a net book value of \$35,000 and was the single largest component of the prior year's overall loss. Capital assets disposed during Fiscal Year 2019/20 were reported at an overall net gain, which is reported as a general revenue in the governmental activities.  |                            |                            |                          |
| +\$21,720,000 | Subtotal for Public Safety Services and Supplies – Net Increase   |                            |                            |                          |
| +\$1,605,000  | <b>Public Safety Depreciation and Amortization Expense</b> , which had no impact on OCFA's cash balances, increased by \$1,605,000, and pertained primarily to depreciation on vehicles. Fiscal Year 2019/20 was the first full year of depreciation expense on six 100' tractor drawn aerials and ten type one engines that were placed into service during the prior year.  |                            |                            |                          |
| +\$36,650,000 | Total Public Safety Expenses – Net Inci   | rease                      |                            |                          |

# **Comprehensive Annual Financial Report**

**OCFA Foundation:** OCFA reports the financial activities of the OCFA Foundation as a discretely presented component unit in its government-wide financial statements. The OCFA Foundation also issues separate, component-unit financial statements that may be obtained through written request from the OCFA Finance Division at 1 Fire Authority Road, Irvine, California, 92602. The net position of the OCFA Foundation totaled \$173,990 at June 30, 2020, a 20.8% increase over the prior year. Following is a summary of the OCFA Foundation's net position as of and for the changes thereof for the fiscal years ending June 30, 2020 and 2019:

| OCFA FOUNDATION's Condensed Financial Activity       |                  |                  |                     |          |
|--|------------------|------------------|---------------------|----------|
|  |                  |                  | Increase (Decrease) |          |
| Component Unit                                       | June 30, 2020    | June 30, 2019    | <u>Amount</u>       | <u>%</u> |
| Assets:  |                  |                  |                     |          |
| Current and other assets                             | \$160,475        | \$139,209        | \$21,266            | 15.3%    |
| Capital assets, net                                  | <u> 13,515</u>   | <u>14,314</u>    | <u>(799)</u>        | -5.6%    |
| Total assets   | <u> 173,990</u>  | <u>153,523</u>   | 20,467              | 13.4%    |
| Liabilities:   |                  |                  |                     |          |
| Other liabilities                                    | <del>-</del>     | <u>9,399</u>     | <u>(9,399)</u>      | -100.0%  |
| Total liabilities                                    | <del>-</del>     | <u>9,399</u>     | <u>(9,399)</u>      | -100.0%  |
| Net position:  |                  |                  |                     |          |
| Investment in capital assets                         | 13,515           | 14,314           | (799)               | -5.6%    |
| Restricted for grants, donations, and other programs | 39,490           | 33,525           | 5,965               | 17.8%    |
| Unrestricted   | <u>120,985</u>   | <u>96,285</u>    | 24,700              | 25.7%    |
| Total net position                                   | <u>\$173,990</u> | <u>\$144,124</u> | <u>\$29,866</u>     | 20.8%    |
| Program revenues:                                    |                  |                  |                     |          |
| Operating grants and contributions                   | <u>\$130,382</u> | \$ 57,203        | <u>\$73,179</u>     | 128.0%   |
| Total revenues                                       | 130,382          | 57,203           | 73,179              | 128.0%   |
| Public safety expenses:                              |                  |                  |                     |          |
| Services and supplies                                | 99,717           | 51,503           | 48,214              | 93.6%    |
| Depreciation and amortization                        | <u>799</u>       | <u>799</u>       | <u>-</u>            | n/a      |
| Total expenses                                       | 100,516          | 52,302           | 48,214              | 92.2%    |
| Change in net position                               | 29,866           | 4,901            | 24,965              |          |
| Net position, beginning of year                      | <u>144,124</u>   | 139,223          | 4,901               |          |
| Net position, end of year                            | <u>\$173,990</u> | <u>\$144,124</u> | <u>\$29,866</u>     | 20.8%    |

**Net Position:** At June 30, 2020, a portion of OCFA Foundation's net position reflects its investment in capital assets, which are used to provide services to citizens and are not available for future spending. An additional portion of net position represents resources that are subject to external donor-imposed restrictions that will be met through the actions of the Foundation or the passage of time. As of June 30, 2020, restricted net position related to unspent amounts received for programs, including the Smoke Alarm Outreach Program, Drowning Prevention, the Fire Exploring Academy, the September 11<sup>th</sup> Memorial Project, Girls Empowerment Camp, and the Best & Bravest Awards Event. The remaining balance and largest portion of the OCFA Foundation's net position is considered unrestricted and may be used to meet the ongoing obligations to citizens and creditors.

**Changes in Net Position:** During Fiscal Year 2019/20, operating grants and contributions included \$40,785 in general contributions and \$89,597 in donations and other revenues restricted for various OCFA Foundation programs. Services and supplies expenses included \$3,569 in administrative costs, with the balance relating to various OCFA Foundation programs.

# Financial Analysis of OCFA's Governmental Funds

**Governmental Funds:** OCFA uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The focus of OCFA's governmental funds is on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the OCFA's financing requirements. Fund balance is divided into the following five categories:

- Nonspendable: Not in a spendable form, or legally or contractually required to remain intact
- > **Restricted:** Subject to externally enforceable legal restrictions
- Committed: Use is constrained by specific limitations that the Board of Directors imposes upon itself by a formal action
- Assigned: Intended to be used by the government for specific purposes, subject to change, as established by the governing body itself or by management officials who have been delegated authority by the governing body

> Unassigned: Residual amounts in the General Fund available for any purpose (may serve as a useful measure of a government's net resources available for funding future operational needs)

At the end of Fiscal Year 2019/20, OCFA's governmental funds reported combined ending fund balances of \$233,435,621, an increase of \$19,228,854 in comparison with the prior year. Approximately 14.7% constitutes unassigned fund balance, which is available for spending for any purpose. The remaining 85.3% of fund balance is not available for spending on any new purpose, because it has already been restricted, committed, or assigned for specific purposes, or it is in a nonspendable form.

Major Governmental Funds: If the assets, liabilities, revenues, or expenditures of a governmental fund exceed 10% of the total of all governmental funds, that fund is reported as a major governmental fund in the fund financial statements. OCFA has elected to classify all four of its governmental funds as major, regardless of the calculation. Following is a description of the changes in each fund's revenues, expenditures, and transfers from the prior to the current fiscal year, and how those changes impacted net fund balance. Increases to revenues and transfers in impact fund balance positively, while increases to expenditures and transfers out impact fund balance negatively.



The *General Fund* is the chief operating fund of OCFA. At the end of Fiscal Year 2019/20, the General Fund's fund balance totaled \$190,588,253. Unassigned fund balance totaling \$34,353,935 (18.0%) is available for future spending. The remaining \$156,234,318 (82.0%) is not available for spending on any new purpose, because it has already been restricted, committed or assigned for specific purposes, or is in a nonspendable form. Total fund balance of OCFA's General Fund increased by \$21,863,627 during the current fiscal year. The prior fiscal year's fund balance increased by \$10,623,336, a difference of \$11,240,291. The significant reason(s) for that net difference are identified in the following table.

| Impact on           |  |
|---------------------|--|
| <b>Fund Balance</b> |  |
| (Rounded)           | Description  |
| +\$24,620,000       | Charges for Services. The most significant increase in charges for services was over \$25.6 million for operating and facilities charges to cash contract cities per terms of the Joint Powers Agreement and the addition of the City of Garden Grove as a member in August 2019. Other increases included the Airport Rescue Firefighting (ARFF) Services contract with John Wayne Airport, and private ambulance transport and supplies reimbursements. The most significant decrease in charges for services was \$955,000 for inspection fees. The number of inspections and construction plan reviews performed in the last four months of Fiscal Year 2019/20 dropped due to the COVID-19 pandemic. Revenue also decreased for false alarm fees, other planning and development fees, and contract work generated by the hand crew.  |
| +\$13,455,000       | <b>Taxes.</b> Revenue from property taxes increased primarily due to secured property taxes, which were 5.9% higher than the prior year. The increase in secured property taxes is related to a rise in assessed property values for jurisdictions within OCFA's structural fire fund.   |
| +\$12,735,000       | Intergovernmental. The increase in intergovernmental revenue related to \$5.0 million in federal grant and public assistance funding for the COVID-19 pandemic; \$3.9 million in new state funding received for the Fire Integrated Real-Time Intelligence System (FIRIS) Pilot Program; \$2.9 million in other state and federal grants; \$1.4 million in tax increment passed through from member cities and the County of Orange; and \$1.2 million in contract revenues and augmentation funds for the protection of the State Responsibility Area. These increases were offset by a \$1.7 million decline in state and federal "assistance by hire" revenues for emergency response activity and federal reimbursements relating to hurricanes and other disasters. These types of emergency response activities were significantly higher in Fiscal Year 2018/19 as compared to the current year |
| +\$4,825,000        | Miscellaneous. The increase in miscellaneous revenue is related to a one-time \$4.9 million donation from Southern California Edison to fund the 150-day Next Generation Aerial Operations Based Pilot Program. This was partially offset by a decline in rental revenue generated by leased hangar spaces at Fire Station No. 41 (Fullerton Airport). All tenant hangar leases were terminated and not renewed during Fiscal Year 2019/20.  |
| -\$465,000          | Use of Money and Property. The portion of investment portfolio earnings and a net market value gain allocated to the fund decreased (-\$600,000) but was partially offset by interest earnings related to property taxes (+\$95,000). In addition, OCFA's new Section 115 pension trust generated +\$40,000 in interest earnings during Fiscal Year 2019/20.   |
| +\$55,170,000       | Subtotal – Impact of Revenues  |

(Continued)

| (Continuea) Impact on |  |  |  |  |
|-----------------------|--|--|--|--|
| Fund Balance          |  |  |  |  |
| (Rounded)             | Description  |  |  |  |
| -\$16,240,000         | <b>Regular Pay.</b> Regular pay and related costs such as FICA and Medicare increased by \$16.2 million in Fiscal Year 2019/20.  |  |  |  |
|                       | There were three firefighter academies held in Fiscal Year 2019/20, as compared to only one in the prior year. In addition, the City of Garden Grove joined OCFA as a member in August 2019. These personnel changes resulted in a net addition of approximately 140 new OCFA employees.   |  |  |  |
|                       | Scheduled pay increases went into effect per negotiated labor contracts, including chief officers (2.10 effective July 2019), general and supervisory units (2.00% effective August 2019), administrative manage (2.00% effective August 2019), and firefighters (1.25% effective September 2019).   |  |  |  |
|                       | In response to the COVID-19 pandemic, sick leave claimed by employees for a portion of Fisca 2019/20 was not deducted from their leave banks and was converted to "leave with pay." This convercess produced \$1.9 million in paid employee leave during a ten-week period in late Fiscal Year 20  |  |  |  |
|                       | ➤ There was a \$1.6 million increase in the net year-end estimate for accrued but unpaid payroll costs. The year-end estimates vary each year depending on the timing of the bi-weekly pay period calendar.  |  |  |  |
| -\$4,410,000          | <b>Health Insurance.</b> Employee health insurance and other benefits increased primarily due to firefighter health insurance premiums. OCFA contributes toward the cost of firefighter health insurance premiums at a contractual rate per month, per employee. In addition to an increase in the number of firefighters from Garden Grove, the monthly rate increased from \$1,995 to \$2,095 per month in January 2020.   |  |  |  |
| -\$3,850,000          | <b>Overtime.</b> Overtime costs increased by over \$3.8 million, including overtime for emergencies and backfill for suppression personnel utilizing leave balances or on workers' compensation. There were more in-county emergency events generating overtime in Fiscal Year 2019/20, most notably the upstaffing of strike teams and support staff during the October 2019 wind events and the activation of an OCFA Incident Management Team to oversee the COVID-19 pandemic in Spring 2020. These increases were offset by declines in overtime response for out-of-county emergencies. There were fewer out-of-county incidents to which OCFA provided state "assistance by hire" in Fiscal Year 2019/20 as compared to the prior year. |  |  |  |
| -\$2,175,000          | <b>Retirement.</b> One-time employer pension contributions decreased by \$1.8 million in accordance with OCFA's "snowball" plan to expedite the paydown of its net unfunded pension liability. Actuarially required pension contributions based on employee compensation, net of savings achieved by pre-paying a portion of the subsequent fiscal year's contribution to OCERS, increased by \$4.0 million. That increase is due in part to corresponding increases in employee compensation.   |  |  |  |
| -\$2,070,000          | Other Pay. Other pay – which includes pay to employees on workers' compensation, educational incentives, paramedic/EMT bonuses, bilingual pay, and other specialty pay – increased or decreased as follows:  |  |  |  |
|                       | <ul> <li>Paramedic specialty pay</li> <li>Special assignment pay for other safety specialties</li> <li>Emergency medical technician (EMT) pay</li> <li>Subtotal – increase in specialty pay for safety employees</li> <li>Education incentives</li> <li>Workers' compensation pay</li> <li>Other miscellaneous taxable and nontaxable pay</li> <li>Total – net increase in expenditures</li> </ul>   |  |  |  |
|                       | Specialty pay for safety employees was the most significant contributor to the overall increase. These amounts are typically calculated as a percentage of regular pay, which increased during Fiscal Year 2019/20 due to an increase in the number of safety employees and scheduled pay increases for chief officers and firefighters.   |  |  |  |
| +\$515,000            | Vacation and Sick Leave Payouts. Vacation and sick leave payouts decreased primarily due to the retirement of an individual, long-term employee with significant balances during Fiscal Year 2018/19.  |  |  |  |
|                       | (Continued)  |  |  |  |

(Continued)

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| (Continued)   |   |  |  |  |
|---------------|---|--|--|--|
| Impact on     |   |  |  |  |
| Fund Balance  |   |  |  |  |
| (Rounded)     | Description   |  |  |  |
| +\$150,000    | <b>Extra Help.</b> Salary costs for temporary, "extra help" employees vary each year as projects and short-term vacancies   |  |  |  |
|               |   | arise. The net decrease was primarily due to an employee hired in the prior year to oversee the development of |  |  |
|               | the City of Garden Grove fire service proposal, as well as an overall decrease in reserve firefighter   | stipend payments.  |  |  |
| -\$28,080,000 | Subtotal – Impact of Salaries and Benefits  |  |  |  |
| -\$10,070,000 | Professional Services. The most significant increase in professional services pertained to the Next Generation Aeria Operations Based Pilot Program, a 150-day program to enhance regional wildfire aerial response. Professiona service costs included the operation of two helicopters by Coulson Aviation (USA), Inc. and various Air Tactical Group Supervisors. Another significant increase was the Fire Integrated Real-Time Intelligence System (FIRIS) Pilot Program, a program designed to enhance regional wildfire situational awareness for first responders. Professional service costs included operation of fixed wing aircraft by Courtney Aviation, Air Tactical Group Supervisors, and fire modeling and mapping services. Below is a summary of these and other net increases and decreases in Fiscal Year 2019/20 professional service expenditures: |  |  |  |
|               | Next Generation Aerial Operations Based Pilot Program   | +\$5,290,000   |  |  |
|               | Fire Integrated Real-Time Intelligence System (FIRIS) Pilot Program   | +\$3,940,000   |  |  |
|               | > Workers' compensation claims paid   | +\$380,000   |  |  |
|               | Contracted information technology personnel   | -\$340,000   |  |  |
|               | Station "First-In Alerting System" upgrades and other professional support  | +\$210,000   |  |  |
|               | Design and project management for RFOTC fiber optic network project   | +\$140,000   |  |  |
|               | Lexipol online fire policy manual and integrated daily training bulletin services   | -\$140,000   |  |  |
|               | ➤ Internal investigations   | +\$135,000   |  |  |
|               | ➤ Legal fees  | +\$110,000   |  |  |
|               | Other professional services   | +\$345,000   |  |  |
|               | Total – net increase in professional service expenditures   | +\$10,070,000  |  |  |
| -\$2,805,000  | COVID-19 pandemic, including:   |  |  |  |
|               | Employee personal protective equipment (PPE) such as masks, gowns, hand sanitizer, filters, goggles, and gloves   | +\$1,515,000   |  |  |
|               | Patient medical supplies and inhalers   | +\$290,000   |  |  |
|               | Laptops for telecommuting, office supplies, and printing  | +\$265,000   |  |  |
|               | Food and meals for the Incident Management Team (IMT)   | +\$245,000   |  |  |
|               | Additional RFOTC security and facility decontamination services   | +\$165,000   |  |  |
|               | Enhanced RFOTC janitorial services, HVAC modifications, partition screens, health screening and security sheds, and other facility maintenance  | +\$130,000   |  |  |
|               | Various specialty items, such as board room audio visual upgrades, fit test machines<br>and supplies, employee lodging, and storage racks to house additional supplies  | +\$90,000  |  |  |
|               | Various rentals, including scissor lifts and banquet rooms for the fire captain academy<br>and strategic planning team  | +\$75,000  |  |  |
|               | Household items such as disinfecting wipes, an air purifying machine, and air filters   | +\$20,000  |  |  |
|               | Hazardous materials truck rental  | +\$10,000  |  |  |
|               | Total Fiscal Year 2019/20 COVID-19 services and supplies  | +\$2,805,000   |  |  |
| -\$1,370,000  | Special Department Expenditures. Increases in special department expenditures pertained primarily to payments made to the City of Irvine totaling \$618,000 per terms of the Settlement Agreement. Other increases included lumber used in firefighter academy training, and replenishment of various Service Center supplies such as self-contained breathing apparatus carbon air cylinders, valve assemblies, and air bottles.   |  |  |  |
| -\$620,000    | Clothing and Personal Supplies. Clothing and personal supply costs increased primarily due  | to the purchase of   |  |  |
| ,             | more firefighter turnouts as compared to the prior year. Firefighters are issued two sets of tu   |  |  |  |
|               | cancer safety. Purchases are made to replenish turnout stock, as needed, due to routine wear a  |  |  |  |
|               | ,   | (Continued   |  |  |

(Continued)

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| Impact on     |  |
|---------------|--|
| Fund Balance  |  |
| (Rounded)     | Description  |
| -\$500,000    | Facility Maintenance. Increases in facility maintenance related primarily to the addition of seven new stations in           |
|               | the City of Garden Grove beginning in August 2019, including various repairs to the HVAC systems, doors, and gates.          |
|               | In addition, there was an overall increase in plumbing maintenance in Fiscal Year 2019/20, mostly due to work                |
|               | completed at Fire Station No. 18 (Trabuco).  |
| -\$440,000    | Office Expenditures. Office supply expenditures increased in Fiscal Year 2019/20, including various costs for phone,         |
|               | alarm, and network systems at OCFA's fire stations.  |
| -\$405,000    | Equipment and Vehicle Maintenance. Vehicle maintenance was higher in Fiscal Year 2019/20 due to general                      |
|               | vehicle parts, tires, and repairs.   |
| -\$245,000    | Medical and Pharmaceuticals. More medical and pharmaceutical supplies were purchased in Fiscal Year 2019/20,                 |
|               | including AED supplies, diagnostic kits, needles, airway bags, and various items needed to operate the new                   |
|               | automatic chest compression devices acquired in September 2019. Additionally, in Fiscal Year 2019/20 OCFA                    |
|               | purchased forty AED Plus units as compared to only ten in the prior year.  |
| -\$240,000    | Insurance. Fiscal Year 2019/20 insurance premiums increased for excess workers' compensation, aviation, and                  |
|               | general liability. More out-of-pocket deductibles and payments were made for vehicle and property damage.                    |
| -\$220,000    | <b>Communications.</b> The increase in communications charges related to monthly services with Verizon and AT&T for          |
|               | cell phone broadband services, fax, phone, alarm, 911 boxes, and data circuits.  |
| -\$165,000    | Garden Grove Start-Up Costs. OCFA incurred \$655,000 of reimbursable services and supplies costs relating to the             |
|               | transition of fire and emergency medical services from the City of Garden Grove in Fiscal Year 2019/20, as compared          |
|               | to \$490,000 in the prior year.  |
| +\$135,000    | <i>Travel, Training, and Meetings.</i> Out-of-county employee travel for training and meetings decreased by \$245,000        |
|               | in Fiscal Year 2019/20. Travel from March through June 2020 was restricted due to the COVID-19 pandemic.                     |
|               | Incident-related also decreased by \$50,000, as there was less "assistance by hire" activity in Fiscal Year 2019/20 as       |
|               | compared to the prior year. However, the cost of in-county training did increase by \$160,000 due to a new federal           |
|               | grant for fireground survival training. Two "train-the-trainer" courses were completed in Fiscal Year 2019/20.               |
| -\$125,000    | <i>Utilities.</i> Utility costs increased during Fiscal Year 2019/20, primarily due to the addition of seven new stations in |
|               | the City of Garden Grove beginning in August 2019.   |
| -\$380,000    | Other Services and Supplies. Other services and supply costs increased in Fiscal Year 2019/20 relating to small tools        |
|               | and instruments (+\$100,000), equipment rent (+\$100,000), food (+\$70,000), household items (+\$65,000), and                |
| 4             | transportation (+\$45,000).  |
| -\$17,450,000 | Subtotal – Impact of Services and Supplies   |
| +\$125,000    | Garden Grove Start-Up Costs. Fiscal Year 2018/19 capital outlay included the purchase of four cardiac monitors               |
|               | as part of the transition of fire and emergency medical services from the City of Garden Grove.                              |
| -\$1,340,000  | Other Capital Outlay. Capital outlay varies each year based on organizational needs for new and replacement                  |
|               | equipment. The most significant equipment purchase in Fiscal Year 2018/19 was for forty-five 800 MHz portable                |
|               | radios (-\$265,000). The most significant equipment purchase in Fiscal Year 2019/20 was for ninety-five automatic            |
| ¢1 215 000    | chest compression devices (+\$1.4 million).  |
| -\$1,215,000  | Subtotal – Impact of Capital Outlay  |
| ¢46.745.000   | Cubastal January of Francis Manager  |
| -\$46,745,000 | Subtotal – Impact of Expenditures  |
| 162 150 000   | Interfered Transfers Transfers made from the Coneval Fund to the conital ansies to fund for anning to the Conital            |
| +\$2,150,000  | Interfund Transfers. Transfers made from the General Fund to the capital projects funds for projects in the Capital          |
| , ¢E4E 000    | Improvement Program totaled \$2,150,000 in Fiscal Year 2018/19. No transfers out were made in the current year.              |
| +\$545,000    | Insurance Recoveries. Insurance recoveries increased in Fiscal Year 2019/20 due to proceeds from OCFA's excess               |
| ,6120,000     | workers' compensation policy for a long-term case, as well as various recoveries received for vehicle accidents.             |
| +\$120,000    | Sale of Capital Assets. There was an increase in the proceeds from sale of capital assets, because more vehicles             |
| 162 015 000   | and miscellaneous equipment were sold in Fiscal Year 2019/20 as compared to the prior year.                                  |
| +\$2,815,000  | Subtotal – Impact of Other Financing Sources and Uses  |
| .644.240.000  | Consumal Found - New Insurant on Found Balance   |
| +\$11,240,000 | General Fund – Net Impact on Fund Balance  |



The *Communications and Information Systems Fund* had total fund balance of \$6,228,913 at the end of Fiscal Year 2019/20. Fund balance was assigned to the Capital Improvement Program (\$6,121,588) and communications and information technologies projects (\$103,078). The remaining \$4,247 is not available for spending on any new purpose, because it is in a nonspendable form. Total fund balance decreased by \$1,678,800 during the current fiscal year. The prior fiscal year's fund balance decreased by \$3,158,490, a difference of \$1,479,690. The significant reason(s) for that net difference are identified in the following table.

| Impact on                 |   |  |
|---------------------------|---|--|
| Fund Balance<br>(Rounded) | Description   |  |
| +\$1,745,000              | Dispatch Consoles. Expenditures for services and supplies and capital outlay decreased due to a MHz Countywide-Coordinated Communications (CCCS) System capital improvement project. The administered by the Orange County Sheriff's Department. The upgrade and replacement of the orig implemented in phases beginning in Fiscal Year 2016/17. Participating agencies were responsible their own radios and dispatch consoles that are compatible with the new system. OCFA's costs dec Year 2019/20, because most of the work to upgrade its dispatch consoles was completed during t \$1,745,000). The project was finalized in June 2020 at a four-year cost just over \$10.5 million. | CCCS System is<br>inal system was<br>e for purchasing<br>creased in Fiscal |
|                           | <ul> <li>Type of Costs Incurred</li> <li>Fiscal Year 2016/17: Purchase over 1,500 encrypted portable, mobile, and base station 800 MHz radios, along with accessories such as chargers, batteries, and speaker microphones</li> <li>Fiscal Year 2017/18: Third-party vendors configure, install, and deploy 800 MHz radios</li> <li>Fiscal Year 2018/19: Begin upgrade of dispatch consoles</li> <li>Fiscal Year 2019/20: Complete upgrade of dispatch consoles</li> <li>Cumulative CCCS System project costs</li> </ul>  | Amount<br>\$ 6,715,000<br>530,000<br>2,520,000<br>775,000<br>\$10,540,000  |
| -\$150,000                | Interfund Transfers. Transfers in from the General Fund for projects in the Capital Improvement P \$150,000 in Fiscal Year 2018/19. No amounts were transferred in the current year.  | Program totaled  |
| -\$115,000                | <b>Use of Money and Property.</b> The portion of investment portfolio earnings and a net market value g the fund decreased.   | ain allocated to   |
| +\$1,480,000              | Communications and Information Systems Fund – Net Impact on Fund Balance  |  |



The *Fire Apparatus Fund* had total fund balance of \$18,990,529 at the end of Fiscal Year 2019/20. Fund balance was assigned to the Capital Improvement Program (\$4,149,456) and purchase of fire apparatus and vehicles (\$14,841,073). Total fund balance increased by \$7,358,706 during the current fiscal year. The prior fiscal year's fund balance decreased by \$11,959,500, a difference of \$19,318,206. The significant reason(s) for that net difference are identified in the following table.

| Impact on           |  |
|---------------------|--|
| <b>Fund Balance</b> |  |
| (Rounded)           | Description  |
| +\$11,820,000       | Apparatus and Vehicles. Expenditures to purchase and outfit vehicles vary each year based on organizational needs        |
|                     | for new and replacement vehicles. Expenditures were higher in the prior year due to the purchase of six 100' tractor     |
|                     | drawn aerials and nine type one engines.   |
| +\$6,000,000        | Interfund Transfers. Transfers in from other funds for projects in the Capital Improvement Program increased by          |
|                     | \$6,000,000 as compared to the amount transferred the prior year.  |
| +\$1,265,000        | <b>Debt Service.</b> Principal and interest on long-term debt decreased because the final debt service payment on OCFA's |
|                     | aircraft lease liability was made in the prior year.   |
| +\$305,000          | Charges for Services. Cash contract city vehicle charges increased in accordance with the terms of the Joint Powers      |
|                     | Agreement. Charges received from the City of Garden Grove, OCFA's newest member effective August 2019, were              |
|                     | the primary reason for the overall increase in revenues.   |
| -\$70,000           | Use of Money and Property. The portion of investment portfolio earnings and a net market value gain allocated to         |
|                     | the fund decreased (-\$65,000). Interfund borrowing interest earned from the General Fund also decreased due to          |
|                     | a decline in the total amount borrowed and the average daily interest rate (-\$5,000).                                   |
| +\$19,320,000       | Fire Apparatus Fund – Net Impact on Fund Balance   |

# **Comprehensive Annual Financial Report**



The *Fire Stations and Facilities Fund* had total fund balance of \$17,627,926 at the end of Fiscal Year 2019/20. Amounts pertaining to CALFIRE revenues received for future fire station construction (\$391,477) were classified as restricted. Remaining amounts were assigned to the Capital Improvement Program (\$16,623,745) and construction projects (\$612,704). Total fund balance decreased by \$8,314,679 during the current fiscal year. The prior fiscal year's fund balance increased by \$116,905, a difference of \$8,431,584. The significant reason(s) for that net difference are identified in the following table.

| Impact on Fund Balance |   |
|------------------------|---|
| (Rounded)              | Description   |
| -\$8,000,000           | Interfund Transfers. Transfers out to the Fire Apparatus Fund for projects in the Capital Improvement Program totaled \$8,000,000 in Fiscal Year 2019/20. No amounts were transferred out in the prior year.  |
| -\$380,000             | Capital Projects. Expenditures increased by \$380,000 due to multi-year capital improvement projects as follows:  |
|                        | ➤ During Fiscal Year 2019/20, OCFA commenced its project to replace Fire Station No. 10 (Yorba Linda). In anticipation of two fire stations transitioning back to the City of Placentia on July 1, 2020, OCFA identified an immediate need to acquire multiple portable buildings to house the displaced units (+\$270,000). The remainder of the Fire Station No. 10 replacement project is expected to be completed in Fiscal Year 2020/21. |
|                        | ➤ During Fiscal Year 2017/18, OCFA began a project to stabilize the property and foundation caused by long-term soil erosion at Fire Station No. 42 (Portola Hills). Project costs included permits, geotechnical engineering services, and construction, with most work completed during Fiscal Year 2019/20 (+\$250,000). The project was finalized in November 2019 at a three-year cost of just over \$1 million.                         |
|                        | ➤ During Fiscal Year 2018/19, OCFA constructed a carport at Fire Station No. 18 (Trabuco) to house various vehicles. The project was completed and went into service in June 2019 (-\$140,000).   |
| -\$275,000             | Use of Money and Property. The portion of investment portfolio earnings and a net market value gain allocated to  |
|                        | the fund decreased (-\$285,000). Interfund borrowing interest earned from the General Fund increased due to an increase in the total number of days principal was outstanding during the year (1\$10,000).  |
| +\$225,000             | increase in the total number of days principal was outstanding during the year (+\$10,000).  **Developer Contributions.** Contributions generated by Secured Fire Protection Agreements with developers vary  |
| , 7223,000             | each fiscal year based on housing development projects being completed throughout the county. Increases in  |
|                        | developer activity primarily related to projects in the City of Lake Forest that were completed in Fiscal Year 2019/20.   |
| -\$8,430,000           | Fire Stations and Facilities Fund – Net Impact on Fund Balance  |

# **General Fund Budgetary Highlights**

The following table summarizes the changes in General Fund appropriations, as well as the variance between the final budget and actual amounts for Fiscal Year 2019/20.

|                             |                      |                     |                      | Variance            |                      |
|-----------------------------|----------------------|---------------------|----------------------|---------------------|----------------------|
|                             | Original             | Increase            | Final                | Positive            | Actual               |
|                             | <u>Budget</u>        | (Decrease)          | <u>Budget</u>        | (Negative)          | <u>Amounts</u>       |
| Salaries and benefits       | \$367,957,717        | \$13,089,214        | \$381,046,931        | \$ 6,014,784        | \$375,032,147        |
| Services and supplies       | 54,216,901           | 27,364,904          | 81,581,805           | 15,645,029          | 65,936,776           |
| Capital outlay              | 5,010,386            | 4,454,745           | 9,465,131            | 6,222,391           | 3,242,740            |
| Interest and fiscal charges | 9,334                | 316,306             | 325,640              |                     | 325,640              |
|                             | <u>\$427,194,338</u> | <u>\$45,225,169</u> | <u>\$472,419,507</u> | <u>\$27,882,204</u> | <u>\$444,537,303</u> |

**Adjustments to Appropriations:** Budgeted General Fund appropriations increased by \$45,225,169 from the time the original budget was adopted until the end of the fiscal year. Adjustments typically pertained to activities that occurred throughout the year but were either unknown or for which reliable estimates could not be determined at the time of the original budget adoption. Significant adjustments are listed below:

|   | Increase                |
|---|-------------------------|
| Reason for Adjustment to Original Budget                                | (Decrease)<br>(Rounded) |
| Grant activities  | \$ 9,090,000            |
| COVID-19 pandemic overtime, services, and supplies                      | 5,410,000               |
| Next Generation Aerial Operations Based Pilot Program                   | 5,365,000               |
| Overtime and backfill for response to out-of-county and other incidents | 4,700,000               |
| Fire Integrated Real-Time Intelligence System Pilot Program             | 4,500,000               |
| Contributions toward unfunded pension liability                         | 4,030,000               |
| Various equipment and vehicles  | 3,425,000               |
| Firefighter academies   | 2,430,000               |
| Various Capital Improvement Program projects                            | 1,945,000               |
| Staffing changes, reconfigurations, and service enhancements            | (1,335,000)             |
| Employee training   | 930,000                 |
| Helicopter program  | 695,000                 |
| Various professional services   | 495,000                 |
| City of Garden Grove start-up costs                                     | 395,000                 |
| Vehicle maintenance   | 370,000                 |
| Structural Fire Entitlement projects                                    | 330,000                 |
| Interest on interfund borrowing   | 315,000                 |
| Information Technology Division maintenance and support                 | 270,000                 |
| Facility maintenance  | 180,000                 |
| Workers compensation  | 140,000                 |
| Various other appropriations  | 1,545,000               |
| Total adjustments   | \$45,225,000            |

Variance Between Final Budget and Actual Amounts: Final, budgeted General Fund expenditures exceeded actual amounts, resulting in a positive budget variance totaling \$27,882,204. Over \$15.6 million of this variance related to various operating costs, projects, and other purchases for services and supplies that were budgeted but not completed during Fiscal Year 2019/20. In some cases, uncompleted projects were delayed due to project complexity or time requirements and will be re-budgeted, if needed, to Fiscal Year 2020/21. Individually significant services and supplies variances are summarized below:

| Description of Budget/Actual Variance   | Amount<br>(Rounded) |
|---|---------------------|
| In October 2018, OCFA was awarded a \$5.4 million state grant passed through CALFIRE for invasive tree pest       | \$ 5,140,000        |
| mitigation. A balance of \$5.1 million remains unspent on services and supplies as of June 30, 2020.              |                     |
| OCFA and the City of Irvine entered into a Settlement Agreement with various provisions that enhance services     | 1,550,000           |
| throughout OCFA's jurisdiction. All projects identified in the agreement were budgeted during Fiscal Year         |                     |
| 2019/20; however, the city did not submit any reimbursement requests for the Joint Police-Fire Training Facility  |                     |
| or bi-directional amplifiers.   |                     |
| The entire balance of funds committed for Structural Fire Fund projects was budgeted during Fiscal Year 2019/20;  | 1,225,000           |
| however, eligible cities submitted reimbursement requests only for those projects completed.                      |                     |
| During Fiscal year 2019/20, amounts budgeted to operate, fuel, and maintain OCFA's helicopter fleet exceeded      | 985,000             |
| actual expenditures by \$985,000.   |                     |
| The amount budgeted for workers' compensation is based on an actuarially-determined estimate. Actual case         | (740,000)           |
| activity typically occurs over multiple years, which attributes to a difference between budgeted costs and actual |                     |
| expenditures during any given fiscal year. During Fiscal Year 2019/20, actual claims paid from the General Fund   |                     |
| were more than the actuarial estimate, creating a negative budget variance.                                       |                     |
| During Fiscal Year 2019/20, OCFA began a bathroom gender accommodation project at Fire Stations No. 14            | 630,000             |
| (Silverado), No. 16 (Modjeska) and No. 32 (Yorba Linda). The project is expected to take place over multiple      |                     |
| fiscal years. Of the \$640,000 budgeted amount, a balance of \$630,000 remains unspent as of June 30, 2020.       |                     |
| Contracts have been awarded for nearly \$400,000 of the unspent balance.  |                     |

(Continued)

# **Comprehensive Annual Financial Report**

### (Continued)

|   | Amount       |
|---|--------------|
| Description of Budget/Actual Variance   | (Rounded)    |
| During Fiscal Year 2019/20, amounts budgeted for recruitment services such as pre-employment background checks, physicals, and psychological assessments exceeded actual expenditures. Some planned activities, such as a volunteer outreach team and marketing for a "Girls Empowerment Weekend," were postponed due to COVID-19.                        | 620,000      |
| In August 2019, OCFA was awarded a \$4.5 million state grant for the Fire Integrated Real-Time Intelligence System (FIRIS) Pilot Program. A balance of nearly \$600,000 remains unspent on services and supplies as of June 30, 2020. It is anticipated that the remaining grant funds will be used during Fiscal Year 2020/21 for the FIRIS 2.0 Program. | 560,000      |
| Starting in March 2020, firefighter WEFIT health exams were put on hold due to the COVID-19 pandemic, resulting in budgeted savings for professional services.  | 430,000      |
| Other variances combined  | 5,245,000    |
| Total services and supplies variance  | \$15,645,000 |

# **Capital Assets and Debt Administration**

**Capital Assets:** OCFA's investment in capital assets for its government activities at the end of Fiscal Year 2019/20 totaled \$217,317,435 (net of accumulated depreciation and amortization). This investment in capital assets includes land, buildings, equipment, vehicles, work in progress and construction in progress. No capital-related debt was outstanding as of June 30, 2020. Net capital assets decreased from the prior fiscal year by \$1,325,244 (-0.6%). Following is a summary of net capital assets by type for the current and prior fiscal years.

# Capital Assets, Net of Accumulated Depreciation and Amortization As of June 30, 2020 and 2019 (In Millions)



**Land and Buildings:** Land and building additions totaled \$350,000 during Fiscal Year 2019/20. The most significant addition was for additional classroom and office spaces at the USAR warehouse, which were transferred in from CIP.

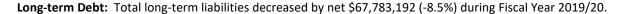
Construction in Progress (CIP) and Work in Progress (WIP): Construction projects completed over the span of multiple fiscal years are classified as CIP at year-end if they are not yet completed and placed into service. Fire engines, trucks, and other vehicles, are classified as WIP at year-end if they are in the process of being outfitted for operation and will be completed over the span of multiple fiscal years. WIP also includes multi-year communications and information systems projects.

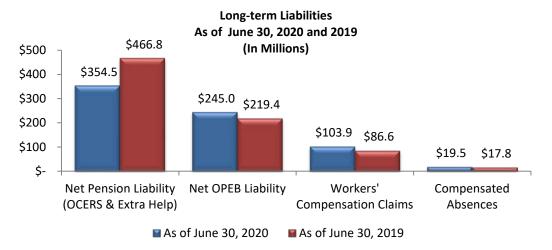
- CIP additions totaling \$350,000 related to additional classroom and office spaces at the USAR warehouse, expansion of the RFOTC training grounds, and dormitory improvements at Fire Station No. 41 (Fullerton Airport). All projects remained in progress at fiscal year-end, except for the USAR warehouse improvements that were placed into service in November 2019.
- ➤ WIP additions totaled nearly \$1.4 million during Fiscal Year 2019/20, including costs pertaining to an incident reporting system and dispatcher console upgrades. As of June 30, 2020, sixteen individual WIP projects were placed into service and fourteen were still in progress.

**Equipment:** Equipment additions totaled nearly \$6.4 million for 206 items placed into service during Fiscal Year 2019/20. The most individually significant additions included the dispatcher console upgrades transferred in from WIP (\$2.2 million); the purchase of ninety-five automatic chest compression devices (\$1.4 million); and an incident reporting system transferred in from WIP (\$660,000).

**Vehicles:** Vehicle additions totaled over \$11.8 million for 68 items placed into service during Fiscal Year 2019/20. The most individually significant additions included one 100' tractor drawn aerial (\$1.4 million); seven type one engines (\$4.1 million); and three transport tractors (\$585,000). Forty-six vehicles were removed from OCFA's fleet during Fiscal Year 2019/20 as part of OCFA's ongoing vehicle replacement plan. Three of these were returned to the City of Santa Ana. Two support vehicles were in accidents and deemed total losses by OCFA's insurance provider. The remaining vehicles were sold at public auction.

Additional information pertaining to OCFA's capital assets can be found in Note 8 of the accompanying Notes to the Financial Statements.





The most significant change to long-term liabilities pertained to the net pension liability for the Orange County Employees Retirement System (OCERS) pension plan. As of June 30, 2020, OCFA's share of the plan's net pension liability at OCERS totaled \$354.4 million, as determined by an actuarial valuation for the plan as a whole. This was a net \$112.3 million decrease from the prior fiscal year. The increases and decreases reported for the long-term pension liability are reported using an "accounting-based approach" to fully capture OCFA's net liability and related pension expense incurred during each fiscal year. This differs from the "funding-based approach" used to calculate annual retirement rates and the amount of required employer and employee contributions due from OCFA to OCERS. Net pension liability represents the amount of the total pension liability that exceeds the market value of assets as of June 30. The following table summarizes the changes in the components of the OCERS net pension liability from June 30, 2020 to June 30, 2019.

| Component of OCERS              |                       |                       | Increase (Decre         | ease)    |
|---------------------------------|-----------------------|-----------------------|-------------------------|----------|
| <b>Net Pension Liability</b>    | As of June 30, 2020   | As of June 30, 2019   | <u>Amount</u>           | <u>%</u> |
| Safety:                         |                       |                       |                         |          |
| Total pension liability         | \$1,891,853,011       | \$1,752,985,666       | \$ 138,867,345          | 7.9%     |
| Market value of assets          | <u>1,569,911,269</u>  | 1,342,090,781         | 227,820,488             | 16.9%    |
| Net pension liability - safety  | <u>\$ 321,941,742</u> | <u>\$ 410,894,885</u> | \$ (88,953,143 <u>)</u> | -22.6%   |
| General:                        |                       |                       |                         |          |
| Total pension liability         | \$ 257,504,904        | \$ 243,895,544        | \$ 13,609,360           | 5.5%     |
| Market value of assets          | 225,051,189           | 188,058,903           | 36,992,286              | 19.6%    |
| Net pension liability - general | <u>\$ 32,453,715</u>  | <u>\$ 55,836,641</u>  | <u>\$ (23,382,926)</u>  | -41.8%   |
| Total:                          |                       |                       |                         |          |
| Total pension liability         | \$2,149,357,915       | \$1,996,881,210       | \$ 152,476,705          | 7.6%     |
| Market value of assets          | 1,794,962,458         | <u>1,530,149,684</u>  | 264,812,774             | 17.3%    |
| Net pension liability - total   | <u>\$ 354,395,457</u> | <u>\$ 466,731,526</u> | <u>\$(112,336,069)</u>  | -24.0%   |

#### FY 2019 / 2020

# **Comprehensive Annual Financial Report**

Additional information on the OCFA's long-term liabilities can be found in Note 19 of the accompanying Notes to the Financial Statements.

# **Next Year's Budget**

The Fiscal Year 2020/21 General Operating Fund adopted expenditure budget is approximately \$415.4 million, which is a net increase of \$8.2 million (2.0%) from the final Fiscal Year 2019/20 General Operating Fund budget totaling \$407.2 million. (These amounts exclude one-time and grant-related items, as well as unspent, encumbered appropriations from the prior fiscal year that are effectually re-appropriated in the ensuing year's budget). Highlights of the Fiscal Year 2020/21 General Operating Fund Budget are as follow:

- Budgeted salaries and benefits increased by \$7.0 million. The budget reflects annual salary costs in accordance with approved Memorandums of Understanding with all labor groups. The retirement budget for Fiscal Year 2020/21 is based on rates provided by the Orange County Employees Retirement System (OCERS).
- Budgeted services and supplies and capital outlay increased by \$1.2 million. Overall, budgets were held flat as compared to Fiscal Year 2019/20, with any increases identified by OCFA management on a case-by-case basis. In general, the base Fiscal Year 2020/21 budget excludes one-time, grant-related, and assistance by hire expenditures at the time of adoption, as these projects will be budgeted as-needed throughout the upcoming fiscal year.

# **Requests for Information**

This financial report is designed to provide a general overview of OCFA's and the OCFA Foundation's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Finance Manager, Orange County Fire Authority, 1 Fire Authority Road, Irvine, California 92602.

# Government-wide Financial Statements





Fire Exploring Academy July 18, 2019



# Orange County Fire Authority Safety Message

# 2-1-1 Helpline (Part 2 of 3)

(Continued from Page 4)



2-1-1 is a nonprofit organization that provides information and referrals for thousands of services, including shelter, health care, and job placement.

# **Safety Tips**

If you need help finding non-emergency services in your area, 2-1-1 Orange County is available 24 hours a day. 2-1-1 is fast, free, confidential, and available in more than 150 languages. In addition to calling 2-1-1, you can also visit their website at www.211oc.org.

# 2-1-1 Programs and Services, (Continued)

Specially trained 2-1-1 operators connect callers with more than 2,000 local government and nonprofit organizations. These agencies have programs dedicated to many personal and family needs, including:

✓ Healthcare and Insurance

✓ Substance Abuse

Job Training

✓ Funeral Services

✓ Transportation

(Continued on Page 26)

# ORANGE COUNTY FIRE AUTHORITY Statement of Net Position June 30, 2020 (With Comparative Data for Prior Year)

|   | Primary G        | Component Unit          |            |            |
|---|------------------|-------------------------|------------|------------|
|   | Governmen        | Governmental Activities |            | undation   |
|   | 2020             | 2019                    | 2020       | 2019       |
| Assets:   |                  |                         |            |            |
| Cash and investments (Note 4)                                     | \$ 187,297,857   | \$ 179,712,898          | \$ 160,475 | \$ 139,105 |
| Accounts receivable, net (Note 5)                                 | 2,566,137        | 3,875,095               | -          | -          |
| Accrued interest receivable                                       | 376,640          | 539,528                 | -          | -          |
| Prepaid costs and other assets (Note 6)                           | 24,034,974       | 20,704,660              | -          | 104        |
| Due from other governments, net (Note 7)                          | 16,765,308       | 11,499,239              | -          | -          |
| Restricted cash and investments (Note 4)                          | 2,121,417        | -                       | -          | -          |
| Capital assets (Note 8):  |                  |                         |            |            |
| Land  | 42,757,850       | 42,757,850              | -          | -          |
| Construction in progress  | 338,554          | 294,365                 | -          | -          |
| Work in progress  | 1,462,545        | 9,104,582               | -          | -          |
| Capital assets, net of accumulated depreciation/amortization      | 172,758,486      | 166,485,882             | 13,515     | 14,314     |
| Total assets  | 450,479,768      | 434,974,099             | 173,990    | 153,523    |
| Deferred outflows of resources:                                   |                  |                         |            |            |
| Deferred outflows of resources related to pensions/OPEB (Note 22) | 127,422,203      | 159,936,990             |            |            |
| Total deferred outflows of resources                              | 127,422,203      | 159,936,990             |            |            |
| Liabilities:  |                  |                         |            |            |
| Accounts payable  | 5,730,979        | 7,031,219               | -          | 8,199      |
| Accrued liabilities   | 10,980,091       | 10,183,314              | -          | -          |
| Unearned revenue (Note 9)   | 574,002          | 29,120                  | -          | 1,200      |
| Due to other governments (Note 10)                                | 106,037          | 298,186                 | -          | -          |
| Compensated absences due within one year (Note 19)                | 4,486,981        | 3,674,575               | -          | -          |
| Claims and judgments due within one year (Note 19)                | 14,808,917       | 14,128,312              | -          | -          |
| Noncurrent liabilities due in more than one year:                 |                  |                         |            |            |
| Compensated absences due in more than one year (Note 19)          | 15,036,102       | 14,113,156              | -          | -          |
| Claims and judgments due in more than one year (Note 19)          | 89,136,878       | 72,488,674              | -          | -          |
| Net OPEB liability (Notes 19)                                     | 244,964,263      | 219,437,807             | -          | -          |
| Proportionate share net pension liability (Notes 19)              | 354,471,308      | 466,845,117             |            |            |
| Total liabilities   | 740,295,558      | 808,229,480             |            | 9,399      |
| Deferred inflows of resources:                                    |                  |                         |            |            |
| Deferred inflows of resources related to pensions/OPEB (Note 22)  | 112,271,211      | 84,751,923              |            |            |
| Total deferred outflows of resources                              | 112,271,211      | 84,751,923              |            |            |
| Net position:   |                  |                         |            |            |
| Investment in capital assets (Note 8b)                            | 217,317,435      | 218,642,679             | 13,515     | 14,314     |
| Restricted for capital projects                                   | 391,477          | 403,489                 | -          | -          |
| Restricted for drought augmentation activities                    | 956,880          | 1,950,806               | -          | -          |
| Restricted for greenhouse gas reduction activities                | 1,354,680        | 677,340                 | -          | -          |
| Restricted for Section 115 pension trust                          | 2,120,383        | -                       | -          | -          |
| Restricted for grants, donations, and other programs              | 1,836,756        | 1,246,669               | 39,490     | 33,525     |
| Unrestricted  | (498,642,409)    | (520,991,297)           | 120,985    | 96,285     |
| Total net position  | \$ (274,664,798) | \$ (298,070,314)        | \$ 173,990 | \$ 144,124 |

# ORANGE COUNTY FIRE AUTHORITY Statement of Activities Year ended June 30, 2020 (With Comparative Data for Prior Year)

|   | Primary Government |                  |            | ent Unit   |
|---|--------------------|------------------|------------|------------|
|   | Governmen          | OCFA Foundation  |            |            |
|   | 2020 2019          |                  | 2020       | 2019       |
| Expenses:                               |                    |                  |            |            |
| Public safety:                          |                    |                  |            |            |
| Salaries and benefits                   | \$ 352,573,221     | \$ 339,249,853   | \$ -       | \$ -       |
| Services and supplies                   | 84,600,263         | 62,877,930       | 99,717     | 51,503     |
| Depreciation and amortization (Note 8c) | 12,137,499         | 10,531,098       | 799        | 799        |
| Interest on long-term debt              |                    | 11,444           |            |            |
| Total program expenses                  | 449,310,983        | 412,670,325      | 100,516    | 52,302     |
| Program revenues:                       |                    |                  |            |            |
| Public safety:                          |                    |                  |            |            |
| Charges for services                    | 156,740,363        | 128,320,646      | -          | -          |
| Operating grants and contributions      | 29,275,482         | 15,454,060       | 130,382    | 57,203     |
| Capital grants and contributions        | 3,850,481          | 454,200          |            |            |
| Total program revenues                  | 189,866,326        | 144,228,906      | 130,382    | 57,203     |
| Net program (expenses) revenues         | (259,444,657)      | (268,441,419)    | 29,866     | 4,901      |
| General revenues:                       |                    |                  |            |            |
| Property taxes                          | 277,721,815        | 264,267,387      | -          | -          |
| Investment income                       | 3,302,632          | 4,236,800        | -          | -          |
| Gain on disposal of capital assets      | 12,641             | -                | -          | -          |
| Miscellaneous                           | 1,813,085          | 1,320,364        |            |            |
| Total general revenues                  | 282,850,173        | 269,824,551      |            |            |
| Change in net position                  | 23,405,516         | 1,383,132        | 29,866     | 4,901      |
| Net position at beginning of year       | (298,070,314)      | (299,453,446)    | 144,124    | 139,223    |
| Net position at end of year             | \$ (274,664,798)   | \$ (298,070,314) | \$ 173,990 | \$ 144,124 |



# Orange County Fire Authority Safety Message

# 2-1-1 Helpline (Part 3 of 3)

(Continued from Page 23)



2-1-1 is a nonprofit organization that provides information and referrals for thousands of services, including shelter, health care, and job placement.

# **Safety Tips**

If you need help finding non-emergency services in your area, 2-1-1 Orange County is available 24 hours a day. 2-1-1 is fast, free, confidential, and available in more than 150 languages. In addition to calling 2-1-1, you can also visit their website at www.211oc.org.

# **Calling 2-1-1 During Emergencies**

2-1-1 also serves as a public information system during disasters or local emergencies, providing information on road closures, emergency shelters, and evacuation.

# Fund Financial Statements





Garden Grove Badge Presentation August 13, 2019



# Orange County Fire Authority Safety Message

# Burn Safety (Part 1 of 3)



In 2018, roughly 70,000 people went to the emergency room because of contact burns. About one-third of these patients were children under the age of 5.

# **Safety Tips**

A burn is damage to the skin caused by heat. Burns and scalds can occur from certain tools, appliances, hot water, or the sun. Every 60 seconds, someone in the United States sustains a burn serious enough to require treatment.

# **Types of Burns**

First Degree (Minor)

✓ First degree burns usually result in redness and mild pain.

# Second Degree (Moderate)

✓ Second degree burns are usually bright red with a moist or blistered appearance.

# Third Degree (Severe)

✓ Third degree burns usually appear charred or ashen and are black or brown in color. These burns can result in devastating injury including the loss of function, loss of limbs, disfigurement, reoccurring infection, and sometimes death.

(Continued on Page 36)

# ORANGE COUNTY FIRE AUTHORITY Governmental Funds Balance Sheet June 30, 2020

|  | •             | •                      |               | •            |                          |                |                |
|--|---------------|------------------------|---------------|--------------|--------------------------|----------------|----------------|
|  |               | Capital Projects Funds |               |              | Total Governmental Funds |                |                |
|  |               | Cor                    | mmunications  |              |                          |                |                |
|  |               | and                    | d Information | Fire         | Fire Stations            |                |                |
|  | General Fund  |                        | Systems       | Apparatus    | and Facilities           | 2020           | 2019           |
| Assets:                                  |               |                        |               | - ''         | -                        |                |                |
| Cash and investments (Note 4)            | \$144,154,508 | \$                     | 6,491,998     | \$18,976,632 | \$17,674,719             | \$ 187,297,857 | \$ 179,712,898 |
| Accounts receivable, net (Note 5)        | 2,566,137     | •                      | -             | -            | -                        | 2,566,137      | 3,875,095      |
| Accrued interest receivable              | 237,707       |                        | 17,833        | 34,354       | 86,746                   | 376,640        | 539,528        |
| Prepaid costs and other assets (Note 6)  | 42,717,727    |                        | 4,247         | -            | ,<br>-                   | 42,721,974     | 36,772,660     |
| Due from other                           |               |                        | •             |              |                          | , ,            | , ,            |
| governments, net (Note 7)                | 16,765,308    |                        | -             | _            | -                        | 16,765,308     | 11,499,239     |
| Restricted cash and investments (Note 4) |               |                        | -             | _            | -                        | 2,121,417      | -              |
| Total assets                             | \$208,562,804 | \$                     | 6,514,078     | \$19,010,986 | \$17,761,465             | \$ 251,849,333 | \$ 232,399,420 |
| Liabilities:                             |               |                        |               |              |                          |                |                |
| Accounts payable                         | \$ 5,291,818  | \$                     | 285,165       | \$ 20,457    | \$ 133,539               | \$ 5,730,979   | \$ 7,031,219   |
| Accrued liabilities                      | 10,980,091    | •                      | -             | -            | -                        | 10,980,091     | 10,183,314     |
| Unearned revenue (Note 9)                | 574,002       |                        | -             | _            | _                        | 574,002        | 29,120         |
| Due to other governments (Note 10)       | 106,037       |                        | -             | _            | _                        | 106,037        | 298,186        |
| Total liabilities                        | 16,951,948    |                        | 285,165       | 20,457       | 133,539                  | 17,391,109     | 17,541,839     |
| Deferred inflows of resources:           |               |                        |               |              |                          |                |                |
| Unavailable revenue (Note 9)             | 1,022,603     |                        | -             | -            | -                        | 1,022,603      | 650,814        |
| Total deferred inflows of resources      | 1,022,603     |                        |               |              |                          | 1,022,603      | 650,814        |
| Fund balances:                           |               |                        |               |              |                          |                |                |
| Nonspendable prepaid costs (Note 6)      | 42,700,572    |                        | 4,247         | -            | -                        | 42,704,819     | 36,746,110     |
| Restricted (Note 11):                    |               |                        |               |              |                          |                |                |
| Capital improvement program              | -             |                        | -             | -            | 391,477                  | 391,477        | 391,477        |
| Various departments                      | 4,148,316     |                        | -             | -            | -                        | 4,148,316      | 3,874,815      |
| Communications/IT projects               | -             |                        | -             | -            | -                        | -              | 12,012         |
| Section 115 pension trust                | 2,120,383     |                        | -             | -            | -                        | 2,120,383      | -              |
| Committed to SFF cities (Note 12)        | 1,288,272     |                        | -             | -            | -                        | 1,288,272      | 1,338,850      |
| Assigned (Note 13):                      |               |                        |               |              |                          |                |                |
| Capital improvement program              | 5,123,124     |                        | 6,121,588     | 4,149,456    | 16,623,745               | 32,017,913     | 43,739,218     |
| Workers' compensation                    | 98,998,999    |                        | -             | -            | -                        | 98,998,999     | 88,772,530     |
| Various departments                      | 739,400       |                        | -             | -            | -                        | 739,400        | 1,391,734      |
| Facilities projects                      | 83,568        |                        | -             | -            | -                        | 83,568         | 216,020        |
| Communications/IT projects               | 359,144       |                        | 103,078       | -            | -                        | 462,222        | 995,936        |
| Fire apparatus and vehicles              | -             |                        | -             | 14,841,073   | -                        | 14,841,073     | 3,379,756      |
| Construction projects                    | 672,540       |                        | -             | -            | 612,704                  | 1,285,244      | 667,639        |
| Unassigned (Note 14)                     | 34,353,935    |                        | _             |              |                          | 34,353,935     | 32,680,670     |
| Total fund balances                      | 190,588,253   | _                      | 6,228,913     | 18,990,529   | 17,627,926               | 233,435,621    | 214,206,767    |
| Total liabilities, deferred inflows      |               |                        |               |              |                          |                |                |
| of resources, and fund balances          | \$208,562,804 | \$                     | 6,514,078     | \$19,010,986 | \$17,761,465             | \$ 251,849,333 | \$ 232,399,420 |

# **ORANGE COUNTY FIRE AUTHORITY**

# Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Position June 30, 2020

|   | 2020             | 2019             |
|---|------------------|------------------|
| Fund balances of governmental funds   | \$ 233,435,621   | \$ 214,206,767   |
| <u>Capital Assets</u> The cost of capital assets used in governmental activities are recorded as expenditures in governmental funds when purchased or constructed. The Statement of Net Position includes those capital assets among the assets of OCFA as a whole, net of accumulated depreciation/amortization.  Capital assets   | 372,248,496      | 366,465,122      |
| Accumulated depreciation/amortization   | (154,931,061)    | (147,822,443)    |
| <u>Long-term Liabilities</u> Long-term liabilities applicable to governmental activities are not due and payable in the current period and are not reported as governmental fund liabilities. All liabilities, both current and long-term, are reported in the Statement of Net Position.  OCERS pension plan:  |                  |                  |
| Net pension liability   | (354,395,457)    | (466,731,526)    |
| Pension contributions   | (18,687,000)     |                  |
| Deferred outflows of resources  | 112,123,798      | 157,497,646      |
| Deferred inflows of resources   | (97,996,328)     | (59,178,911)     |
| Extra Help pension plan:  |                  |                  |
| Net pension liability   | (75,851)         | (113,591)        |
| Deferred outflows of resources  | 874              | 18,646           |
| Deferred inflows of resources   | -                | (12,234)         |
| Other postemployment benefits (OPEB):   |                  |                  |
| Net OPEB liability  | (244,964,263)    | (219,437,807)    |
| Deferred outflows of resources  | 15,297,531       | 2,420,698        |
| Deferred inflows of resources   | (14,274,883)     | (25,560,778)     |
| Accrued claims and judgments  | (103,945,795)    | (86,616,986)     |
| Compensated absences  | (19,523,083)     | (17,787,731)     |
| <u>Unavailable Revenues</u> Unavailable revenues are reported in the governmental funds if not collected or expected to be collected within OCFA's availability period. Amounts relating to unavailable revenues are not reported in the Statement of Net Position since revenue recognition is not based upon measurable and available criteria.  Due from other governments - Garden Grove start-up costs | 1,022,603        | 650,814          |
| Suc its in other governments - Survein Grove start-up costs   | 1,022,003        | 050,014          |
| Net position of governmental activities   | \$ (274,664,798) | \$ (298,070,314) |

# **ORANGE COUNTY FIRE AUTHORITY**

# **Governmental Funds**

# Statement of Revenues, Expenditures and Changes in Fund Balances Year ended June 30, 2020

|  |                | Capital Projects Funds |                                  |                   |                              | Total Governmental Funds |                |  |
|--|----------------|------------------------|----------------------------------|-------------------|------------------------------|--------------------------|----------------|--|
|  | General Fund   | and                    | nmunications Information Systems | Fire<br>Apparatus | Fire Stations and Facilities | 2020                     | 2019           |  |
| Revenues:                              |                |                        |                                  |                   |                              |                          |                |  |
| Taxes                                  | \$ 277,721,815 | \$                     | -                                | \$ -              | \$ -                         | \$277,721,815            | \$ 264,267,387 |  |
| Intergovernmental                      | 41,258,003     |                        | -                                | -                 | -                            | 41,258,003               | 28,521,605     |  |
| Charges for services                   | 136,890,975    |                        | -                                | 1,750,537         | -                            | 138,641,512              | 113,719,047    |  |
| Use of money and property              | 2,811,361      |                        | 132,392                          | 339,613           | 344,906                      | 3,628,272                | 4,558,041      |  |
| Miscellaneous                          | 6,256,568      |                        | -                                | -                 | -                            | 6,256,568                | 1,428,134      |  |
| Developer contributions                |                |                        |                                  |                   | 679,800                      | 679,800                  | 454,200        |  |
| Total revenues                         | 464,938,722    |                        | 132,392                          | 2,090,150         | 1,024,706                    | 468,185,970              | 412,948,414    |  |
| Expenditures: Current - public safety: |                |                        |                                  |                   |                              |                          |                |  |
| Salaries and benefits                  | 375,032,147    |                        | -                                | -                 | -                            | 375,032,147              | 346,953,705    |  |
| Services and supplies                  | 65,936,776     |                        | 573,225                          | -                 | 761,453                      | 67,271,454               | 49,488,301     |  |
| Capital outlay                         | 3,242,740      |                        | 1,237,967                        | 2,731,444         | 577,932                      | 7,790,083                | 20,095,072     |  |
| Debt service:                          |                |                        |                                  |                   |                              |                          |                |  |
| Principal retirement                   | -              |                        | -                                | -                 | -                            | -                        | 1,253,718      |  |
| Interest and fiscal charges            | 325,640        |                        |                                  |                   |                              | 325,640                  | 333,385        |  |
| Total expenditures                     | 444,537,303    |                        | 1,811,192                        | 2,731,444         | 1,339,385                    | 450,419,324              | 418,124,181    |  |
| Excess (deficiency) of revenues over   |                |                        |                                  |                   |                              |                          |                |  |
| (under) expenditures                   | 20,401,419     |                        | (1,678,800)                      | (641,294)         | (314,679)                    | 17,766,646               | (5,175,767)    |  |
| Other financing sources (uses):        |                |                        |                                  |                   |                              |                          |                |  |
| Transfers in (Note 16)                 | -              |                        | -                                | 8,000,000         | -                            | 8,000,000                | 2,150,000      |  |
| Transfers out (Note 16)                | -              |                        | -                                | -                 | (8,000,000)                  | (8,000,000)              | (2,150,000)    |  |
| Sale of capital assets                 | 142,044        |                        | -                                | -                 | -                            | 142,044                  | 22,548         |  |
| Insurance recoveries                   | 1,320,164      |                        | _                                |                   |                              | 1,320,164                | 775,470        |  |
| Total other financing                  |                |                        |                                  |                   |                              |                          |                |  |
| sources (uses)                         | 1,462,208      |                        |                                  | 8,000,000         | (8,000,000)                  | 1,462,208                | 798,018        |  |
| Net change in fund balances            | 21,863,627     |                        | (1,678,800)                      | 7,358,706         | (8,314,679)                  | 19,228,854               | (4,377,749)    |  |
| Fund balances, beginning of year       | 168,724,626    |                        | 7,907,713                        | 11,631,823        | 25,942,605                   | 214,206,767              | 218,584,516    |  |
| Fund balances, end of year             | \$ 190,588,253 | \$                     | 6,228,913                        | \$18,990,529      | \$ 17,627,926                | \$233,435,621            | \$ 214,206,767 |  |

# **ORANGE COUNTY FIRE AUTHORITY**

# Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year ended June 30, 2020

|   | 2020                 | 2019           |
|---|----------------------|----------------|
| Net change in fund balances - total governmental funds <u>Capital Assets</u>  | \$ 19,228,854        | \$ (4,377,749) |
| Governmental funds report capital outlays as expenditures. The cost of those assets is allocated over   |                      |                |
| their estimated useful lives as depreciation/amortization expense in the Statement of Activities.   |                      |                |
| Capital outlay  | 7,790,083            | 20,095,072     |
| Depreciation/amortization expense   | (12,137,499)         | (10,531,098)   |
| Capital assets received through grant or donation are recognized as revenue in the Statement of Activities at their estimated acquisition value at time of receipt.   |                      |                |
| From new member agencies From developers, grantors, and donors  | 2,947,511<br>223,170 | -              |
| Governmental funds report proceeds from disposal of capital assets as other financing sources. In the Statement of Activities, those proceeds are offset by the net book value of the assets, resulting in a gain or loss on the sale.  |                      |                |
| Capital asset disposals   | (5,177,390)          | (1,542,415)    |
| Accumulated depreciation/amortization on disposals  | 5,028,881            | 1,415,580      |
| <u>Long-term Liabilities</u>  |                      |                |
| Repayment of principal on the capital lease purchase agreement is reported as an expenditure in governmental funds. Principal payments reduce the long-term liability in the Statement of Net Position.   | -                    | 1,253,718      |
| Other long-term liabilities are reported in the Statement of Net Position. The net annual change in the liability is recognized as an expense in the Statement of Activities. Long-term liabilities do not require the use of current financial resources and are not reported as expenditures in the governmental funds. |                      |                |
| OCERS pension plan  | 25,525,804           | 6,888,755      |
| Extra Help pension plan   | 32,202               | 7,375          |
| Other postemployment benefits (OPEB)  | (1,363,728)          | 1,197,382      |
| Accrued claims and judgments - workers' compensation  | (17,328,809)         |                |
| Compensated absences - other leave balances   | (1,735,352)          | (389,660)      |
| <u>Accrued Interest</u>   |                      |                |
| Interest expenditures are reported when paid in the governmental funds, while the net change in accrued interest incurred for the period is recognized as interest expense in the Statement of Activities.  | -                    | 700            |
| <u>Unavailable Revenues</u>   |                      |                |
| Certain receivables that have been accrued but not collected are reflected as unavailable revenue in the governmental funds. All earned revenue is recognized in the Statement of Activities regardless of when collected.  |                      |                |
| Charges for services - Garden Grove start-up costs  | 371,789              | 650,814        |
| Interfund Transactions  |                      |                |
| Transactions between governmental funds are eliminated for presentation in the government-wide financial statements.  |                      |                |
| Transfers in  | (8,000,000)          | (2,150,000)    |
| Transfers out   | 8,000,000            | 2,150,000      |
| Use of money and property   | (325,640)            | (321,241)      |
| Interest and fiscal charges   | 325,640              | 321,241        |
| Change in net position of governmental activities   | \$ 23,405,516        | \$ 1,383,132   |
| See Notes to the Financial Statements   |                      |                |

# ORANGE COUNTY FIRE AUTHORITY General Fund Budgetary Comparison Statement Year ended June 30, 2020 (With Comparative Data for Prior Year)

|                                      |                |                | 2019           |   |                |
|--------------------------------------|----------------|----------------|----------------|---|----------------|
|                                      | Budget A       | Amounts        | Actual         | Variance with<br>Final Budget<br>Positive | Actual         |
|                                      | Original       | Final          | Amounts        | (Negative)                                | Amounts        |
| Budgetary fund balance, July 1       | \$ 168,724,626 | \$ 168,724,626 | \$ 168,724,626 | \$ -                                      | \$ 158,101,290 |
| Resources (inflows):                 |                |                |                |   |                |
| Taxes                                | 272,047,362    | 274,312,362    | 277,721,815    | 3,409,453                                 | 264,267,387    |
| Intergovernmental                    | 19,961,585     | 45,809,560     | 41,258,003     | (4,551,557)                               | 28,521,605     |
| Charges for services                 | 136,507,014    | 136,033,917    | 136,890,975    | 857,058                                   | 112,272,830    |
| Use of money and property            | 3,603,958      | 2,216,116      | 2,811,361      | 595,245                                   | 3,277,839      |
| Miscellaneous                        | 980,758        | 6,336,757      | 6,256,568      | (80,189)                                  | 1,428,134      |
| Sale of capital assets               | 48,027         | 48,027         | 142,044        | 94,017                                    | 22,548         |
| Insurance recoveries                 |                | 996,183        | 1,320,164      | 323,981                                   | 775,470        |
| Total resources (inflows)            | 433,148,704    | 465,752,922    | 466,400,930    | 648,008                                   | 410,565,813    |
| Amounts available for appropriations | 601,873,330    | 634,477,548    | 635,125,556    | 648,008                                   | 568,667,103    |
| Charges to appropriation (outflows): |                |                |                |   |                |
| Salaries and benefits                | 367,957,717    | 381,046,931    | 375,032,147    | 6,014,784                                 | 346,953,705    |
| Services and supplies                | 54,216,901     | 81,581,805     | 65,936,776     | 15,645,029                                | 48,487,512     |
| Capital outlay                       | 5,010,386      | 9,465,131      | 3,242,740      | 6,222,391                                 | 2,030,019      |
| Interest and fiscal charges          | 9,334          | 325,640        | 325,640        | -   | 321,241        |
| Transfers out                        |                |                |                |   | 2,150,000      |
| Total charges to appropriations      | 427,194,338    | 472,419,507    | 444,537,303    | 27,882,204                                | 399,942,477    |
| Budgetary fund balance, June 30      | \$ 174,678,992 | \$ 162,058,041 | \$ 190,588,253 | \$ 28,530,212                             | \$ 168,724,626 |

# ORANGE COUNTY FIRE AUTHORITY Fiduciary Funds Statement of Fiduciary Net Position June 30, 2020 (With Comparative Data for Prior Year)

Pension and Other Employee

|   | Benefit<br>Trust Funds |            | Total Fiduciary Funds |            |    |            |
|---|------------------------|------------|-----------------------|------------|----|------------|
|   |                        |            |                       | 2020       |    | 2019       |
| Assets:                                     |                        |            |                       |            |    |            |
| Cash and investments (Note 4):              |                        |            |                       |            |    |            |
| Local Agency Investment Fund:               |                        |            |                       |            |    |            |
| Domestic fixed income                       | \$                     | 46,934     | \$                    | 46,934     | \$ | 57,548     |
| Pooled amounts held in trust with OCERS     |                        | 42,242,955 |                       | 42,242,955 |    | 39,397,934 |
| Total cash and investments                  |                        | 42,289,889 |                       | 42,289,889 |    | 39,455,482 |
| Receivables:                                |                        |            |                       |            |    |            |
| Other receivables                           |                        | 12,302     |                       | 12,302     |    | 8,423      |
| Total assets                                |                        | 42,302,191 |                       | 42,302,191 |    | 39,463,905 |
| Liabilities:                                |                        |            |                       |            |    |            |
| Accrued liabilities                         |                        | 850,367    |                       | 850,367    |    | 375,019    |
| Total liabilities                           |                        | 850,367    |                       | 850,367    |    | 375,019    |
| Net position restricted for:                |                        |            |                       |            |    |            |
| Pensions                                    |                        | 46,934     |                       | 46,934     |    | 57,548     |
| Postemployment benefits other than pensions |                        | 41,404,890 |                       | 41,404,890 |    | 39,031,338 |
| Total net position                          | \$                     | 41,451,824 | \$                    | 41,451,824 | \$ | 39,088,886 |

# ORANGE COUNTY FIRE AUTHORITY Fiduciary Funds Statement of Changes in Fiduciary Net Position Year ended June 30, 2020 (With Comparative Data for Prior Year)

Pension and Other Employee

|   | Benefit<br>Trust Funds |            |      | Total Fiduciary Funds |    |             |
|---|------------------------|------------|------|-----------------------|----|-------------|
|   |                        |            | 2020 |                       |    | 2019        |
| Additions:  |                        |            |      |                       |    |             |
| Contributions:  |                        |            |      |                       |    |             |
| Employer  | \$                     | 2,222,636  | \$   | 2,222,636             | \$ | 4,003,199   |
| Plan members  |                        | 2,112,049  |      | 2,112,049             |    | 2,268,990   |
| Total contributions   |                        | 4,334,685  |      | 4,334,685             |    | 6,272,189   |
| Net investment income:                                      |                        |            |      |                       |    |             |
| Total investment income                                     |                        | 5,566,977  |      | 5,566,977             |    | (455,999)   |
| Investment fees and expenses                                |                        | (264,395)  |      | (264,395)             |    | (270,315)   |
| Total net investment income                                 |                        | 5,302,582  |      | 5,302,582             |    | (726,314)   |
| Total additions   |                        | 9,637,267  |      | 9,637,267             |    | 5,545,875   |
| Deductions:   |                        |            |      |                       |    |             |
| Benefits and refunds paid to plan members and beneficiaries |                        | 7,253,089  |      | 7,253,089             |    | 6,820,071   |
| Administrative expenses                                     |                        | 21,240     |      | 21,240                |    | 30,304      |
| Total deductions  |                        | 7,274,329  |      | 7,274,329             |    | 6,850,375   |
| Change in net position                                      |                        | 2,362,938  |      | 2,362,938             |    | (1,304,500) |
| Net position, beginning of year                             |                        | 39,088,886 |      | 39,088,886            |    | 40,393,386  |
| Net position, end of year                                   | \$                     | 41,451,824 | \$   | 41,451,824            | \$ | 39,088,886  |

# Notes to the Financial Statements









9/11 Memorial and Remembrance September11, 2019

# ORANGE COUNTY FIRE AUTHORITY Index to Notes to the Financial Statements Year ended June 30, 2020

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# Orange County Fire Authority Safety Message

# Burn Safety (Part 2 of 3)

# (Continued from Page 27)



In 2018, roughly 70,000 people went to the emergency room because of contact burns. About one-third of these patients were children under the age of 5.

# **Safety Tips**

A burn is damage to the skin caused by heat. Burns and scalds can occur from certain tools, appliances, hot water, or the sun. Every 60 seconds, someone in the United States sustains a burn serious enough to require treatment.

# **How to Treat a Burn**

- ✓ Turn off the heat source and make sure the surroundings are safe.
- Remove clothing and jewelry near a burn, but do not peel off clothing stuck to the burn.
- ✓ Run cool water (not cold or icy) on the burn for 5-10 minutes until the pain subsides.
- ✓ Apply an antibiotic ointment or dressing to the burn to keep it moist. Do not use creams or greasy substances like butter, toothpaste, or eggs. These can cause infection.
- ✓ Call 9-1-1 if you have a burn that affects your mobility or sensation, for any burn larger than your hand, or if the burn affects the feet, face, eyes, or genitalia.

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# ORANGE COUNTY FIRE AUTHORITY Notes to the Financial Statements Year ended June 30, 2020

#### (1) Summary of Significant Accounting Policies

# (a) Description of the Reporting Entity

Effective March 1, 1995, the County of Orange (County) and the cities of Buena Park, Cypress, Dana Point, Irvine, Laguna Hills, Laguna Niguel, Lake Forest, La Palma, Los Alamitos, Mission Viejo, Placentia, San Clemente, San Juan Capistrano, Seal Beach, Stanton, Tustin, Villa Park, and Yorba Linda entered into a Joint Powers Agreement (JPA) to create the Orange County Fire Authority (OCFA). Since the creation of the OCFA, the cities of Aliso Viejo, Garden Grove, Laguna Woods, Rancho Santa Margarita, Santa Ana, and Westminster have also joined as members.

The purpose of OCFA is to provide fire protection, prevention, suppression, and related and incidental services including, but not limited to, emergency medical and transport services and hazardous materials regulation, as well as providing facilities and personnel for such services. OCFA's governing board consists of one representative from each member city, except for the City of Placentia, and two from the County. As of June 30, 2020, a representative from the City of Placentia no longer serves on the governing board in accordance with the provisions of the JPA because the city issued notice of withdrawal from OCFA. Issuance of the notice of withdrawal (1) does not become effective until July 1, 2020; (2) can be rescinded by the member agency at any time before July 1, 2020, upon approval by the OCFA Board of Directors; and (3) results in removal of the member agency's representative from the OCFA Board of Directors until the notice is rescinded.

OCFA's operations are funded with a portion of property taxes collected by the County (Structural Fire Fund) for the unincorporated area and on behalf of all member cities except for the cities of Buena Park, Garden Grove, Placentia, San Clemente, Santa Ana, Seal Beach, Stanton, Tustin, and Westminster, which are considered cash contract cities. The County pays all Structural Fire Fund taxes it collects to OCFA. Cash contract cities make cash contributions based on OCFA's annual budget. Upon dissolution, all surplus money and property of OCFA will be conveyed or distributed to each member in proportion to all funds provided to OCFA by that member or by the County on behalf of that member during its membership. Each member must execute any instruments of conveyance necessary to effectuate such distribution or transfer.

As required by generally accepted accounting principles, these financial statements present OCFA as the primary government, as well as any of its component units. A component unit is an entity for which a primary government entity is considered financially accountable.

- The primary government is considered financially accountable for an organization if it appoints a voting majority of that organization's governing body, and (1) if the primary government is able to impose its will on that organization or (2) there is a potential for that organization to provide specific financial benefits to or impose specific financial burdens on the primary government.
- The primary government may also be considered financially accountable for an organization if that organization is fiscally dependent on the primary government (i.e., the organization is unable to approve or modify its budget, levy taxes or set rates/charges, or issue bonded debt without approval from the primary government).
- In certain cases, other organizations are included as component units if the nature and significance of their relationship with the primary government are such that their exclusion would cause the primary government's financial statements to be misleading or incomplete, even though the primary government is not considered financially accountable for that organization under the criteria previously described. A legally separate, tax exempt organization is reported as a component unit if (1) the economic resources received or held by the organization are entirely or almost entirely for the direct benefit of the primary government or its constituents; (2) the primary government is entitled to or has the ability otherwise access a majority of the economic resources received or held by the organization; and (3) the economic resources received or held by the organization are significant to the primary government.

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Component units must be classified as either "blended" or "discrete" in the primary government's financial statements. A component unit is "blended" if the governing boards of the two organizations are substantially the same, or if the component unit provides services entirely or almost entirely to the primary government. Because of the closeness of its relationship with the primary government, a "blended" component unit is presented as though it is part of the primary government and, therefore, is included in both the government-wide and fund financial statements. Component units that do not meet either of these two criteria are considered "discrete" and are reported only in the government-wide financial statements.

A brief description of OCFA's discretely presented component unit is as follows:

• The OCFA Foundation ("Foundation") was established by the OCFA Board of Directors in July 2010, and qualifies as a nonprofit corporation under Section 501(c)(3) of the Internal Revenue Code and Section 23701(d) of the California Revenue and Taxation Code. The purpose of the Foundation is to support OCFA with the additional resources needed to provide an enhanced level of fire prevention, suppression, and emergency medical services to the citizens of Orange County. The Foundation assists OCFA by conducting fundraising activities and securing non-government grant funds, services, materials, and contributions that support OCFA's mission. OCFA provided \$50,000 from the General Fund as start-up funding for the Foundation. The tax-exempt status of the Foundation was approved by the Internal Revenue Service on February 23, 2011, and the inaugural meeting of the Foundation Board was April 28, 2011.

The Foundation's Board of Directors consists of no less than three and no more than seven members, the exact number determined by resolution of the Foundation Board. Foundation Board members must have been active in or had significant prior experience in governmental or community organizations, or the fire service. The Foundation Board may consist of any combination of members of the public, OCFA employees, and/or past or current OCFA Board members. Initially, the Chair of OCFA's Board appointed the first three Foundation Directors. As of June 30, 2020, there were five non-OCFA Board members on the Foundation's Board. Additional members may be appointed by the Foundation Board at a future date via a simple majority vote.

The Foundation is considered a component unit of OCFA, because the nature and significance of its relationship with OCFA is such that its exclusion would cause OCFA's financial statements to be misleading or incomplete. Within these financial statements, the Foundation is reported as a discrete component unit in the government-wide financial statements. The Foundation also issues separate, component unit financial statements that may be obtained through written request from the OCFA Finance Division at 1 Fire Authority Road, Irvine, California 92602.

OCFA reports the Extra Help Retirement Plan and the Retiree Medical Plan, single-employer pension and other post-employment benefits plans, respectively, as fiduciary component units in the Pension and Other Post-Employment Benefits Trust Funds. These plans are administered by OCFA, with the OCFA Board serving as the governing body of the plans and approving plan provisions. Plan assets are held in trust in a fiduciary capacity for the purpose of providing pension and other post-employment benefits to OCFA's retirees. As such, these component units are not reported as part of the OCFA's reporting entity, but rather as fiduciary activities in accordance with GASB Statement No. 84.

# (b) Measurement Focus and Basis of Accounting

## **Government-wide Financial Statements**

The government-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities), report information about OCFA as a whole, excluding its fiduciary activities. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. During the course of operations, OCFA has activity between its governmental funds for various purposes. Residual balances at the end of the fiscal year, interfund transfers, and other transactions between governmental funds, if any, are eliminated in the preparation of the government-wide financial statements.

The Statement of Activities demonstrates the degree to which the direct expenses of the given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported instead as general revenues.

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

# **Fund Financial Statements**

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized when they are both measurable and available. Revenues are considered available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. OCFA considers revenues to be available if they are typically collected within 180 days of the end of the current fiscal period, with the exception of property taxes, which are considered available if they are typically collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred under the accrual basis of accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, charges for services, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by OCFA.

Fiduciary fund financial statements are reported using the same *economic resources measurement focus* and the *accrual basis of accounting* described for the government-wide financial statements.

# (c) Major Funds and Other Fund Types

#### Major Governmental Funds

Major funds are those whose revenues, expenditures, assets, or liabilities are at least 10% of corresponding totals for all governmental funds. The General Fund is always a major fund. OCFA has elected to report all of its governmental funds as major funds.

- The **General Fund** is the primary operating fund of OCFA and is used to account for all financial resources not accounted for and reported in another fund. The General Fund accounts for the financial activities of providing fire suppression, protection, prevention, and related services to OCFA's member cities and unincorporated areas. The primary sources of revenue are property taxes for fire protection (Structural Fire Fund), cash contracts, intergovernmental reimbursements, and various user fees.
- The Communications and Information Systems Fund is a capital projects fund used to account for the significant
  acquisition, improvement, or replacement of specialized communications and information technology systems
  and/or equipment.

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- The **Fire Apparatus Fund** is a capital projects fund used to account for the significant acquisition, improvement, or replacement of fire apparatus, including vehicles, trailers, and helicopters.
- The **Fire Stations and Facilities Fund** is a capital projects fund used to account for the significant acquisition, improvement, replacement, or construction of fire stations and facilities.

# Fiduciary Fund Types

• Pension and Other Employee Benefit Trust Funds are used to report resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other postemployment benefit plans, or other employee benefit plans. OCFA's pension and other employee benefit trust funds account for the extra help postemployment defined benefit retirement plan, and a postemployment health care plan trust established under Internal Revenue Code section 401(h) to pay health allowances to eligible retired members of the OCFA. The postemployment healthcare plan is presented in accordance with the plan year-end of December 31.

## (d) Cash and Investments

OCFA's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition. For financial statement presentation purposes, cash and cash equivalents are shown as both restricted and unrestricted cash and investments.

Investments are stated at fair value (the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants), in accordance with GASB Statement No. 72. OCFA's policy is generally to hold investments until maturity. The State Treasurer's Investment Pool operates in accordance with appropriate state laws and regulations. The reported value of the pool is the same as the fair value of the pool shares.

# (e) Receivables

All accounts receivable are shown net of an allowance for uncollectible amounts.

Under California law, counties assess and collect property taxes up to 1% of assessed value and can increase the property tax rate no more than 2% per year. The property taxes go into a pool and are then allocated to the cities and local government entities based on complex formulas. The County bills and collects the property taxes and distributes them to OCFA in installments during the year. Accordingly, OCFA accrues only those taxes which are received from the County within 60 days after year-end. A summary of the property tax calendar is as follows:

Lien date January 1

Levy date Fourth Monday of September
Due dates November 1 and February 1
Delinquent dates December 10 and April 10

## (f) Inventories and Prepaid Costs

OCFA accounts for all supplies inventories (i.e., office supplies, automotive parts, vehicle and jet fuel, etc.) under the "purchase method," whereby expenditures are recognized at the time they are purchased, rather than when they are consumed or used.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid costs in both the government-wide and fund financial statements. OCFA accounts for prepaid items (i.e., warranties, annual maintenance fees, and professional memberships) under the "consumption method," whereby expenditures are recognized proportionately over the period that the services are provided. Nonspendable fund balance in an amount equal to prepaid costs is reported in the governmental fund types, since these amounts are not in a spendable form.

OCFA has established a dollar threshold for the review and establishment of prepaid items. Individual invoices and charges greater than or equal to \$5,000 are evaluated for reporting under the consumption method. Individual invoices and charges less than \$5,000 are reported under the "purchase method." At the discretion of OCFA Finance Division management, exceptions to the \$5,000 threshold may include travel-related items or situations where failing to report a prepaid item under the consumption method may cause an individual division or section to materially exceed its appropriated budget for a given fiscal year.

# (g) Capital Assets

Capital assets of governmental activities, which include property, plant, and equipment assets, are reported in the government-wide financial statements. Capital assets are defined by OCFA as assets with an estimated useful life in excess of one year and with an initial, individual cost of \$5,000 or more. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated or developer-contributed capital assets are recorded at estimated acquisition value at the date of donation. The costs of normal maintenance and repairs that do not materially add to the value of the asset or materially extend the asset's useful life are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed. Capital assets received in a service concession arrangement, if any, are reported at acquisition value. OCFA's capital assets are depreciated or amortized using the straight-line method over the following estimated useful lives:

Buildings and Improvements 45 years
Equipment 3 – 40 years
Vehicles 4 – 20 years

## (h) Deferred Outflows and Inflows of Resources

In addition to assets, the Statement of Net Position of governmental activities and the Balance Sheet of governmental funds may report a separate section for deferred outflows of resources. Deferred outflows of resources represent a consumption of net position or fund balance that apply to future period(s) and so will not be recognized as outflows of resources (expenses or expenditures) during the current fiscal year. OCFA currently reports deferred outflows pertaining to pensions and other postemployment benefits on the Statement of Net Position of governmental activities.

In addition to liabilities, the Statement of Net Position of governmental activities and the Balance Sheet of governmental funds may report a separate section for deferred inflows of resources. Deferred inflows of resources represent an acquisition of net position or fund balance that apply to future period(s) and so will not be recognized as inflows of resources (revenues) during the current fiscal year. Unavailable revenue in the governmental funds, which arises under the modified accrual basis of accounting, is currently the only item that qualifies for reporting as a deferred inflow. These amounts will be recognized as an inflow of resources in the period that the amounts become available. OCFA also currently reports deferred inflows pertaining to pensions and other postemployment benefits on the Statement of Net Position of governmental activities.

# (i) Compensated Absences

OCFA's policy permits employees to accumulate earned but unused vacation and sick pay benefits. All vacation pay and unpaid sick leave to which employees are entitled under their respective Memorandums of Understanding (MOU's) have been accrued when incurred in the government-wide financial statements. A liability for these amounts is reported in governmental funds only if it has matured (for example, as a result of employee resignations or retirements).

# (j) Pensions

For purposes of measuring the net pension liability and deferred outflows/inflows of resources related to pensions and pension expense, information about the fiduciary net position of the Orange County Employees Retirement System (OCERS) plan and additions to/deductions from the plan's fiduciary net position have been determined on the same basis as they are reported by OCERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

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#### (k) Postemployment Benefits Other Than Pensions (OPEB)

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the Retiree Medical Plan and additions to/deductions from OCFA's fiduciary net position have been determined on the same basis. For this purpose, OCFA recognizes benefit payments when due and payable in accordance with the benefit terms. Investments are reported at fair value.

# (I) Fund Equity

The components of the fund balances of governmental funds reflect the component classifications described below.

- **Nonspendable** fund balance includes amounts that are not in a spendable form, such as prepaid items or supplies inventories, or that are legally or contractually required to remain intact, such as principal endowments.
- Restricted fund balance includes amounts that are subject to externally enforceable legal restrictions imposed
  by outside parties (i.e., creditors, grantors, contributors) or that are imposed by law through constitutional
  provisions or enabling legislation.
- Committed fund balance includes amounts whose use is constrained by specific limitations that the government imposes upon itself, as determined by a formal action of the highest level of decision-making authority. The Board of Directors serves as OCFA's highest level of decision-making authority and has the authority to establish, modify, or rescind a fund balance commitment via a minutes order, which may or may not be documented by a written Board resolution.
- Assigned fund balance includes amounts intended to be used by OCFA for specific purposes, subject to change, as established either directly by the Board of Directors or by management officials to whom assignment authority has been delegated by the Board of Directors. OCFA's Board of Directors has established a Fund Balance Assignment Policy which establishes the authority by which OCFA may set aside cumulative resources in fund balance for an intended future use. The Board of Directors has the authority to assign fund balance, and has delegated its authority to assign amounts for workers' compensation and the capital improvement program to the Deputy Chief of the Administration & Support Bureau, or his/her designee, in accordance with the parameters outlined in the policy and subject to annual review and concurrence by the Budget and Finance Committee.
- Unassigned fund balance is the residual classification that includes spendable amounts in the General Fund that are available for any purpose. The General Fund should be the only fund that reports a positive unassigned fund balance. In other governmental funds, it is not appropriate to report a positive unassigned fund balance amount. However, in governmental funds other than the General Fund, if expenditures incurred for specific purposes exceeded the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance in that fund.

When expenditures are incurred for purposes for which both restricted and unrestricted (committed, assigned or unassigned) fund balances are available, OCFA's Flow Assumptions Policy specifies that restricted revenues will be applied first. When expenditures are incurred for purposes for which committed, assigned, or unassigned fund balances are available, OCFA's policy is to apply committed fund balance first, then assigned fund balance, and finally unassigned fund balance.

## (m) Operating Contingency

In June 1998, OCFA established a General Fund Contingency Reserve ("operating contingency"), which was subsequently revised to 10% of budgeted non-grant operating expenditures. OCFA's policy states that the operating contingency be used only for operating contingencies, emergencies caused by calamitous events, and economic uncertainty. The operating contingency's balance is included within the unassigned fund balance category of the General Fund.

#### (n) Prior Year Data

The information included in the accompanying financial statements for the prior year has been presented for comparison purposes only and does not represent a complete presentation in accordance with generally accepted accounting principles. Certain minor reclassifications of prior year data have been made in order to enhance their comparability with current year figures.

### (o) Use of Estimates

The financial statements are prepared in conformity with accounting principles generally accepted in the United States of America and, accordingly, include amounts that are based on management's best estimates and judgments. Actual results could differ from those estimates.

# (2) Compliance and Accountability

# (a) Budgetary Information

OCFA establishes accounting control through formal adoption of an annual operating budget for its governmental funds. The operating budgets are prepared on a basis consistent with generally accepted accounting principles. Annual appropriated budgets are adopted for all of OCFA's governmental funds.

Perspective differences occur when the framework used for budgeting differs from the fund structure used for financial reporting. OCFA's General Fund consists of five separately budgeted sub-funds that have been combined and consolidated for financial statement presentation. The table below reconciles fund balance for the General Fund as reported on the budgetary basis to the presentation in the financial statements. The Supplementary Schedules section of this report includes additional General Fund combining schedules for balance sheet, budgetary data, and actual operating data for the year ended June 30, 2020.

|   | Fund Balance as of June 30, 2020 |
|---|----------------------------------|
| Budgetary basis:                                  |                                  |
| General Operating Fund                            | \$ 60,505,432                    |
| General Fund Capital Improvement Program (CIP)    | 6,263,474                        |
| Structural Fire Entitlement                       | 1,288,272                        |
| Self Insurance                                    | 98,998,999                       |
| Settlement Agreement                              | 23,532,076                       |
| General Fund for financial statement presentation | \$190,588,253                    |

The adopted budget can be amended by the Board to change both appropriations and estimated revenues as unforeseen circumstances come to management's attention. Increases and decreases in revenue and appropriations and transfers between funds require the Board's approval; however, division and section managers, Assistant Chiefs, Directors, and Deputy Chiefs may authorize changes within funds and/or their respective authorized budgets. Expenditures may not exceed total appropriations at the individual fund level. It is the practice of OCFA to review the budgets mid-year and, if necessary, recommend changes to the Board.

#### (b) Emergency Appropriations Policy

In September 2008, the Board adopted the Emergency Appropriations Policy to provide a means of increasing budgeted appropriations in the event that extraordinary fire or emergency incident activity occurs after the last Board meeting of the fiscal year, which may cause expenditures to exceed the authorized General Fund budget. The contingency appropriation, which may not exceed \$3,000,000 each fiscal year, is established for unforeseen requirements, primarily salary and employee benefits for extraordinary fire or emergency response. No expenditures may be made directly against the contingency appropriations; however, OCFA management may recommend a transfer from the contingency

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appropriations to a specific purpose appropriation. The Chair of the Board of Directors or the Vice Chair, in the absence of the Chair, must pre-approve any such transfers. Upon approval by the Chair or Vice Chair, notice of this transfer must be provided immediately to the full Board in writing.

#### (c) Encumbrance Accounting

Encumbrance accounting is employed in governmental funds. Encumbrances represent commitments related to unperformed contracts for goods or services. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of resources are recorded to reserve that portion of the applicable appropriation, is utilized in OCFA's governmental funds. Encumbrances outstanding at year-end are reported as restricted, committed, or assigned fund balance, depending on the type of revenue source associated with the encumbrance, and do not constitute expenditures or liabilities because the commitments will be honored during the subsequent fiscal year. All appropriations lapse at year-end with the exception of encumbered appropriations, which are effectually re-appropriated in the ensuing year's budget.

# (3) Implementation of New Accounting Standards

During the year ended June 30, 2020, OCFA early-implemented the following new accounting standard issued by the Governmental Accounting Standards Board (GASB):

• GASB Statement No. 84 Fiduciary Activities, which establishes criteria for identifying fiduciary activities of all state and local governments. The focus on the criteria generally is on whether a government is controlling the assets of the fiduciary activity and the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities. No prior period adjustments were made in Fiscal Year 2019/20 with the implementation of GASB Statement No. 84.

## (4) Cash and Investments

## (a) Financial Statement Presentation

OCFA maintains a cash and investment pool that is available for use for all funds. Each fund's position in the pool is reported on the balance sheet as cash and investments. Pooled investments held in trust with OCERS (presented within the Fiduciary Funds of these financial statements) are reported as of the December 31, 2019 plan year-end date. Additional investment information is provided within these notes as Note 25.

Cash and investments as of June 30, 2020, are reported in the financial statements as follows:

|                                 |               |                      | Statement of<br>Fiduciary Net |               |
|---------------------------------|---------------|----------------------|-------------------------------|---------------|
|                                 | Statement     | of Net Position      | Position                      |               |
|                                 |               | Discretely Presented |                               |               |
|                                 | Governmental  | Component Unit       | Fiduciary                     |               |
|                                 | Activities    | (OCFA Foundation)    | Funds                         | Total         |
| Cash and investments            | \$187,297,857 | \$160,475            | \$42,289,889                  | \$229,748,221 |
| Restricted cash and investments | 2,121,417     | <del>-</del>         | <del>_</del>                  | 2,121,417     |
| Total                           | \$189,419,274 | <u>\$160,475</u>     | \$42,289,889                  | \$231,869,638 |

Cash and investments consist of the following as of June 30, 2020:

| Petty cash / cash on hand | \$ 13,352     |  |
|---------------------------|---------------|--|
| Demand deposits           | 24,129,334    |  |
| Investments               | 207,726,952   |  |
| Total                     | \$231,869,638 |  |

# (b) Demand Deposits

At June 30, 2020, the carrying amount of OCFA's demand deposits was \$24,129,334 and the bank balance was \$24,569,316. The \$439,982 difference represents outstanding checks and other reconciling items.

California Government Code requires California banks and savings and loan associations to secure an entity's deposits by pledging government securities with a value of 110% of an entity's deposits. California law also allows financial institutions to secure entity deposits by pledging first trust deed mortgage notes having a value of 150% of an entity's total deposits. The entity's Treasurer may waive the collateral requirement for deposits which are fully insured by the FDIC. The collateral for deposits in federal and state-chartered banks is held in safekeeping by an authorized agent of depository recognized by the State of California Department of Banking. The collateral for deposits with savings and loan associations is generally held in safekeeping by the Federal Home Loan Bank in San Francisco, California as an agent of depository. These securities are physically held in an undivided pool for all California public agency depositors. Under Government Code Section 53655, the placement of securities by a bank or savings and loan association with an "agent of depository" has the effect of perfecting the security interest in the name of the local governmental agency. Accordingly, all collateral held by California agents of depository are considered to be held for, and in the name of, the local government. The OCFA Treasurer may waive the collateral requirement for deposits that are fully insured up to \$250,000 by the FDIC.

## (c) Investments Authorized by Government Code and OCFA Investment Policy

The table below identifies investment types that are authorized by OCFA's investment policy and by California Government Code Section 53600 et seq. and Section 5922(d). The table also identifies provisions of the California Government Code (or OCFA's investment policy, if more restrictive) that address interest rate risk, credit risk, and concentration of credit risk. The table, however, does not cover investments of debt proceeds, if any, held by fiscal agent, which are governed by the provisions of debt agreements of OCFA rather than the general provisions of OCFA's investment policy. In addition, this table does not include other investment types that are allowable under the California Government Code but are not specifically authorized by OCFA's investment policy.

|                                    |                  | Maximum % of<br>Portfolio in | Maximum % of<br>Portfolio in Single |
|------------------------------------|------------------|------------------------------|-------------------------------------|
| Investment Types                   | Maximum Maturity | Investment Type              | Issuer                              |
| U.S. Treasury obligations          | 5 years          | 100%                         | 100%                                |
| Federal agency securities          | 5 years          | 75% <sup>(1)</sup>           | 75% <sup>(1)</sup>                  |
| Bankers' acceptances               | 180 days         | 25% <sup>(1)</sup>           | 25% <sup>(1)</sup>                  |
| Commercial paper                   | 270 days         | 15% <sup>(1)</sup>           | 15% <sup>(1)</sup>                  |
| Negotiable certificates of deposit | 5 years          | 25% <sup>(1)</sup>           | 25% <sup>(1)</sup>                  |
| Repurchase agreements              | 14 days          | 15% <sup>(1)</sup>           | 15% <sup>(1)</sup>                  |
| Money market mutual funds          | n/a              | 15% <sup>(1,2)</sup>         | 15% <sup>(1,2)</sup>                |
| Local Agency Investment Fund       | n/a              | 75% <sup>(1)</sup>           | 75% <sup>(1)</sup>                  |

- (1) Based on OCFA investment policy requirement, which is more restrictive than state law
- (2) No limit on automatic overnight sweep

# (d) Local Agency Investment Fund

OCFA is a voluntary participant in the Local Agency Investment Fund (LAIF), which is regulated by California Government Code Section 16429 under the oversight of the Treasurer of the State of California and the Pooled Money Investment Board. The State Treasurer's Office pools these funds with those of other governmental agencies in the State and invests the cash. The fair value of OCFA's investment in this pool, which approximates cost, is reported in the accompanying financial statements based on OCFA's pro-rata share of the fair value provided by LAIF for the entire LAIF portfolio (in relation to the amortized cost of that portfolio). The balance available for withdrawal is based on the accounting records maintained by LAIF, which are recorded on an amortized cost basis and reported as cash equivalents in the Statement of Net Position. Included in LAIF's investment portfolio are collateralized mortgage obligations, mortgage-backed securities, other asset backed securities, and floating rate securities issued by federal agencies, government-sponsored enterprises,

and corporations. Deposits and withdrawals to and from LAIF are made on the basis of \$1 and not at fair value. Accordingly, under the fair value hierarchy, the investment with LAIF is uncategorized.

The Pooled Money Investment Board has established policies, goals, and objectives to make certain that their goal of safety, liquidity, and yield are not jeopardized. The value of OCFA's LAIF deposits as of June 30, 2020, was \$75,368,460 and had a weighted average maturity of 191 days. LAIF is not rated as to credit risk by a nationally recognized statistical rating organization. LAIF is administered by the State Treasurer's Office and audited annually by the Pooled Money Investment Board and the State Controller's Office. Copies of this audit may be obtained from the State Treasurer's Office, 915 Capitol Mall, Sacramento, California 95814.

#### (e) Internal Revenue Code Section 115 Trust

On May 23, 2019, OCFA's Board of Directors approved the adoption of the Public Agencies Post-Employment Benefits Trust, an Internal Revenue Service (IRS) Section 115 irrevocable trust (115 Trust) as required under the terms of a Settlement Agreement with the City of Irvine. The 115 Trust is administered by Public Agency Retirement Services (PARS) per the terms of an Agreement for Administrative Services (AAS) between OCFA and PARS for the term May 23, 2019 through May 23, 2022. Under the terms of the AAS, PARS holds a private letter ruling from the IRS that assures the tax-exempt status of the investment. OCFA maintains control over the assets in the 115 Trust, which are not comingled with other agencies. PARS has entered into a Public Agencies Post-Employment Benefits Trust Arrangement with U.S. Bank National Association (U.S. Bank) effective November 5, 2014, whereby PARS serves as the Trust Administrator and U.S. Bank serves as the Trustee for a public agency that executes a 115 Trust agreement with PARS. Additional 115 Trust information, including the funding timeline required per OCFA's Settlement Agreement with the City of Irvine, is provided within these notes as Note 15.

#### (f) GASB Statement No. 72

GASB Statement No. 72, Fair Value Measurement and Application, establishes general principles for measuring fair value and standards of accounting and financial reporting for assets and liabilities measured at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. OCFA categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets. Level 2 inputs are significant other observable inputs. For Level 2 inputs, OCFA's custodian Union Bank uses the services of ICE Data Services to obtain the pricing information. Level 3 inputs are significant unobservable inputs. OCFA has the following fair value measurements as of June 30, 2020:

|   | Fair Value Hierarchy Level |       |                     |     |      |               |
|---|----------------------------|-------|---------------------|-----|------|---------------|
|   | Le                         | vel 1 | Level 2             | Lev | el 3 | Total         |
| Federal agency securities               | \$                         |       | \$87,994,120        | \$  |      | \$87,994,120  |
|   | \$                         |       | <u>\$87,994,120</u> | \$  |      | 87,994,120    |
| Uncategorized investments:              |                            |       |                     |     |      |               |
| LAIF                                    |                            |       |                     |     |      | 75,368,460    |
| Pooled amounts held in trust with OCERS |                            |       |                     |     |      | 42,242,955    |
| Section 115 pension trust               |                            |       |                     |     |      | 2,121,417     |
| Total                                   |                            |       |                     |     |      | \$207,726,952 |

U.S. Treasury obligations and federal agency securities are valued using institutional bond quotes. Money market investments that have a remaining maturity at the time of purchase of one year or less and are held by governments other than external investment pools, and investments held by 2a7-like external investment pools, are measured at amortized cost as provided in GASB Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools.

# (g) Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Presented below is the minimum rating required (where applicable) by the California Government Code, OCFA's investment policy, or debt agreements, as well as the actual rating as of year-end for each investment type.

|   | Minimum  |              |               |                      |
|---|----------|--------------|---------------|----------------------|
|   | Rating   |              |               |                      |
|   | Required | Aaa          | Unrated       | Total                |
| Federal agency securities               | N/A      | \$87,994,120 | \$ -          | \$87,994,120         |
| LAIF                                    | N/A      | -            | 75,368,460    | 75,368,460           |
| Pooled amounts held in trust with OCERS | N/A      | -            | 42,242,955    | 42,242,955           |
| Section 115 pension trust               | N/A      |              | 2,121,417     | 2,121,417            |
| Total                                   |          | \$87,994,120 | \$119,732,832 | <u>\$207,726,952</u> |

## (h) Custodial Credit Risk

The custodial credit risk for *deposits* is the risk that in the event of the failure of a depository financial institution, a government will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. OCFA's investment policy requires that collateral be held by an independent third party with whom OCFA has a current custodial agreement. The custodial credit risk for *investments* is the risk that in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of investment or collateral securities that are in the possession of an outside party. OCFA's investment policy requires that all security transactions are conducted on a delivery-versus-payment (DVP) method and that all securities are held by a qualified, third-party custodian, as evidenced by safekeeping receipts. The trust department of OCFA's bank may act as third-party custodian, provided that the custodian agreement is separate from the banking agreement. As of June 30, 2020, none of the OCFA's deposits or investments was exposed to disclosable custodial credit risk.

## (i) Concentration of Credit Risk

OCFA's investment policy imposes restrictions for certain types of investments with any one issuer to 15% of the total investment pool with the following exceptions: U.S. Treasury obligations (100%), LAIF (75%), federal agency securities (75%), bankers' acceptances (25%), and negotiable certificates of deposit (25%). With respect to concentration risk as of June 30, 2020, OCFA is in compliance with the investment policy's restrictions. In addition, GASB Statement No. 40 requires a separate disclosure if any single issuer comprises more than 5% of the total investment value (exclusive of amounts held by fiscal agent and OCERS). Investments guaranteed by the U.S. government, mutual funds, and external investment pools are excluded from this requirement. Investments with issuers exceeding 5% of the total investment portfolio at June 30, 2020, are summarized below.

| Issuer  | Fair Value   | % of Portfolio |
|---|--------------|----------------|
| Federal National Mortgage Association (FNMA)  | \$16,016,920 | 9.8%           |
| Federal Home Loan Bank (FHLB)                 | \$11,992,320 | 7.3%           |
| Federal Home Loan Mortgage Corp (Freddie Mac) | \$59,984,880 | 36.7%          |

#### (j) Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the fair values of investments with longer maturities have greater sensitivity to changes in market interest rates. OCFA's investment policy limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. OCFA's investment policy states that at least 50% of the portfolio must mature in one year or less, and unless matched to a specific requirement and approved by the Executive Committee and the Board of Directors, no portion of the portfolio may exceed five years. OCFA has elected to use the segmented time distribution

method of disclosure for its interest rate risk. As of June 30, 2020, the OCFA had the following investments and maturities:

|                           | Investment Maturities in Months |                     |              |                     |               |
|---------------------------|---------------------------------|---------------------|--------------|---------------------|---------------|
|                           | 6 or Less                       | 7 to 12             | 13 to 60     | N/A                 | Total         |
| Federal agency securities | \$71,977,200                    | \$ -                | \$16,016,920 | \$ -                | \$ 87,994,120 |
| LAIF                      | -                               | 75,368,460          | -            | -                   | 75,368,460    |
| Pooled amounts held in    |                                 |                     |              |                     |               |
| trust with OCERS          | -                               | -                   | -            | 42,242,955          | 42,242,955    |
| Section 115 pension trust |                                 |                     |              | 2,121,417           | 2,121,417     |
| Total                     | <u>\$71,977,200</u>             | <u>\$75,368,460</u> | \$16,016,920 | <u>\$44,364,372</u> | \$207,726,952 |

As of June 30, 2020, OCFA's investments included the following callable investments, which are exposed to interest rate risk:

|  |              | Yield to | Maturity  |              |
|--|--------------|----------|-----------|--------------|
| Issuer                                       | Call Date(s) | Call     | Date      | Fair Value   |
| Federal National Mortgage Association (FNMA) | 7/24/2020    | 0.130%   | 7/24/2023 | \$12,012,960 |
| Federal National Mortgage Association (FNMA) | 10/20/2020   | 0.410%   | 4/20/2023 | \$4,003,960  |

## (5) Accounts Receivable, Net

Accounts receivable, net of allowance for doubtful accounts, consists of the following as of June 30, 2020:

|                                    | Governmental    | Primary         |
|------------------------------------|-----------------|-----------------|
|                                    | Funds           | Government      |
|                                    |                 | Governmental    |
|                                    | General Fund    | Activities      |
| Fire prevention and late fees      | \$ 144,432      | \$ 144,432      |
| Ambulance and other reimbursements | 1,730,159       | 1,730,159       |
| Station 61 fire insurance claim    | 697,729         | 697,729         |
| Other/miscellaneous                | 69,222          | 69,222          |
| Accounts receivable                | 2,641,542       | 2,641,542       |
| Allowance for doubtful accounts    | <u>(75,405)</u> | <u>(75,405)</u> |
| Accounts receivable, net           | \$2,566,137     | \$2,566,137     |

## (6) Prepaid Costs, Other Assets, and Nonspendable Fund Balance of Governmental Funds

In January 2019, OCFA prepaid a portion of its Fiscal Year 2019/20 retirement contributions to the Orange County Employees Retirement System (OCERS) totaling \$34,814,808. In January 2020, OCFA prepaid a portion of its Fiscal Year 2020/21 retirement contributions to OCERS totaling \$40,488,479. In the governmental funds, the unamortized balance of the January 2019 prepayment totaled \$1,339,031 as of June 30, 2020, due to the timing of the pay period calendar. The entire amount of the January 2020 prepayment was unamortized as of June 30, 2020. In the governmental activities, a portion of Fiscal Year 2020/21 prepaid retirement contributions totaling \$18,687,000 is reported as a deferred outflow of resources related to pensions, since the contributions will reduce the net pension liability with OCERS prior to the Plan's next measurement date. Other prepaid costs and assets as of June 30, 2020, included annual maintenance and support fees, subscriptions, professional memberships, and insurance premiums; and deposits with the third-party administrator of an employee benefit flexible health spending program.

Prepaid costs and other assets consist of the following as of June 30, 2020:

|                               |                     |                                | Primary        |
|-------------------------------|---------------------|--------------------------------|----------------|
|                               | Governm             | ental Funds                    | Government     |
|                               |                     | Communications and Information | Governmental   |
|                               | General Fund        | Systems                        | Activities     |
| Prepaid costs:                |                     |                                |                |
| Retirement contributions:     |                     |                                |                |
| Fiscal Year 2020/21           | \$40,488,479        | \$ -                           | \$21,801,479   |
| Fiscal Year 2019/20           | 1,339,031           | -                              | 1,339,031      |
| Maintenance and support       | 526,553             | 4,247                          | 530,800        |
| Subscriptions and memberships | 11,290              | -                              | 11,290         |
| Insurance premiums            | 224,309             | -                              | 224,309        |
| Other                         | <u>110,910</u>      | <del>-</del>                   | <u>110,910</u> |
| Total prepaid costs           | 42,700,572          | 4,247                          | 24,017,819     |
| Other assets:                 |                     |                                |                |
| Health spending deposits      | <u>17,155</u>       | <del>-</del>                   | <u> 17,155</u> |
| Total                         | <u>\$42,717,727</u> | <u>\$4,247</u>                 | \$24,034,974   |

Prepaid costs are reported as an asset until the expenditures are recognized proportionately over the future period in which the services are to be provided. An amount equal to the asset is reported as nonspendable fund balance in the governmental funds, since these amounts are not in a spendable form. As of June 30, 2020, nonspendable fund balance totaled \$42,704,819 and is reported in the General Fund (\$42,700,572) and the Communications and Information Systems Fund (\$4,247).

# (7) Due from Other Governments

Amounts due from other governments consist of the following as of June 30, 2020:

|                                     | Governmental        | Primary       |
|-------------------------------------|---------------------|---------------|
|                                     | Funds               | Government    |
|                                     |                     | Governmental  |
|                                     | General Fund        | Activities    |
| Fire protection and other services: |                     |               |
| Cash contract cities                | \$ 1,530,575        | \$ 1,530,575  |
| State responsibility area           | <u>1,745,376</u>    | 1,745,376     |
| Subtotal                            | 3,275,951           | 3,275,951     |
| Assistance by hire/activation       | 6,512,904           | 6,512,904     |
| Grants                              | 1,196,151           | 1,196,151     |
| Property tax/tax increment          | 5,701,875           | 5,701,875     |
| Other/miscellaneous                 | 78,427              | <u>78,427</u> |
| Total                               | <u>\$16,765,308</u> | \$16,765,308  |

# (8) Capital Assets

# (a) Changes in Capital Asset Balances by Asset Class

Capital asset activity for the year ended June 30, 2020, was as follows:

| Primary Government/ Governmental Activities | Beginning<br><u>Balances</u> | <u>Increases</u>     | <u>Decreases</u>    | <u>Transfers</u>         | Ending<br><u>Balances</u> |
|---|------------------------------|----------------------|---------------------|--------------------------|---------------------------|
| Capital assets not                          |                              |                      |                     |                          |                           |
| depreciated/amortized:                      | ¢ 42 757 950                 | ¢                    | ¢                   | \$ -                     | ¢ 42 757 950              |
| Land Construction in progress               | \$ 42,757,850<br>294,365     | \$ -<br>350,579      | \$ -                | ء -<br>(306,390)         | \$ 42,757,850<br>338,554  |
| Work in progress                            | 9,104,582                    | 1,387,590            | _                   | (300,330)<br>(9,029,627) | 1,462,54 <u>5</u>         |
| Total capital assets not                    |                              |                      |                     | (3,023,027)              |                           |
| depreciated/amortized                       | 52,156,797                   | 1,738,169            | <del>_</del>        | (9,336,017)              | 44,558,949                |
| Capital assets                              |                              |                      |                     |                          |                           |
| depreciated/amortized:                      |                              |                      |                     |                          |                           |
| Buildings                                   | 153,293,703                  | 42,776               | (5,800)             | 306,390                  | 153,637,069               |
| Equipment                                   | 65,139,767                   | 3,505,620            | (1,052,535)         | 2,893,443                | 70,486,295                |
| Vehicles                                    | <u>95,874,855</u>            | <u>5,674,199</u>     | <u>(4,119,055)</u>  | <u>6,136,184</u>         | 103,566,183               |
| Subtotal                                    | <u>314,308,325</u>           | 9,222,595            | <u>(5,177,390)</u>  | 9,336,017                | 327,689,547               |
| Less accumulated                            |                              |                      |                     |                          |                           |
| depreciation/amortization:                  |                              |                      |                     |                          |                           |
| Buildings                                   | (50,229,264)                 | (3,384,000)          | 1,348               | -                        | (53,611,916)              |
| Equipment                                   | (41,993,666)                 | (3,275,029)          | 1,041,053           | -                        | (44,227,642)              |
| Vehicles                                    | (55,599,513)                 | (5,478,470)          | 3,986,480           | <del>_</del>             | (57,091,503)              |
| Subtotal                                    | (147,822,443)                | (12,137,499)         | 5,028,881           | <del>_</del>             | (154,931,061)             |
| Total capital assets                        |                              |                      |                     |                          |                           |
| depreciated/amortized, net                  | 166,485,882                  | (2,914,904)          | (148,509)           | 9,336,017                | 172,758,486               |
| аср: соівтев, а.н.е. п. сов, нес            |                              | <u> </u>             |                     | <u> </u>                 |                           |
| Capital assets, net                         | <u>\$218,642,679</u>         | <u>\$(1,176,735)</u> | <u>\$ (148,509)</u> | <u>\$ -</u>              | <u>\$217,317,435</u>      |
| Common and Hait                             | Danisasias                   |                      |                     |                          | For Alice                 |
| Component Unit/<br>OCFA Foundation          | Beginning<br><u>Balances</u> | Increases            | Decreases           | Transfers                | Ending<br><u>Balances</u> |
| OCFA FOUNDATION                             | <u>Balarices</u>             | <u>Increases</u>     | Decreases           | <u>ITALISTEES</u>        | <u>Balafices</u>          |
| Capital assets                              |                              |                      |                     |                          |                           |
| depreciated/amortized:                      |                              |                      |                     |                          |                           |
| Equipment                                   | \$ 15,979                    | \$ -                 | \$ -                | \$ -                     | \$ 15,979                 |
| Less accumulated                            |                              |                      |                     |                          |                           |
| depreciation/amortization:                  |                              |                      |                     |                          |                           |
| Equipment                                   | (1,665)                      | (799)                | <del>_</del>        | <del>-</del>             | (2,464)                   |
| Capital assets, net                         | <u>\$ 14,314</u>             | <u>\$ (799)</u>      | <del>-</del>        | <del>-</del>             | \$ 13,51 <u>5</u>         |

# (b) Investment in Capital Assets

The portion of net position that is invested in capital assets is calculated as follows:

|  | <b>Primary Government</b> | Component Unit  |
|--|---------------------------|-----------------|
|  | Governmental              |                 |
|  | Activities                | OCFA Foundation |
| Capital assets, net of accumulated depreciation/amortization | \$217,317,435             | <u>\$13,515</u> |

#### (c) Depreciation/Amortization Expense

Depreciation/amortization expense in the amounts of \$12,137,499 and \$799 were charged to public safety in the Statement Activities of the primary government and the component unit, respectively.

#### (9) Unearned and Unavailable Revenue

Revenue amounts that have been collected but are *unearned* are reported as liabilities of both the governmental activities and the governmental funds. Revenue amounts that have been earned but are considered *unavailable* to finance the expenditures of the current fiscal period are reported as deferred inflows of resources of the governmental funds. Unearned and unavailable revenues consist of the following as of June 30, 2020:

|                                     | Governmental       | Primary      |
|-------------------------------------|--------------------|--------------|
|                                     | Funds              | Government   |
|                                     |                    | Governmental |
|                                     | General Fund       | Activities   |
| Unearned revenue:                   |                    |              |
| FIRIS pilot program cash advance    | \$ 568,329         | \$ 568,329   |
| Cell tower rent – July 2020         | 4,023              | 4,023        |
| Miscellaneous cash advances         | <u>1,650</u>       | <u>1,650</u> |
| Total                               | <u>\$ 574,002</u>  | \$ 574,002   |
| Unavailable revenue:                |                    |              |
| City of Garden Grove start-up costs | <u>\$1,022,603</u> |              |
| Total                               | <u>\$1,022,603</u> |              |

## (10) Due to Other Governments

Amounts due to other governments consist of the following as of June 30, 2020:

|  | Governmental     | Primary          |
|--|------------------|------------------|
|  | Funds            | Government       |
|  |                  | Governmental     |
|  | General Fund     | Activities       |
| Pass-through payments for activations and exercises: |                  |                  |
| City of Anaheim                                      | \$ 34,452        | \$ 34,452        |
| City of Orange                                       | 40,041           | 40,041           |
| Grant overpayment:                                   |                  |                  |
| Federal Emergency Management Agency                  | 30,232           | 30,232           |
| Miscellaneous refunds                                | <u>1,312</u>     | <u>1,312</u>     |
| Total  | <u>\$106,037</u> | <u>\$106,037</u> |

#### (11) Fund Balance of Governmental Funds – Restricted

Restricted fund balance consists of the following as of June 30, 2020:

|  | Governmental Funds |                  |                    |  |  |
|--|--------------------|------------------|--------------------|--|--|
|  | Fire Stations and  |                  |                    |  |  |
| Description                              | General Fund       | Facilities       | Total              |  |  |
| Capital improvement program              | \$ -               | \$391,477        | \$ 391,477         |  |  |
| Various departments                      | 4,148,316          | -                | 4,148,316          |  |  |
| Section 115 pension trust                | 2,120,383          | <del>-</del>     | 2,120,383          |  |  |
| Total                                    | <u>\$6,268,699</u> | <u>\$391,477</u> | <u>\$6,660,176</u> |  |  |
| Type/Source of Restriction               |                    |                  |                    |  |  |
| Encumbrances                             | \$1,836,756        | \$ -             | \$1,836,756        |  |  |
| CalFire drought augmentation funding     | 956,880            | -                | 956,880            |  |  |
| CalFire greenhouse gas reduction funding | 1,354,680          | -                | 1,354,680          |  |  |
| CalFire contract revenues                | -                  | 391,477          | 391,477            |  |  |
| Section 115 pension trust                | 2,120,383          |                  | 2,120,383          |  |  |
| Total                                    | <u>\$6,268,699</u> | <u>\$391,477</u> | \$6,660,176        |  |  |

Restricted fund balance in the General Fund includes grant-funded or other restricted, unexpended encumbrances outstanding at year-end; unencumbered CalFire funding restricted for drought augmentation and greenhouse gas reduction activities; and amounts set aside in a Section 115 trust for pension obligations. Restricted fund balance in the Fire Stations and Facilities Fund includes CalFire contract revenues that are legally restricted for new fire station development or improvements to existing fire stations, including related encumbrances that are outstanding at year-end.

#### (12) Fund Balance of Governmental Funds - Committed

In July 1999, the Board of Directors authorized that \$4,405,086 be set aside to fund OCFA-related service or resource enhancement projects in certain structural fire fund member agencies. In January 2012 and November 2017, the Board of Directors authorized an additional \$622,106 and \$1,000,000, respectively, to be set aside for the same purpose. As of June 30, 2020, the remaining unspent amount, plus accrued interest earnings, totaling \$1,288,272 was reported as a fund balance commitment in the General Fund. The funds are committed for projects in the following member agencies:

|                        | Governmental<br>Funds |
|------------------------|-----------------------|
| Member Agency          | General Fund          |
| County of Orange       | \$ 62,719             |
| Dana Point             | 58,857                |
| Irvine                 | 1,019,506             |
| Laguna Niguel          | 102,304               |
| Lake Forest            | 20,660                |
| Rancho Santa Margarita | 15,998                |
| San Juan Capistrano    | 953                   |
| Villa Park             | 7,275                 |
| Total                  | \$1,288,272           |

## (13) Fund Balance of Governmental Funds - Assigned

Assigned fund balance includes the following as of June 30, 2020:

| Capital Improvement Program       | \$ 32,017,913        |
|-----------------------------------|----------------------|
| Workers' compensation             | 98,998,999           |
| Assigned, unexpended encumbrances | <u> 17,411,507</u>   |
| Total                             | <u>\$148,428,419</u> |

The Board of Directors has established a *Fund Balance Assignment Policy* authorizing the assignment of fund balance to the Capital Improvement Program and self-insured workers' compensation claims.

- The assignment to the Capital Improvement Program reflects cumulative amounts transferred from the General Fund to the capital projects funds, net of actual cumulative project expenditures and other revenue sources accounted for in those funds. The assignment may also include net resources accumulated within the General Fund itself to fund purchases and projects that are capital in nature but do not necessarily meet the criteria to be reported in one of OCFA's capital projects funds. The assignment may not exceed the net cost of future identifiable projects. Fund balance assigned for the Capital Improvement Program totaled \$32,017,913 as of June 30, 2020, and is reported in the General Fund (\$5,123,124), Communications and Information Systems Fund (\$6,121,588), Fire Apparatus Fund (\$4,149,456) and Fire Stations and Facilities Fund (\$16,623,745).
- The assignment to workers' compensation reflects the cumulative difference between actual workers' compensation expenditures incurred and budgeted costs, which are based on an annual actuarial valuation prepared by an external actuary and a confidence level set by the Board of Directors. The assignment for workers' compensation is reported in the General Fund and totaled \$98,998,999 as of June 30, 2020.

Assigned fund balance pertaining to unexpended encumbrances outstanding as of June 30, 2020, totaled \$17,411,507 and is summarized below for each governmental fund:

|   | Communications and<br>Information Systems | Fire Apparatus      | Fire Stations and Facilities |
|---|---|---------------------|------------------------------|
|   | Communications/                           | Fire Apparatus      | Construction                 |
| Purpose of Encumbrance                                    | IT Projects                               | and Vehicles        | Projects                     |
| Type 1 engines  | \$ -                                      | \$ 8,830,210        | \$ -                         |
| Type 3 engines  | -   | 1,629,096           | -                            |
| 100' tractor drawn aerial                                 | -   | 1,259,743           | -                            |
| Water tenders   | -   | 881,980             | -                            |
| Air utility support vehicle                               | -   | 611,628             | -                            |
| RFOTC training ground improvements                        | -   | -                   | 580,609                      |
| Foam tender   | -   | 537,205             | -                            |
| Trucks, sport utility vehicles, and vans                  | -   | 542,050             | -                            |
| Hazmat support vehicle                                    | -   | 451,165             | -                            |
| Other vehicles, outfitting, and improvements              | -   | 97,996              | -                            |
| Next Generation CAD2CAD project                           | 38,015                                    | -                   | -                            |
| 800 MHz radio project                                     | 35,579                                    | -                   | -                            |
| Enterprise audio visual upgrade                           | 28,939                                    | -                   | -                            |
| Station No. 10 (Yorba Linda) replacement                  | -   | -                   | 16,255                       |
| Station No. 49 (Laguna Niguel) apparatus bay floor repair | -   | -                   | 15,840                       |
| Data Center fire suppression system                       | <u>545</u>                                | <del>_</del>        | <del>_</del>                 |
| Total   | <u>\$103,078</u>                          | <u>\$14,841,073</u> | \$612,704                    |

|                                 |                        |             |              |             | Genera        | l Fund            |                          |            |          |  |
|---------------------------------|------------------------|-------------|--------------|-------------|---------------|-------------------|--------------------------|------------|----------|--|
| Purpose of<br>Encumbrance       | Various<br>Departments |             |              |             |               | cations/<br>jects | Construction<br>Projects |            | Total    |  |
| Station bathroom gender         |                        |             |              |             |               |                   |                          |            |          |  |
| compliance projects             | \$                     | -           | \$           | -           | \$            | -                 | \$398,258                | \$         | 398,258  |  |
| Station phone, alarm,           |                        |             |              |             |               |                   |                          |            |          |  |
| sound systems                   |                        | -           |              | -           | 304,          | 501               | -                        |            | 304,501  |  |
| Service Center stock items      | 162,                   | ,825        |              | -           |               | -                 | -                        |            | 162,825  |  |
| Station dorm privacy projects   |                        | -           |              | -           |               | -                 | 150,336                  |            | 150,336  |  |
| COVID-19 pandemic               | 141,                   | ,523        |              | -           |               | -                 | -                        |            | 141,523  |  |
| Station No. 41 (Air Operations) |                        |             |              |             |               |                   |                          |            |          |  |
| projects to accommodate 24/7    |                        |             |              |             |               |                   |                          |            |          |  |
| operations                      |                        | -           |              | -           |               | -                 | 112,300                  |            | 112,300  |  |
| Service level assessment        | 45,                    | ,766        |              | -           |               | -                 | -                        |            | 45,766   |  |
| Probationary firefighter        |                        |             |              |             |               |                   |                          |            |          |  |
| manipulative test               | 42,                    | ,800        |              | -           |               | -                 | -                        |            | 42,800   |  |
| Station No. 26 (Irvine)         |                        |             |              |             |               |                   |                          |            |          |  |
| shower remodel                  |                        | -           | 11,          | 383         |               | -                 | -                        |            | 11,383   |  |
| Other                           | 346,                   | <u>,486</u> | 72,          | <u> 185</u> | 54,           | <u>643</u>        | <u>11,646</u>            |            | 484,960  |  |
| Total                           | <u>\$739,</u>          | 400         | <u>\$83,</u> | <u>568</u>  | <u>\$359,</u> | <u>144</u>        | <u>\$672,540</u>         | <u>\$1</u> | ,854,652 |  |

#### (14) Fund Balance of Governmental Funds – Unassigned

Unassigned fund balance in the General Fund consists of the following as of June 30, 2020:

| 10% Operating Contingency                            | \$34,353,935        |
|--|---------------------|
| All other residual amounts available for any purpose | <del>_</del>        |
| Total  | <u>\$34,353,935</u> |

The total amount of the 10% Operating Contingency calculation was \$38,709,546 as of June 30, 2020, which exceeded the General Fund's total unassigned fund balance by \$4,355,611.

## (15) Commitments and Contingencies

## (a) Settlement Agreement

Effective March 28, 2019, OCFA and Irvine entered into a Settlement Agreement, which was amended December 4, 2019, to provide the following provisions benefiting the citizens of Orange County and enhancing services provided throughout OCFA's jurisdiction:

• Joint Police-Fire Training Facility — Irvine will plan, develop, construct, operate, and maintain a joint training center, which will include a joint emergency operations center (collectively the Joint Training Facility) for use by the City and OCFA for no less than fifty years from completion of the facility's construction. Irvine will contribute the land and will operate and maintain the real property that comprises the Joint Training Facility. In exchange for its use, OCFA will contribute \$20,500,000 to be used by Irvine toward the Joint Training Facility's design, construction, furnishing, and the provision of fixtures or equipment for facilities. Upon Irvine's execution of design contracts, OCFA will pay Irvine \$1,000,000 for the exclusive use of making payments on the design contracts and for other expenses relating to the design of the Joint Training Facility as mutually agreed upon by Irvine and OCFA. Upon Irvine's execution of a construction contract, OCFA will pay Irvine additional amounts as follows: (1) a combined \$19,500,000 for the construction, furniture, fixtures, and equipment of the training center (\$18,500,000) and the emergency operations center (\$1,000,000); and (2) the cost of any facility enhancements OCFA requested during the design process that would cause OCFA's total financial contributions to collectively exceed \$20,500,000.

- Drone Program Irvine will establish and operate a program under which Irvine personnel will use drones to monitor open space areas in Irvine. Drones will be available to OCFA upon request to monitor open space or active fires or other hazards and disasters throughout OCFA's jurisdictional boundaries. Irvine must certify on or prior to July 1, 2019, that it has established and budgeted for the Drone Program, including anticipated costs of personnel, equipment, space, and other direct costs, totaling at least \$500,000 per year. OCFA will pay Irvine \$500,000 annually on July 15 beginning July 15, 2019, and ending July 15, 2029. If Irvine has not provided the annual certification of program and budget as previously described by June 1 of any year, then OCFA's annual payment will not be due until thirty days after such certification is provided. On or prior to May 1 each fiscal year beginning May 1, 2020, and ending May 1, 2030, Irvine will certify to OCFA the actual fiscal year-to-date costs incurred and anticipated costs to be incurred prior to the close of the fiscal year. If those costs are less than OCFA's annual \$500,000 payment, the difference will be deducted from OCFA's subsequent year payment. OCFA's expenditures for Fiscal Year 2019/20 totaled \$500,000.
- **Bi-Directional Amplifiers** OCFA will reimburse Irvine \$500,000 for the purchase and installation of bidirectional amplifiers at nine locations within Irvine's municipal boundaries. Reimbursement payments will be made upon documentation that the amplifiers are installed and operating.
- OCFA Training of Irvine Police Department (IPD) Emergency Medical Technicians (EMT) OCFA personnel will provide IPD personnel with EMT training at a cost to OCFA of \$50,000 per fiscal year through June 30, 2030. Training will be provided as requested by IPD personnel and unused training sessions will not carry over to future fiscal years. OCFA's obligation to provide EMT training commences on the latter of July 1, 2019, and the date IPD identifies personnel that are either specifically employed to serve as EMT's for Irvine or that have EMT functions integrated into their job duties.
- Public Safety Community Emergency Response Team (CERT) Coordinator OCFA will pay Irvine \$118,000 per fiscal year toward the cost of one Irvine-employed, full-time CERT Coordinator. Irvine must certify on or prior to July 1, 2019, that it has established and budgeted for a CERT Coordinator position, including anticipated costs of salary, benefit, and other direct costs, totaling at least \$118,000 per year. OCFA will pay Irvine \$118,000 annually on July 15 beginning July 15, 2019, and ending July 15, 2029. If Irvine has not provided the certification of program and budget as previously described by June 1, 2019, then the first payment will not be due to Irvine until thirty days after such certification is provided. On or prior to May 1 each fiscal year beginning May 1, 2020, and ending May 1, 2030, Irvine will certify to OCFA the actual fiscal year-to-date costs incurred and anticipated costs to be incurred prior to the close of the fiscal year. If those costs are less than OCFA's annual \$118,000 payment, the difference will be deducted from OCFA's subsequent year payment. OCFA's expenditures for Fiscal Year 2019/20 totaled \$118,000.
- Pension Funding Annual Deposits to 115 Trust OCFA will pay \$2,000,000 per year into an Internal Revenue Code Section 115 Trust (115 Trust) to be established with the Public Agency Retirement Services (PARS), the Orange County Employees Retirement System (OCERS), or another mutually-agreed upon administrator (Trust Administrator). On or prior to July 1, 2019, OCFA will establish the 115 Trust with the Trust Administrator. The annual \$2,000,000 115 Trust payment will be due on July 15 of each fiscal year beginning July 15, 2019, and ending July 15, 2029; however, if OCFA has not funded 85% of its pension liability as determined by OCERS by June 30, 2020, then the required 115 Trust payment will be reduced to \$1,500,000 per fiscal year until OCFA achieves the targeted 85% funding level. The \$500,000 reduction will instead be contributed to OCERS as an additional employer pension contribution. The first 115 Trust payment due on July 15, 2019, will not be reduced even if the 85% target funding has not been achieved. Sub-accounts will be established within the 115 Trust to attribute on a pro-rata basis portions of each payment to Structural Fire Fund members whose revenues were greater than the cost of providing fire services during the prior fiscal year. If OCFA is dissolved in the manner described in California Government Code Section 6508.2, then as part of the dissolution process OCFA will apportion retirement liabilities among all of its member agencies. The amounts deposited into the 115 Trust and attributed by sub-accounts will not be utilized in making this apportionment calculation. Upon completion of the apportionment calculation, the 115 Trust will be liquidated and the amounts used toward the satisfaction of the portion of liability assigned to such 115 Trust contributing members through the apportionment calculation. OCFA remitted payment(s) to the 115 Trust totaling \$2,000,000 during Fiscal Year 2019/20.

OCFA's remaining financial commitment as of June 30, 2020, under the various provisions of the Settlement Agreement totals approximately \$47,730,000 over the ten-year period July 1, 2020, through June 30, 2030, as summarized in the table below.

|   | OCFA Financial Commitment |              |
|---|---------------------------|--------------|
|   | Ongoing                   | One-Time     |
| Settlement Agreement Service Enhancement  | Annual Costs              | Costs        |
| Joint Police-Fire Training Facility and Emergency Operations Center   | \$ -                      | \$20,500,000 |
| Drone Program   | 500,000                   | -            |
| Bidirectional Amplifiers  | -                         | 500,000      |
| OCFA Training of Irvine Police Department Emergency Medical Technicians   | 50,000                    | -            |
| Public Safety Community Emergency Response Team (CERT) Coordinator  | 118,000                   | -            |
| Pension Funding Annual Deposits to 115 Trust  | 2,000,000                 | <del>-</del> |
| Total original financial commitment   | \$ 2,668,000              | \$21,000,000 |
| Total remaining OCFA financial commitment over ten fiscal years (Fiscal Year 2020/21 through Fiscal Year 2029/30) | \$26,680,000              | \$21,000,000 |

# (b) Commitments for Outstanding Encumbrances

As of June 30, 2020, commitments with vendors for outstanding encumbrances (unperformed purchase orders and contracts for goods and services) by major governmental fund are as follows:

| General Fund                           | \$ 3,691,408        |
|--|---------------------|
| Communications and Information Systems | 103,078             |
| Fire Apparatus                         | 14,841,073          |
| Fire Stations and Facilities           | 612,704             |
| Total outstanding encumbrances         | <u>\$19,248,263</u> |

Significant individual commitments with vendors as of June 30, 2020, are identified below.

| Fund / Vendor                                  | Description   | Original<br>Commitment | Spent-to-<br>Date | Remaining<br>Commitment |
|--|---|------------------------|-------------------|-------------------------|
| <u>General Fund:</u><br>Boise Mobile Equipment | (2) Crew carrier vehicles   | \$ 606,664             | \$ -              | \$ 606,664              |
| Boise Mobile Equipment                         | (2) Crew carrier vehicles   | 606,664                | -                 | 606,664                 |
| Griffin Structures, Inc.                       | Project and construction management services for bathroom gender compliance and dorm privacy projects | 285,000                | 10,657            | 274,343                 |
| Gillis + Panichapan<br>Architects              | Pre-construction architectural and engineering support for station renovation projects                | 274,250                | -                 | 274,250                 |
| Boise Mobile Equipment                         | Heavy duty service truck  | 208,060                | -                 | 208,060                 |
| BOA Architecture                               | Planning, design, and construction support for Station No. 41 (Air Operations) projects               | 129,600                | 17,300            | 112,300                 |

| Communications and Information Systems: |  |           |         |           |
|---|--|-----------|---------|-----------|
| Safariland, LLC                         | Hazmat radio interface device  | 35,579    | -       | 35,579    |
| Dell Marketing, L.P.                    | Audio visual hardware  | 25,123    | -       | 25,123    |
| Fire Apparatus:                         |  |           |         |           |
| KME Fire Apparatus                      | (13) Type 1 engines  | 8,830,210 | -       | 8,830,210 |
| KME Fire Apparatus                      | (3) Type 3 engines   | 1,629,096 | -       | 1,629,096 |
| KME Fire Apparatus                      | (1) 100' tractor drawn aerial  | 1,259,743 | -       | 1,259,743 |
| KME Fire Apparatus                      | (2) Water tenders  | 881,980   | -       | 881,980   |
| Fire Stations and Facilities:           |  |           |         |           |
| RSSE Structural<br>Engineers, Inc.      | Planning, design, and construction project management for RFOTC training grounds tower project | 790,855   | 212,955 | 577,900   |

# (16) Interfund Transfers

Interfund transfers are used to move revenues from the fund required by statue or budget to collect them to the fund required by statute or budget to expend them. Interfund transfers for the year ended June 30, 2020, are as follows:

| Fund                         | Transfers In       | Transfers Out |
|------------------------------|--------------------|---------------|
| Fire Apparatus               | \$8,000,000        | \$ -          |
| Fire Stations and Facilities |                    | 8,000,000     |
| Total                        | <u>\$8,000,000</u> | \$8,000,000   |

Transfers totaling \$8,000,000 were made from the Fire Stations and Facilities fund to the Fire Apparatus fund for current and future capital improvement projects identified in the Capital Improvement Plan.

# (17) Lessor in Operating Lease Agreements

On March 24, 2011, OCFA entered into a Wireless Communications Facilities Site Lease with Vista Towers, LLC (Vista), to provide space at the OCFA-owned Regional Fire Operations and Training Center to install and operate a digital mobile radio communications site consisting of up to two wireless communication towers, equipment shelters, and cabinets, for up to six cell phone carriers. In July 2015, the Board of Directors approved Vista's request to assign its interest in the lease to SBA Towers VI, LLC (SBA). SBA assumed the payment terms of the original agreement, and is responsible for the installation, construction, maintenance, repairs, replacement, and operations of the towers and, if applicable, the removal of the towers upon termination of the lease.

The lease term commenced on the earlier of the pulling of all permits necessary for construction, or September 24, 2012, and continues for five years from that date. The lease may be renewed for up to four consecutive five-year increments, for a total of twenty-five years. Rent is due the first of each month and is determined based on the number of carriers being occupied by each of the towers. Base rent, which automatically increases by 3% annually, is \$1,250 for each month in which there is one or no carrier on one of the towers, and \$1,000 per month for each additional carrier occupied on each tower beyond the first carrier. OCFA began collecting base rent commencing July 15, 2012, with rent for a second and third carrier commencing in June and October 2013, respectively. Rental revenue totaled \$47,480 for Fiscal Year 2019/20.

Future lease payments through the July 14, 2022, renewal period are as follows:

| Fiscal Year | Carriers 1-3 |
|-------------|--------------|
| 2020/21     | \$ 48,961    |
| 2021/22     | 50,425       |
| 2022/23     | <u>4,305</u> |
| Total       | \$103,691    |

## (18) Lessee in Operating Lease Agreements

OCFA is obligated under operating lease agreements as follows:

- On June 14, 2010, OCFA entered into a land lease agreement with the City of Fullerton for a new space at Fullerton Municipal Airport. Monthly lease payments of \$2,886 for the eastern half of the building commenced January 2011. An additional monthly lease payment of \$2,070 for the western half of the building commenced July 2013. Total monthly rent will increase annually by an amount equal to the change in the consumer price index, from a minimum of 3% to a maximum of 5%. The term of the agreement extends forty years through December 2050, with a fifteen-year extension option through December 2065. Fiscal Year 2019/20 rent expenditures totaled \$77,862.
- On August 25, 2011, the OCFA Executive Committee approved the execution of a Lease Agreement with FW Aviation, LLC for a training tower at Fire Station No. 41 Air Operations and Maintenance Facility at Fullerton Airport, which includes a helicopter training prop, an additional restroom, and approximately 600 square feet of classroom/storage area. The lease term is for ten years commencing September 2011, with an optional ten-year extension. Initial monthly rent of \$1,575 increases by \$18 each year. Fiscal Year 2019/20 rent expenditures totaled \$20,574.

Future minimum lease payments for the OCFA's operating lease obligations are as follows:

|                   |                    | Airport Training |                    |
|-------------------|--------------------|------------------|--------------------|
| Fiscal Year(s)    | Airport Land Lease | Tower            | Total              |
| 2020/21           | \$ 80,148          | \$20,808         | \$ 100,956         |
| 2021/22           | 82,560             | 3,474            | 86,034             |
| 2022/23           | 85,032             | -                | 85,032             |
| 2023/24           | 87,588             | -                | 87,588             |
| 2024/25           | 90,216             | -                | 90,216             |
| 2025/26 - 2029/30 | 493,272            | -                | 493,272            |
| 2030/31 - 2034/35 | 571,752            | -                | 571,752            |
| 2035/36 - 2039/40 | 662,748            | -                | 662,748            |
| 2040/41 - 2044/45 | 768,360            | -                | 768,360            |
| 2045/46 - 2049/50 | 890,700            | -                | 890,700            |
| 2050/51 - 2054/55 | <u>97,242</u>      | <u>-</u>         | 97,242             |
| Total             | <u>\$3,909,618</u> | <u>\$24,282</u>  | <u>\$3,933,900</u> |

## (19) Changes in Long-term Liabilities

Long-term liability activity for the year ended June 30, 2020, is summarized in the table below. All long-term liabilities are normally liquidated by the General Fund.

| Primary Government/<br>Governmental Activities                          | Beginning<br>Balances                   | Additions                                | Deletions                                    | Ending<br>Balances                            | Due Within<br>One Year           |
|---|---|--|--|---|----------------------------------|
| Net pension liability:<br>OCERS pension plan<br>Extra Help pension plan | \$466,731,526<br>113,591<br>466,845,117 | \$ -<br>                                 | \$(112,336,069)<br>(37,740)<br>(112,373,809) | \$354,395,457<br><u>75,851</u><br>354,471,308 | \$ -                             |
| Net OPEB liability  Accrued claims and                                  | 219,437,807                             | 31,614,382                               | (6,087,926)                                  | 244,964,263                                   | -                                |
| judgments – workers'<br>compensation                                    | 86,616,986                              | 29,668,931                               | (12,340,122)                                 | 103,945,795                                   | 14,808,917                       |
| Compensated absences<br>Total   | <u>17,787,731</u><br>\$790,687,641      | <u>15,740,223</u><br><u>\$77,023,536</u> | <u>(14,004,871)</u><br>\$(144,806,728)       | <u>19,523,083</u><br>\$722,904,449            | <u>4,486,981</u><br>\$19,295,898 |

# (20) Compensated Absences

OCFA is obligated to its employees for accumulated earned but unused leave benefits as of June 30, 2020. Sick leave includes only those amounts that OCFA is obligated to reimburse employees at the end of their active service life. Leave balances by employee type are as follows as of June 30, 2020:

|                 | Vacation            | Comp/Other       | Sick Leave         | Total               |
|-----------------|---------------------|------------------|--------------------|---------------------|
|                 |                     |                  |                    |                     |
| Safety Members  | \$11,952,612        | \$204,495        | \$ 2,335,959       | \$14,493,066        |
| General Members | 2,530,569           | <u>570,571</u>   | 1,928,877          | 5,030,017           |
| Total           | <u>\$14,483,181</u> | <u>\$775,066</u> | <u>\$4,264,836</u> | <u>\$19,523,083</u> |

# (21) Insurance and Accrued Claims and Judgments

# (a) Insurance Coverage Limits

OCFA has purchased commercial insurance coverage for general and auto liabilities, and excess coverage for the self-insured workers compensation. Coverage limits for Fiscal Year 2019/20 included the following:

| Notable Exposure Data:                           |                  |
|--|------------------|
| Total Insured Values                             | \$338,987,526    |
| Total Fleet Values                               | \$109,339,909    |
| Liability Limits:                                |                  |
| Each Occurrence or Wrongful Act                  | \$1,000,000      |
| Personal and Advertising Injury                  | \$1,000,000      |
| Fire Damage Legal Liability                      | \$1,000,000      |
| Medical Expense (each accident)                  | \$10,000         |
| General Aggregate                                | \$10,000,000     |
| Products/Completed Operations Annual Aggregate   | \$10,000,000     |
| Umbrella Liability                               | \$10,000,000     |
| Management Liability (Employment Practices; D&O) | \$1,000,000      |
| Cyber Liability (Claims Made)                    | \$1,000,000      |
| Auto Liability (Combined Single Limit)           | \$1,000,000      |
| Garage Keepers Legal Liability                   | \$500,000        |
| Excess Workers Compensation                      | Statutory Limits |

Property Limits:

Buildings and Contents Not to Exceed Scheduled Value on File

Crime (Employee Dishonesty Coverage) \$1,000,000

Deductibles:

Management Liability \$7,500

Auto (Comp and Collision) \$5,000 (Emergency Vehicles); \$1,000 (Private Passenger)

Garage Keepers \$250 (Comprehensive); \$500 (Collision)

Property \$5,000 Crime \$1,000

There have been no significant changes in insurance coverage as compared to last year. Settlements have not exceeded coverage in each of the past three fiscal years, except as follows:

OCFA's insurance policy limits for personal property and tools are \$50,000 and \$25,000, respectively. During
Fiscal Year 2017/18, OCFA was reimbursed \$75,000 (policy maximum) for employee-owned personal property
and tools that were lost in a fire at Station No. 61 in January 2017. As of June 30, 2020, the estimated loss for
personal property and tools totaled \$194,000, all of which has been reimbursed by OCFA directly to its
employees. Claims for this portion of the policy have exceeded insurance coverage by approximately \$119,000.

#### (b) Workers' Compensation Self-Insurance

OCFA transitioned its program for workers' compensation insurance from Guaranteed Cost to Self-Insurance effective March 1, 2002. OCFA's self-insurance program covers workers' compensation claims up to \$50,000,000, subject to a \$2,000,000 self-insured retention (SIR) per incident. Workers' compensation claims in excess of the self-insured level are insured by the California State Association of Counties Excess Insurance Authority (CSAC-EIA) at statutory limits. OCFA utilizes the services of a third-party claims administrator for administration of workers' compensation claims.

As of June 30, 2020, accrued claims and judgments for workers' compensation totaled \$103,945,795 and were recorded as a long-term liability in the government-wide financial statements. This liability reflects the present value of estimated outstanding losses at the 50% confidence level, as determined by an actuarial valuation dated December 31, 2019, and includes claims that have been incurred but not yet reported (IBNR's). A confidence level is the statistical certainty that an actuary believes funding will be sufficient. For example, a 50% confidence level means that the actuary believes funding will be sufficient in five years out of ten. On May 27, 2010, the Board of Directors authorized to change the OCFA's confidence level from 80% to 50%. Changes in accrued claims and judgments relating to workers' compensation self-insurance for the years ended June 30, 2020 and 2019, are as follows:

| Primary Government/                       | Fiscal Year Ended    |                     |  |
|---|----------------------|---------------------|--|
| Governmental Activities                   | June 30, 2020        | June 30, 2019       |  |
| Unpaid claims at beginning of fiscal year | \$ 86,616,986        | \$73,331,644        |  |
| Incurred claims (including IBNR's)        | 29,668,931           | 25,246,649          |  |
| Claim payments                            | (12,340,122)         | <u>(11,961,307)</u> |  |
| Unpaid claims at end of fiscal year       | <u>\$103,945,795</u> | <u>\$86,616,986</u> |  |
| Due within one year                       | \$ 14,808,917        | \$14,128,312        |  |
| Due in more than one year                 | 89,136,878           | 72,488,674          |  |
| Unpaid claims at end of fiscal year       | <u>\$103,945,795</u> | <u>\$86,616,986</u> |  |
| Confidence level at end of fiscal year    | 50%                  | 50%                 |  |
| Discount rate                             | 1%                   | 1%                  |  |

Because of the long-term nature of this liability, it is excluded from the OCFA's governmental fund financial statements under the modified accrual basis of accounting. However, OCFA has established a fund balance assignment for workers' compensation in the General Fund in the amount of \$98,998,999. This assignment reflects the cumulative difference for multiple years between actual expenditures and budgeted costs, which are based on the annual actuarial valuation.

Actual expenditures for workers' compensation cases often occur over multiple years, attributing to the cumulative difference between budgeted costs and expenditures.

## (22) Pension Plans and Other Postemployment Benefits (OPEB)

OCFA participates in two defined benefit pension plans that are administered through a trust or equivalent arrangement. Additional plan information is provided within these notes as Note 23 and Note 24. OCFA also provides other postemployment benefits (OPEB) through the Retiree Medical Plan. Additional plan information is provided within these notes as Note 25. Following is a summary of plan balances as of and for the year ended June 30, 2020:

|                         |                       | Deferred Outflows of  | Deferred Inflows of |                  |
|-------------------------|-----------------------|-----------------------|---------------------|------------------|
|                         | Net Pension/          | Resources Related to  | Resources Related   | Pension/ OPEB    |
| Description             | OPEB Liability        | Pensions/ OPEB        | to Pensions/ OPEB   | Expense (Credit) |
| OCERS Pension Plan      | \$354,395,457         | \$112,123,798         | \$ 97,996,328       | \$67,124,196     |
| Extra Help Pension Plan | 75,851                | 874                   | <del>_</del>        | (31,130)         |
| Subtotal                | 354,471,308           | 112,124,672           | 97,996,328          | 67,093,066       |
| OPEB                    | 244,964,263           | <u> 15,297,531</u>    | 14,274,883          | 3,616,673        |
| Total                   | \$599,435,57 <u>1</u> | \$127,422,20 <u>3</u> | \$112,271,211       | \$70,709,739     |

#### (23) Retirement Plan for Full-Time Employees

## (a) General Information about the Plan

#### <u>Plan Description and Administration</u>

OCFA participates in the Orange County Employees Retirement System (OCERS), a cost-sharing multiple-employer, defined benefit pension plan for the County of Orange, the City of San Juan Capistrano, and thirteen other agencies – Orange County Cemetery District; Orange County Children and Families Commission; Orange County Department of Education; Orange County Employees Retirement System; Orange County Fire Authority (OCFA); Orange County In-Home Supportive Services Public Authority; Orange County Local Agency Formation Commission; Orange County Public Law Library; Orange County Sanitation District; Superior Court of California; Orange County Transportation Authority; Transportation Corridor Agencies; and the University of California, Irvine Medical Center and Campus. The Orange County Department of Education and the University of California, Irvine Medical Center and Campus are closed to new member participation and only the latter has remaining active employees. Capistrano Beach, Cypress Recreation & Parks District, Orange County Vector Control District, and the City of Rancho Santa Margarita are no longer active plan sponsors, but retired members and their beneficiaries, as well as deferred members, remain in the OCERS system. OCERS is legally and fiscally independent of the County of Orange.

OCERS was established in 1945 under the provisions of the County Employees Retirement Law of 1937. OCERS is governed by a ten-member Board of Retirement, including nine voting members and one alternate member. Board membership consists of four members appointed by the County of Orange Board of Supervisors and five members elected by the members of the pension system – two by the general members, two by the safety members (one voting and one alternate), and one by the retired members. The County of Orange Treasurer-Tax Collector, who is elected by the voters registered in the county, serves as an ex-officio member. The OCERS Board of Retirement is responsible for establishing policies governing the administration of the retirement plan; making disability determinations; assuring benefit payments; establishing investment policy for the retirement system; and monitoring execution of its policies. OCERS issues a publicly available financial report that includes financial statements and required supplementary information for the cost-sharing plans that are administered by OCERS. The report can be obtained from OCERS at 2223 Wellington Avenue, Santa Ana, California 92701.

# Benefits Provided

OCERS provides retirement, disability, and death benefits to safety and general members. Safety membership includes those members serving in active law enforcement, fire suppression, and as probation officers. General membership

applies to all other occupations. Plan retirement benefits are tiered based upon date of OCERS membership. Tier I members were hired prior to September 21, 1979, and use their highest one-year average salary to determine their retirement allowance. Tier II members were hired on or after September 21, 1979, and use their highest three-year average salary to determine their retirement allowance. Member rate groups are determined by employer, bargaining unit, and benefit plan. The benefit plan represents the benefit formula and tier that will be used in calculating a retirement benefit. All regular employees scheduled to work twenty hours or more per week become members of the plan upon commencing employment with one of OCERS' plan sponsors, with the exception of a provision adopted in 2014 that allows new members over the age of 65 to opt out of the plan. Active members are vested in OCERS upon accumulating five years of accredited service or attaining the age of 70.

On September 12, 2012, California Governor Brown signed Assembly Bill 340, which created the California Public Employees' Pension Reform Act of 2012 (PEPRA) and amended sections of the 1937 Act under which OCERS operates. The law created a benefit tier for new employees entering public agency employment and public retirement system membership, effective January 1, 2013. One of the many changes brought about by PEPRA involved new retirement formulas for newly hired employees who do not establish reciprocity with OCERS. Another change brought about by PEPRA requires employees who do not establish reciprocity to pay 50% of the normal retirement costs from the beginning of their employment.

In general, the retirement benefits received by members are determined by plan formula, age at retirement, years of service, and final average salary. Members are entitled to receive a retirement allowance upon reaching the following years of service and age criteria:

| Years of Service Credit                                    | Eligible Age |
|--|--------------|
| 10 or more   | Age 50       |
| 5 or more (PEPRA Members)                                  | Age 50       |
| 30 or more (General Members)                               | Any age      |
| 20 or more (Safety Members)                                | Any age      |
| 5 or more, and at least 10 years of active employment with | Age 55       |
| a sponsoring agency covered by OCERS (Part-time Members)   |              |
| Any  | Age 70       |

Retired member monthly allowances are adjusted annually in accordance with changes in the cost-of-living, as determined by the average annual change in the Consumer Price Index (CPI) for the prior calendar year. The cost-of-living adjustment is limited to a maximum increase or decrease of three percent per year as established by the OCERS Board of Retirement.

The OCFA's Board establishes and amends benefit plan formulas for active OCFA members through negotiations with its labor bargaining units. The provisions and benefits provided by OCFA to its safety and general members as of June 30, 2020, are summarized below:

| Benefits Provided to Safety Members |      |            |                            |                               |                         |  |
|-------------------------------------|------|------------|----------------------------|-------------------------------|-------------------------|--|
|                                     |      |            | Representation             | on / Bargaining Unit / Employ | ee Hire Date            |  |
|                                     |      |            |                            | Orange County Fire            |                         |  |
|                                     |      |            | Orange County Professional | Authority Chief Officers      |                         |  |
|                                     |      |            | Firefighters Association   | Association                   | Unrepresented           |  |
|                                     |      | Benefit    |                            |                               | Executive Management in |  |
| Plan                                | Tier | Formula    | Firefighter Unit           | Fire Management Unit          | Safety Positions        |  |
| Е                                   | I    | 3.0% at 50 | Prior to 7/1/2012          | Prior to 7/1/2012             | Prior to 7/1/2011       |  |
| F                                   | Ш    | 3.0% at 50 | Prior to 7/1/2012          | Prior to 7/1/2012             | Prior to 7/1/2011       |  |
| R                                   | Ш    | 3.0% at 55 | On or After 7/1/2012       | On or After 7/1/2012          | On or After 7/1/2011    |  |
|                                     |      |            | (with reciprocity)         | (with reciprocity)            | (with reciprocity)      |  |
| V                                   | Ш    | 2.7% at 57 | On or After 1/1/2013       | On or After 1/1/2013          | On or After 1/1/2013    |  |
|                                     |      | (PEPRA)    | (without reciprocity)      | (without reciprocity)         | (without reciprocity)   |  |

| Benefits Provided to General Members |      |            |                         |                               |                         |  |
|--------------------------------------|------|------------|-------------------------|-------------------------------|-------------------------|--|
|                                      |      |            | Representation          | on / Bargaining Unit / Employ | ee Hire Date            |  |
|                                      |      |            |                         | Orange County Fire            |                         |  |
|                                      |      |            | Orange County Employees | Authority Managers            |                         |  |
|                                      |      |            | Association             | Association                   | Unrepresented           |  |
|                                      |      | Benefit    | General and Supervisory | Administrative                | Executive Management in |  |
| Plan                                 | Tier | Formula    | Management              | Management                    | General Positions       |  |
| I                                    | I    | 2.7% at 55 | Prior to 7/1/2011       | Prior to 12/1/2012            | Prior to 12/1/2012      |  |
| J                                    | П    | 2.7% at 55 | Prior to 7/1/2011       | Prior to 12/1/2012            | Prior to 12/1/2012      |  |
| N                                    | П    | 2.0% at 55 | On or After 7/1/2011    | On or After 12/1/2012         | On or After 12/1/2012   |  |
|                                      |      |            | (with reciprocity)      | (with reciprocity)            | (with reciprocity)      |  |
| U                                    | П    | 2.5% at 67 | On or After 1/1/2013    | On or After 1/1/2013          | On or After 1/1/2013    |  |
|                                      |      | (PEPRA)    | (without reciprocity)   | (without reciprocity)         | (without reciprocity)   |  |

# **Contributions**

Each year, an actuarial valuation is performed for OCERS to determine funding contributions for each agency member within their assigned rate group and plan on an actuarial basis. The actuarially determined rate is the estimated amount necessary to finance the cost of benefits earned by employees during the year, with an additional amount to finance any unfunded actuarial accrued liability (UAAL). The table below summarizes OCFA's required employer contribution rates and employee rates (paid by OCFA) for the year ended June 30, 2020:

|          |      |      |                    | Employe     | er Contribution | n Rates | Employee                          |
|----------|------|------|--------------------|-------------|-----------------|---------|-----------------------------------|
| Category | Plan | Tier | Benefit Formula    | Normal Cost | UAAL            | Total   | Contribution Rates<br>(See Below) |
| Safety   | Е    | 1    | 3.0% at 50         | 27.24%      | 20.80%          | 48.04%  | 11.11% - 14.95%                   |
| Safety   | F    | Ш    | 3.0% at 50         | 27.24%      | 20.80%          | 48.04%  | 15.01% - 21.22%                   |
| Safety   | R    | II   | 3.0% at 55         | 21.97%      | 20.80%          | 42.77%  | 14.21% - 20.08%                   |
| Safety   | V    | II   | 2.7% at 57 (PEPRA) | 15.44%      | 20.80%          | 36.24%  | 13.13% - 20.64%                   |
| General  | 1    | 1    | 2.7% at 55         | 14.72%      | 15.74%          | 30.46%  | 10.51% - 16.61%                   |
| General  | J    | II   | 2.7% at 55         | 14.72%      | 15.74%          | 30.46%  | 10.06% - 16.61%                   |
| General  | N    | Ш    | 2.0% at 55         | 13.46%      | 15.74%          | 29.20%  | 7.67% - 13.72%                    |
| General  | U    | II   | 2.5% at 67 (PEPRA) | 10.41%      | 15.74%          | 26.15%  | 8.30% - 14.96%                    |

Employees in each unit have agreed through their respective Memorandums of Understanding or Personnel and Salary Resolution to pay their full employee share of retirement costs, with those employee payments being phased in over three to four years. The retirement payment is deducted from the employee's compensation earnable and continues throughout the employee's entire term of employment with OCFA. Employee contribution rates vary depending on the individual employee's hire date and unit and are summarized below for the year ended June 30, 2020.

| Employee Hire Date                         | Benefit Formula    | Employee Contribution Rate         |  |  |  |  |
|--|--------------------|------------------------------------|--|--|--|--|
| Safety – Firefighter Unit                  |                    |                                    |  |  |  |  |
| Prior to 1/1/2011                          | 3.0% at 50         | 19.99% as of 9/1/2018^             |  |  |  |  |
|  |                    | 20.53% as of 9/1/2019^             |  |  |  |  |
| 1/1/2011 - 6/30/2012                       | 3.0% at 50         | 19.99% as of 9/1/2018^             |  |  |  |  |
| On or After 7/1/2012 (with reciprocity)    | 3.0% at 55         | 20.53% as of 9/1/2019^             |  |  |  |  |
| On or After 1/1/2013 (without reciprocity) | 2.7% at 57 (PEPRA) | 50% of Normal Cost                 |  |  |  |  |
| Safety – Firefighter Management Unit       |                    |                                    |  |  |  |  |
| Prior to 7/1/2012                          | 3.0% at 50         | 20.22% as of 7/1/2019^             |  |  |  |  |
| On or After 7/1/2012 (with reciprocity)    | 3.0% at 55         | 50% of Normal Cost as of 7/1/2020^ |  |  |  |  |
| On or After 1/1/2013 (without reciprocity) | 2.7% at 57 (PEPRA) | 50% of Normal Cost                 |  |  |  |  |

| Employee Hire Date                          | Benefit Formula          | Employee Contribution Rate          |  |  |  |  |  |
|---|--------------------------|-------------------------------------|--|--|--|--|--|
| Safety – Executive Management               |                          |                                     |  |  |  |  |  |
| Prior to 7/1/2011                           | 3.0% at 50               | 50% of Normal Cost                  |  |  |  |  |  |
| On or After 7/1/2011 (with reciprocity)     | 3.0% at 55               | 50% Of Normal Cost                  |  |  |  |  |  |
| On or After 1/1/2013 (without reciprocity)  | 2.7% at 57 (PEPRA)       | 50% of Normal Cost                  |  |  |  |  |  |
| General – Gene                              | ral and Supervisory Mana | gement                              |  |  |  |  |  |
| Prior to 7/1/2011                           | 2.7% at 55               | 16 500/                             |  |  |  |  |  |
| On or After 7/1/2011 (with reciprocity)     | 2.0% at 55               | 16.50%                              |  |  |  |  |  |
| On or After 1/1/2013 (without reciprocity)  | 2.5% at 67 (PEPRA)       | 50% of Normal Cost                  |  |  |  |  |  |
| General –                                   | Administrative Managem   | ent                                 |  |  |  |  |  |
| Prior to 12/1/2012                          | 2.7% at 55               | 16 500/                             |  |  |  |  |  |
| On or After 12/1/2012 (with reciprocity)    | 2.0% at 55               | 16.50%                              |  |  |  |  |  |
| On or After 1/1/2013 (without reciprocity)  | 2.5% at 67 (PEPRA)       | 50% of Normal Cost                  |  |  |  |  |  |
| General – Executive Management              |                          |                                     |  |  |  |  |  |
| Prior to 12/1/2012                          | 2.7% at 55               | 50% of Normal Cost as of 3/3/2017^  |  |  |  |  |  |
| On or After 12/1/2012 (with reciprocity)    | 2.0% at 55               | 50% Of NOTHIAI COSt as 01 3/3/2017* |  |  |  |  |  |
| On or After 1/1//2013 (without reciprocity) | 2.5% at 67 (PEPRA)       | 50% of Normal Cost                  |  |  |  |  |  |

<sup>^</sup> Capped at maximum employee contribution

For the year ended June 30, 2020, employer and employee contributions remitted to OCERS were as follows:

|                                 | Employer             | Employee      |                            |
|---------------------------------|----------------------|---------------|----------------------------|
|                                 | Contributions        | Contributions | <b>Total Contributions</b> |
| Contributions paid by OCFA      | \$93,232,215         | \$ -          | \$ 93,232,215              |
| Contributions paid by employees | <del>-</del>         | 25,657,245    | 25,657,245                 |
| Total                           | \$93,232,21 <u>5</u> | \$25,657,245  | \$118,889,460              |

# (b) Pension Liabilities, Pension Expenses, and Deferred Outflows/Inflows of Resources

OCFA's net pension liability with OCERS is measured as the proportionate share of the net pension liability. The net pension liability of each member agency is measured as of December 31, 2019, and the total pension liability for each member agency used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2018, rolled forward to December 31, 2019, using standard update procedures. OCFA's proportion of the net pension liability was based on a projection of OCFA's long-term share of contributions to the pension plan relative to the projected contributions of all participating agencies, actuarially determined. OCFA's proportionate share of the total OCERS net pension liability as of June 30, 2020 and 2019 was as follows:

|             | At June 30, 2019 |             | Increase (Decrease)    |               | At June 30    | At June 30, 2020 |  |
|-------------|------------------|-------------|------------------------|---------------|---------------|------------------|--|
| Member Type | <u>Amount</u>    | % of Total  | <u>Amount</u>          | % of Total    | <u>Amount</u> | % of Total       |  |
| Safety      | \$410,894,885    | 6.6%        | \$ (88,953,143)        | (0.2%)        | \$321,941,742 | 6.4%             |  |
| General     | 55,836,641       | <u>0.9%</u> | (23,382,926)           | <u>(0.3%)</u> | 32,453,715    | <u>0.6%</u>      |  |
| Total       | \$466,731,526    | <u>7.5%</u> | <u>\$(112,336,069)</u> | <u>(0.5%)</u> | \$354,395,457 | <u>7.0%</u>      |  |

For the year ended June 30, 2020, OCFA recognized pension expense of \$67,124,196. At June 30, 2020, OCFA reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

|   | Deferred Outflows of Resources | Deferred Inflows of Resources |
|---|--------------------------------|-------------------------------|
| Differences between actual and  |                                |                               |
| expected experience in the Total Pension Liability                        | \$ 24,478,887                  | \$(38,937,675)                |
| Changes in assumptions  | 29,267,911                     | (130,986)                     |
| Net differences between projected and actual earnings on plan investments |                                | (58,927,667)                  |
|   | 53,746,798                     | (97,996,328)                  |
| Employer contributions subsequent to measurement date                     | <u> 58,377,000</u>             |                               |
| Total   | <u>\$112,123,798</u>           | <u>\$(97,996,328)</u>         |

Deferred outflows of resources related to contributions subsequent to the measurement date totaling \$58,377,000 will be recognized as a reduction of the net pension liability in the year ended June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will also be recognized as an adjustment to pension expense as follows:

| Year Ended June 30 | Amount         |
|--------------------|----------------|
| 2021               | \$(22,142,217) |
| 2022               | (14,700,769)   |
| 2023               | 10,935,776     |
| 2024               | (22,568,325)   |
| 2025               | 4,226,005      |
| Total              | \$(44,249,530) |

## (c) Actuarial Assumptions

The total pension liability in the December 31, 2018, actuarial valuation was determined using the following actuarial assumptions:

| Valuation Date            | December 31, 2018  |  |
|---------------------------|--|--|
| Measurement Date          | December 31, 2019, rolled forward on an  | actuarial basis  |
| Actuarial Cost Method     | Entry age actuarial cost method (normal)   |  |
| Discount rate             | 7.00%  |  |
| Inflation                 | 2.75%  |  |
| Investment rate of return | 7.00%, net of pension plan investment ex   | pense, including inflation   |
| Salary increases          | Safety 4.75% to 17.25% and General 4.25 inflation)   | % to 12.25% (vary by service, including  |
| Date of experience study  | Actuarial assumptions were based on the results of an experience study for the period January 1, 2014 through December 31, 2016.   |  |
| Mortality:                | Safety   | General  |
| • Healthy                 | Headcount-Weighted RP-2014 Healthy<br>Annuitant Mortality Table projected<br>generationally with the two-dimensional<br>MP-2016 projection scale, set back four<br>years | Headcount-Weighted RP-2014 Healthy Annuitant Mortality Table projected generationally with two- dimensional MP-2016 projection scale.                            |
| Disabled                  | Headcount-Weighted RP-2014 Healthy<br>Annuitant Mortality Table, projected<br>generationally with the two-dimensional<br>MP-2016 projection scale                        | Headcount-Weighted RP-2014 Healthy Annuitant Mortality Table projected generationally with the two- dimensional MP-2016 projection scale, set forward five years |
| Beneficiaries             | Beneficiaries are assumed to have the same mortality as a General Member of the opposite sex who is receiving a service (non-disability) retirement.                     |  |

| <ul> <li>Employee</li> </ul> | Headcount-Weighted RP-2014 Healthy       | Headcount-Weighted RP-2014            |
|------------------------------|--|---------------------------------------|
| Contribution Rates           | Annuitant Mortality Table (separate      | Healthy Annuitant Mortality Table     |
|                              | tables for males and females), projected | (separate tables for males and        |
|                              | 20 years with the two-dimensional        | females), projected 20 years with the |
|                              | mortality improvement scale MP-2016      | two-dimensional mortality             |
|                              | set back four years, weighted 80% male   | improvement scale MP-2016,            |
|                              | and 20% female                           | weighted 40% male and 60% female      |

The mortality tables and adjustments as shown above reflect the mortality experience as of the measurement date. The generational projection is a provision for future mortality improvement.

# **Discount Rate**

The discount rate used to measure the Total Pension Liability was 7.00% and 7.00% as of December 31, 2019, and December 31, 2018, respectively. The projection of cash flows used to determine the discount rate assumed plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the actuarially determined contribution rates. For this purpose, only employer contributions that are intended to fund benefits for current plan members and their beneficiaries are included. Projected employer contributions that are intended to fund the service costs for future plan members and their beneficiaries, as well as projected contributions from future plan members, are not included. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments for current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability as of both December 31, 2019, and December 31, 2018.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which expected future real rates of return (expected returns, net of inflation) are developed for each major asset class. These returns are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage, adding expected inflation, and subtracting expected investment expenses and a risk margin.

The target allocation (approved by the OCERS Retirement Board) and projected arithmetic real rates of return for each major asset class, after deducting inflation but before deducting investment expenses, used in the derivation of the long-term expected investment rate of return assumption are summarized in the following table:

|                            |                   | Long-term Expected Real |  |
|----------------------------|-------------------|-------------------------|--|
| Asset Class                | Target Allocation | Rate of Return          |  |
| Global Equity              | 35.0%             | 6.38%                   |  |
| Core Bonds                 | 13.0%             | 1.03%                   |  |
| High Yield Bonds           | 4.0%              | 3.52%                   |  |
| Bank Loans                 | 2.0%              | 2.86%                   |  |
| TIPS                       | 4.0%              | 0.96%                   |  |
| Emerging Market Debt       | 4.0%              | 3.78%                   |  |
| Real Estate                | 10.0%             | 4.33%                   |  |
| Core Infrastructure        | 2.0%              | 5.48%                   |  |
| Natural Resources          | 10.0%             | 7.86%                   |  |
| Risk Mitigation            | 5.0%              | 4.66%                   |  |
| Mezzanine/Distressed Debts | 3.0%              | 6.53%                   |  |
| Private Equity             | 8.0%              | 9.48%                   |  |
| Total                      | <u>100.0%</u>     |                         |  |

#### Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents OCFA's proportionate share of the net pension liability with OCERS, calculated using the discount rate of 7.00%, as well as what OCFA's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (6.00%) or one percentage point higher (8.00%) than the current rate.

|  | 1% Decrease   | Current Discount | 1% Increase   |
|--|---------------|------------------|---------------|
|  | (6.00%)       | Rate (7.00%)     | (8.00%)       |
| Total proportionate share of net pension liability | \$664,737,575 | \$354,395,457    | \$101,964,573 |

#### (d) Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued OCERS financial report.

#### (24) Retirement Plan for Part-Time Employees

#### (a) General Information About the Plan

## Plan Description and Administration

OCFA administers the Extra Help Retirement Plan (Plan), a single-employer defined benefit pension plan that provides retirement benefits for its less than half-time and extra help employees. The Plan was established on January 1, 1997, and is accounted for in the Extra Help Retirement Plan fiduciary fund. The Board establishes and amends all Plan provisions, and has the authority to change contribution rates and investment types. A separate, audited pension plan report is not available. Effective July 1, 2018, the Plan is closed to new entrants and all eligible extra help employees hired by OCFA are enrolled as participants in a 457(OBRA) Deferred Compensation Plan in lieu of the Extra Help Retirement Plan.

#### **Benefits Provided**

The Plan provides retirement benefits in the form of a lifetime annuity. Retirement benefits are calculated at the rate of 2% of career earnings during the first thirty years of credited service. Upon retirement, participants are eligible to receive their benefit either as a lump sum payment or as a monthly payment. If employment with OCFA is terminated prior to retirement and the value of the employee's contributions with interest is \$3,500 or less, the employee may receive an immediate lump sum distribution in lieu of any future benefits payable under the Plan. If the value of the terminated employee's contributions with interest exceeds \$3,500, the employee may elect to receive a lump sum distribution or leave the contributions on deposit until he or she reaches retirement age.

During the year ended June 30, 2020, lump sum distributions totaling \$13,768 were made to three participants. Currently, there are no participants collecting retirement benefits.

#### Plan Membership

As of June 30, 2020, Plan membership consisted of the following:

|  | Balance as of June 30, 2020 |           |           |
|--|-----------------------------|-----------|-----------|
|  | \$3,500 or                  | More than |           |
| Plan Members (or Beneficiaries)                      | Less                        | \$3,500   | Total     |
| Inactive; currently receiving benefits               | -                           | -         | -         |
| Inactive; entitled to but not yet receiving benefits | 36                          | 2         | 38        |
| Active   | <u>1</u>                    | <u>=</u>  | <u>_1</u> |
| Total  | <u>37</u>                   | <u>2</u>  | <u>39</u> |

#### **Contributions**

All eligible half-time and extra help employees hired on or after January 1, 1997, are required to contribute a percentage of compensation corresponding to an age-based table included in the Plan. Age is determined as attained age on every January 1. Employee contributions rates range from 2.5% to 7.5% based on age. After 30 years of credited service, OCFA is responsible for the employee's Plan contributions. Employee contributions are credited with 5% interest compounded semi-annually. Any interest earnings credited to the Plan in excess of actual investment earnings are reported as employer contributions. During the year ended June 30, 2020, employee and employer contributions totaled \$891 and \$1,072, respectively.

#### (b) Investments

#### Method Used to Value Investments

All Plan assets are invested in the Local Agency Investment Fund (LAIF), which is reported based on OCFA's pro-rata share of the fair value provided by LAIF for the entire LAIF portfolio (in relation to the amortized cost of that portfolio).

## **Investment Policy**

Contributions are deposited into OCFA's Local Agency Investment Fund (LAIF), which is regulated by California Government Code Section 16429 under the oversight of the Treasurer of the State of California and the Pooled Money Investment Board. Additional LAIF information is provided within these notes as Note 4(d).

#### **Concentrations**

All Plan assets are invested in the Local Agency Investment Fund (LAIF).

#### (c) Net Pension Liability

Net pension liability is measured as the total pension liability, less the pension plan's fiduciary net position. The Plan's fiduciary net pension liability is measured as of June 30, 2020, using an actuarial valuation as of January 1, 2020, rolled forward to June 30, 2020, using standard update procedures. A summary of components of the Plan's net pension liability as of June 30, 2020, is shown below, followed by principal assumptions and methods used to determine the net pension liability.

| Total pension liability   | \$122,785        |
|---|------------------|
| Plan fiduciary net position                                       | (46,934)         |
| Net pension liability   | <u>\$ 75,851</u> |
| Plan fiduciary net position as a % of the total pension liability | 38.22%           |

#### **Actuarial Assumptions**

Actuarial calculations reflect a long-term perspective. Calculations are based on the benefits provided under the terms of the Plan in effect at the time of each valuation and on the pattern of sharing of costs between the OCFA and plan members to that point. Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future.

The total pension liability in the January 1, 2020, actuarial valuation was determined using the following actuarial assumptions:

| Valuation Date            | January 1, 2020   |
|---------------------------|---|
| Measurement Date          | June 30, 2020, rolled forward on an actuarial basis   |
| Actuarial Cost Method     | Entry age normal  |
| Discount rate             | 2.45%, net of pension investment expense, including inflation; average of 3-20 year municipal bond rate indices, rounded to 5 basis points (S&P Municipal Bond 20 Year High Grade Rate Index, Bond Buyer 20-Bond GO Index, Fidelity GO AA 20 Year Bond Index)   |
| Inflation                 | 2.75%   |
| Investment rate of return | 2.45%   |
| Salary increases          | 3.00%, including merit, seniority, and inflation; annual salary for the current year assumed to be equal to the average annual salary over the last 3 years   |
| Mortality                 | PubS2010 mortality table with generational improvements based on the MP-2019 scale. As the plan is not large enough to have credible experience, mortality assumptions are set to reflect general population trends.  |
| Experience study          | Given the size of the plan, there was not enough data available to conduct a credible experience study. The assumptions are not anticipated to produce significant cumulative actuarial gains or losses over time. Liabilities and data are analyzed each year in order to identify any trends of experience deviating from the actuarial assumptions.  |
| Form of payment           | Participants who have 5 years or less of credited service or have a contribution balance less than or equal to \$3,500 are assumed to take an immediate lump sum upon termination or retirement. Participants who have worked more than 5 years or have attained age 55 are assumed to commence a modified cash refund annuity starting at age 65. As the plan is not large enough to have credible experience, forms of payment are based on professional judgment and expectations based on the provisions of the plan. |
| Retirement                | 100% retirement at age 65. Due to the size of the plan, use of an assumption more than a single point estimate is not merited.  |
| Termination               | Service 0 years, Rate 30%; Service 1-3 years, Rate 50%; Service 4 years, Rate 25%; Service 5+ years, Rate 5%  |
| Plan Assets               | The employee contributions are deposited into the Authority's LAIF account. The LAIF account is managed by the State Treasurer's Office and is invested in fixed income securities.   |

# **Changes of Assumptions**

Following is a comparison of actuarial assumptions for the years ended June 30, 2020 and 2019:

|                           | As of June 30, 2020 | As of June 30, 2019 | Change  |
|---------------------------|---------------------|---------------------|---------|
| Discount rate             | 2.45%               | 3.15%               | (0.70)% |
| Inflation                 | 2.75%               | 2.75%               | n/a     |
| Investment rate of return | 2.45%               | 3.15%               | (0.70)% |
| Salary increases          | 3.00%               | 3.00%               | n/a     |

#### Discount Rate

The discount rate used to measure the total pension liability was 2.45% (a decrease of 0.70% since the prior measurement date). The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Professional judgment on future contributions has been applied in those cases where contribution patterns deviate from the actuarially determined rates. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

#### Rate of Return

The long-term expected rate of return on pension plan investments was determined using a building-block method in which expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These expected future real rates of return are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2020, are summarized in the following table:

|                              |                   | Long-term Expected Real |
|------------------------------|-------------------|-------------------------|
| Asset Class                  | Target Allocation | Rate of Return          |
| Local Agency Investment Fund | 100.00%           | 2.45%                   |

The annual money-weighted rate of return was 2.30%, and was an estimate based on mid-year timing of contributions and benefit payments. The money rated rate of return expresses investment performance, net of pension plan investment expenses, adjusted for changing amounts actually invested.

# (d) Changes in the Net Pension Liability

Changes in the Plan's net pension liability for the year ended June 30, 2020, were as follows:

|  | <b>Total Pension</b> | Plan Fiduciary  | Net Pension        |
|--|----------------------|-----------------|--------------------|
|  | Liability            | Net Position    | Liability/ (Asset) |
| Balance at June 30, 2019                           | \$171,139            | \$57,548        | \$113,591          |
| Changes in the year:                               |                      |                 |                    |
| Service cost                                       | 6,786                | -               | 6,786              |
| Interest   | 5,388                | -               | 5,388              |
| Differences between expected and actual experience | (63,020)             | -               | (63,020)           |
| Changes of assumptions                             | 16,260               | -               | 16,260             |
| Contributions – employer                           | -                    | 1,072           | (1,072)            |
| Contributions – plan members                       | -                    | 891             | (891)              |
| Net investment income                              | -                    | 1,191           | (1,191)            |
| Benefit payments, including                        |                      |                 |                    |
| refunds of employee contributions                  | <u>(13,768)</u>      | <u>(13,768)</u> | <del>-</del>       |
| Net changes  | <u>(48,354)</u>      | <u>(10,614)</u> | <u>(37,740)</u>    |
| Balance at June 30, 2020                           | <u>\$122,785</u>     | <u>\$46,934</u> | <u>\$ 75,851</u>   |

# Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability, calculated using the discount rate of 2.45%, as well as what the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (1.45%) or one percentage point higher (3.45%) than the current rate:

|                       | 1% Decrease (1.45%) | Current Discount Rate (2.45%) | 1% Increase (3.45%) |
|-----------------------|---------------------|-------------------------------|---------------------|
| Net pension liability | <u>\$101,176</u>    | <u>\$75,851</u>               | <u>\$56,179</u>     |

## (e) Pension Expense and Deferred Outflows/Inflows of Resources

For the year ended June 30, 2020, OCFA recognized pension expense (credit) of \$(31,130). At June 30, 2020, OCFA reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

|   | Deferred<br>Outflows of<br>Resources | Deferred<br>Inflows of<br>Resources |
|---|--------------------------------------|-------------------------------------|
| Differences between actual and expected experience in the Total Pension Liability | \$ -                                 | \$ -                                |
| Changes in assumptions  | -                                    | -                                   |
| Net differences between projected and actual earnings on plan investments         | <u>874</u>                           |                                     |
| Total   | <u>\$874</u>                         | <u>\$ -</u>                         |

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as an adjustment to pension expense as follows:

| Year Ended June 30 | Amount       |
|--------------------|--------------|
| 2021               | \$278        |
| 2022               | 353          |
| 2023               | 155          |
| 2024               | 88           |
| Total              | <u>\$874</u> |

# (f) Pension Plan Fiduciary Net Position

As previously mentioned, the Plan does not issue a separate stand-alone financial report. Below are the Plan's financial statements as of and for the year ending June 30, 2020:

|   | Extra Help<br>Retirement |
|---|--------------------------|
| Assets:   |                          |
| Cash and investments:                                       |                          |
| Local Agency Investment Fund:                               | ¢46.024                  |
| Domestic fixed income                                       | <u>\$46,934</u>          |
| Total assets  | 46,934                   |
| Net position restricted for pensions                        | <u>\$46,934</u>          |
| Additions:  |                          |
| Contributions:  |                          |
| Employer  | \$ 1,072                 |
| Plan members  | 891                      |
| Total contributions   | 1,963                    |
| Net investment income:                                      |                          |
| Total investment income                                     | 1,191                    |
| Total net investment income                                 | 1,191                    |
| Total fiet investifient income                              |                          |
| Total additions   | <u>3,154</u>             |
| Deductions:   |                          |
| Benefits and refunds paid to plan members and beneficiaries | 13,768                   |
| Total deductions  | 13,768                   |
| Change in net position                                      | (10,614)                 |
| Net position, beginning of year                             | 57,548                   |
| Net position, end of year                                   | \$46,934                 |
| , , ,   | <del>+ .0/00 .</del>     |

#### (25) Other Postemployment Benefits (OPEB)

#### (a) General Information

#### Plan Description and Administration

OCFA provides other postemployment benefits (OPEB), such as healthcare benefits to eligible retirees and their dependents, through the Retiree Medical Plan (Plan). The purpose of the Plan is to assist employees hired prior to January 1, 2007, in maintaining health insurance coverage following their retirement by providing a monthly grant applied toward the cost of such health insurance coverage. The Plan is intended to qualify for the exclusion from income as an accident or health plan under sections 105(e) and 106 of the Internal Revenue Code. Employee participation is contingent on a contribution of 4% of base salary through payroll deductions to OCFA. OCFA has entered into Memorandum of Understanding with each of its four labor bargaining groups mandating this 4% employee contribution.

The single-employer Plan was established by OCFA's Board of Directors on January 1, 1997, and amended on September 28, 2006. OCFA's Board of Directors is the Plan's Board, establishing and amending all Plan provisions, including benefit terms and contribution requirements, through negotiations with labor bargaining groups. OCFA may terminate the Plan by action of its Board of Directors in its sole discretion. Amendment or termination of the plan is subject to the meet and confer requirement of the Myers-Milias-Brown Act and any other applicable law.

Plan assets are held in an irrevocable trust for the exclusive benefit of Plan participants and are administered by the Orange County Employees Retirement System (OCERS). Funds are held in a trust account established pursuant to Section 401(h) of the Internal Revenue Code and are held separate from the assets of the OCERS retirement system, except for investment purposes. The trust is presented in accordance with the Plan year, which is on a calendar basis ending December 31, 2019. The Plan's Statement of Fiduciary Net Position and Statement of Changes in Fiduciary Net Position (presented within the Fiduciary Funds of these financial statements) are reported as of the December 31, 2019 plan yearend date. A publicly available OCERS financial report, which includes the Plan's assets, can be obtained at 2223 Wellington Avenue, Santa Ana, California 92701 or online at <a href="http://www.ocers.org/finance/finance.htm">http://www.ocers.org/finance/finance.htm</a>. A separate, audited OPEB Plan report is not available.

All retirees and full-time employees hired on or after January 1, 2007, are not considered Plan participants; however, they are eligible to receive OPEB benefits in the form of employer contributions toward monthly healthcare premiums per the Public Employees' Medical and Hospital Care Act (PEMHCA). OCFA provides health insurance benefits to its employees and retirees through the California Public Employees' Retirement System (CalPers), subject to the legal requirements of the PEMHCA. OCFA contributes toward the monthly payment of healthcare premiums on behalf of eligible retirees at an amount equal to the PEMHCA statutory minimum, which was \$136 for 2019 and \$139 for 2020. In addition, retirees and full-time employees hired on or after January 1, 2007, are eligible to participate in an employer-sponsored defined contribution plan. Additional information regarding the defined contribution benefit is provided within these notes as Note 26.

#### Eligibility

All full-time or part-time employees who were hired prior to January 1, 2007, and who are credited with at least one year (2,080 hours) of service are eligible to participate in the Plan. An eligible employee, and his or her surviving dependents, will participate in the Plan upon his or her retirement or other termination of employment with OCFA, subject to the terms and conditions contained in the Plan, as applicable for "covered retirees" and "covered former employees."

- A "covered retiree" is a retiree who receives a monthly retirement allowance from the Orange County Employees Retirement System (OCERS) and who meets all coverage and participation requirements.
- A "covered former employee" is an employee who meets the coverage and participation requirements of the Plan at the time of his or her termination of employment with OCFA.

An employee who retires and does not immediately begin receiving a retirement allowance from OCERS will not participate in the Plan until such retirement allowance commences. An employee who terminates employment with OCFA for reasons other than retirement, or who is not eligible to receive a monthly retirement allowance from OCERS, will not be eligible to receive the grant until the age of fifty-five (55) and requests that OCFA commence distribution of the grant. Such requests must be made no later than ninety (90) days from the employee's fifty-fifth birthday.

To be eligible to receive the grant, a participant must be covered under a "qualified health plan" (covered retirees), a "recognized health insurance plan" (covered former employees), or Medicare. A "qualified health plan" is a health insurance plan made available to OCFA's employees and retirees, including an OCFA health plan or a plan administered by an employee organization that the OCFA has agreed will be a "qualified health plan." A "recognized health insurance plan" means a health insurance plan other than a "qualified health plan" covering a former employee or his/her surviving dependents and which is acceptable to OCFA.

Participation of a covered retiree, a covered former employee, or his or her surviving dependents may be terminated as follows:

- Participation of a covered retiree and his or her surviving dependents will cease and eligibility for benefits will be terminated upon the earlier of (a) the failure to elect coverage under a "qualified health plan" or Medicare; (b) failure to make all required contributions or premium payments under a "qualified health plan;" (c) the participant's death; (d) amendment of the Plan to preclude such coverage; or (e) termination of the Plan.
- Participation of a covered former employee and his or her surviving dependents will cease and eligibility for benefits will be terminated upon the earlier of (a) the failure or refusal to maintain and provide proof of coverage under a "recognized health insurance plan" or Medicare; (b) the participant's death; (c) amendment of the Plan to preclude such coverage; or (d) termination of the Plan.

If participation in the Plan is terminated, eligibility will be extinguished, years of service will be lost, and he or she may not later again participate in the Plan.

## **Benefit Provisions**

The Plan provides a grant toward the cost of retirees' health insurance coverage. The grant is equal to the product of the monthly grant amount multiplied by years of credited service, up to a maximum of twenty-five years.

• The amount of the monthly grant is adjusted annually by the average increase or decrease in OCFA's health plan premiums, not to exceed 5% per year. The amount of the monthly grant was as follows for calendar years 2018 through 2020:

| <u>Calendar Year</u> | Monthly Grant Amount | <u>% Increase</u> |
|----------------------|----------------------|-------------------|
| 2020                 | \$27.74              | 5.0%              |
| 2019                 | \$26.42              | 1.4%              |
| 2018                 | \$26.06              | 2.2%              |

- The grant is applied as a credit or reimbursement to reduce the cost of the retiree's or former employee's monthly medical insurance premium under his or her selected health plan. If the grant amount exceeds the cost of such coverage, it may be used to offset the cost of the Medicare premium. In no case may the grant exceed the actual cost of the combined health plan and Medicare premiums.
- A surviving dependent of an eligible retiree or former employee is eligible to receive a monthly survivor benefit equal to 50% of the grant that the retiree or covered former employee was eligible to receive at the time of his or her death. A surviving dependent is (a) a surviving spouse who was legally married to an employee, retiree, or covered former employee at the time of his or her death; or (b) a dependent child, as defined by an OCFA health plan or health plan of a covered former employee, of a deceased employee, retiree, or covered former employee.

#### Plan Membership

The Retiree Medical Plan is closed to new entrants. Plan membership consisted of the following at December 31, 2019, the date of the latest actuarial valuation:

| Plan Membership Status  | Retiree Medical Plan<br>(Hired Prior to<br>January 1, 2007) | PEMHCA Eligible<br>Employees<br>(Hired on or After<br>January 1, 2007) | Total        |
|---|---|--|--------------|
| Inactive plan members or beneficiaries currently receiving benefit payments | 787   | 1  | 788          |
| Inactive plan members entitled to but not yet receiving benefit payments    | 34  | -  | 34           |
| Active plan members   | <u>451</u>  | <u>959</u>   | <u>1,410</u> |
| Total   | <u>1,272</u>  | <u>960</u>   | <u>2,232</u> |

## **Contributions**

Current, active employees who became employed by OCFA prior to January 1, 2007, are required to contribute 4% of their base salary through payroll deductions to OCFA, to be applied as employee contributions to the Plan, per the terms of the Plan, Memorandums of Understanding between OCFA and each of its four labor bargaining groups, and the Personnel and Salary Resolution covering unrepresented employees. Employee participation in the Plan is contingent on this 4% payroll deduction.

At the time the Plan was implemented and subsequently amended in 2006, all OCFA classifications received a salary range adjustment, which was earmarked for the required employee contribution. Employees were not given the option to receive the salary increase as cash payment. Required employee withholdings contributed to the Plan are considered employer contributions for tax purposes, because OCFA as the employer maintains the tax-exempt status for the Plan. However, these contributions are considered employee contributions for financial reporting purposes.

OCFA may also make additional employer contributions to the Plan in amounts authorized to be contributed by the Board of Directors. OCFA's employer contributions to the Plan were as follows:

| Type of Employer Contribution | Measurement Period Ending<br>December 31, 2019 | Fiscal Year Ending<br>June 30, 2020 |
|-------------------------------|--|-------------------------------------|
| Cash contributions            | \$ -   | \$ -                                |
| Implicit subsidy              | <u>2,221,564</u>                               | <u>2,252,945</u>                    |
| Total                         | \$2,221,564                                    | <u>\$2,252,945</u>                  |

## (b) Plan Investments

#### **Investment Policy**

OCERS serves as trustee for the Plan's assets as established under Internal Revenue Code Section 401(h). Health care assets for the 401(h) trusts are commingled with OCERS' pension trust assets for investment purposes and are used exclusively to pay health benefits to OCFA's eligible Plan members.

State Street Bank and Trust maintains custody of the majority of OCERS' investments. The acquisition of investments is authorized by state statute and OCERS' Investment Policy Statement. The allocation of investment assets is approved by OCERS' Board of Retirement, as outlined in its Investment Policy Statement, and assets are invested solely for the benefit of plan participants and beneficiaries while attempting to minimize employer contributions and investment and administration costs. The Investment Policy Statement calls for an asset allocation plan that seeks to optimize long-term returns for the level of risk that the Board of Retirement considers appropriate. The Board of Retirement conducts a

periodic review of the asset allocation plan to maintain an optimal allocation, and may also revise the asset allocation in response to significantly changing market conditions that may affect valuations and forward-looking expected returns of asset classes.

Investments are reported at fair value, in accordance with Governmental Accounting Standards Board (GASB) Statement No. 72 Fair Value Measurement and Application. Plan investments consist of domestic, international and global equity securities; domestic fixed income; real estate; diversified credit; emerging markets equity and debt; real return strategies; absolute return strategies; and private equity. OCERS is authorized by its investment policy and state law to lend its investment securities, including global public equities, core fixed income, credit, and real assets to brokers/dealers in exchange for collateral in the form of either cash or securities.

The following was the Board of Retirement's adopted asset allocation plan as of December 31, 2019:

| Asset Class     | Target Allocation |
|-----------------|-------------------|
| Credit          | 11.0%             |
| Real Assets     | 17.0%             |
| Global Equities | 35.0%             |
| Private Equity  | 10.0%             |
| Fixed Income    | 17.0%             |
| Risk Mitigation | 10.0%             |
| Total           | 100.0%            |

#### **Concentrations**

Concentration of credit risk is the risk of loss attributed to the magnitude of OCERS' investment in a single issuer. By policy, OCERS did not hold investments in any one issuer that represented five percent (5%) or more of net position and net investments during the year ended December 31, 2019. Investments issued or explicitly guaranteed by the U.S. Government and pooled investments are excluded from this policy requirement.

# Rate of Return

For the year ended December 31, 2019, the annual money-weighted rate of return on OCERS' plan assets, net of investment expense, was 14.8%. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the timing of cash flows and the changing amounts actually invested.

## (c) Net OPEB Liability

#### Components of the Net OPEB Liability

Net OPEB liability is measured as the total OPEB liability, less the Plan's fiduciary net position. The Plan's fiduciary net position is measured as of December 31, 2019, using an actuarial valuation as of December 31, 2019, rolled forward to December 31, 2019, using standard update procedures. A summary of components of the Plan's net OPEB liability as of the measurement date is shown below, followed by principal assumptions and methods used to determine the net OPEB liability.

| Total OPEB liability        | \$286,369,153        |
|-----------------------------|----------------------|
| Plan fiduciary net position | (41,404,890)         |
| Net OPEB liability          | <u>\$244,964,263</u> |

Plan fiduciary net position as a % of the total OPEB liability 14.46%

# <u>Actuarial Assumptions</u>

The total OPEB liability in the December 31, 2019, actuarial valuation was determined using the following actuarial assumptions:

| Valuation Date            | December 31, 2019   |  |  |
|---------------------------|---|--|--|
| Measurement Date          | December 31, 2019   |  |  |
| Actuarial Cost Method     | Entry age normal  |  |  |
| Discount Rate             | 3.31%; Based on the blended rate of return on invested assets available to pay future benefits and the Bond Buyer 20-Bond GO index (3.26% as of December 31, 2019). The crossover year is 2025.   |  |  |
| Inflation                 | 2.75%   |  |  |
| Investment Rate of Return | 7.0%  |  |  |
| Salary Increases          | 3.25%   |  |  |
| Pre and Post-Retirement   | Mortality rates from the SOA Pub-2010 Headcount Weighted Mortality Tables for   |  |  |
| Mortality                 | General, Safety, and Continuing Survivor projected fully generational using Scale MP-2019.  |  |  |
| Healthcare Cost Trend     | <u>Year</u> <u>Trend</u>  |  |  |
| Rates                     | 2020 6.5%   |  |  |
|                           | 2021 6.0%   |  |  |
|                           | 2022 5.5%   |  |  |
|                           | 2023 5.0%   |  |  |
|                           | 2024 4.5%   |  |  |
| Funding Policy            | Partially prefund benefits through 4% employee contributions through a 401(h) account held in trust with OCERS  |  |  |
| Pre-Retirement Turnover   | 0.9% - 11.0% (General)  |  |  |
|                           | 0.2% - 4.5% (Safety)  |  |  |
| Retirement Age            | Age General Safety  |  |  |
|                           | 50-54 2.0% - 5.5% 5.0% - 15.0%  |  |  |
|                           | 55-59 10.0% - 15.0% 18.0% - 28.0%   |  |  |
|                           | 60-64 12.0% - 16.0% 30.0% - 35.0%   |  |  |
|                           | 65-69 22.0% - 23.0% 100.0%  |  |  |
|                           | 70-74 25.0% 100.0%  |  |  |
|                           | 75+ 100.0% 100.0%   |  |  |
| Future Accruals           | Current active employees are assumed to earn one year of service for each future year.  |  |  |
| Participation Rates       | 100% of active employees eligible for the Plan grant are assumed to elect medical coverage at retirement. 35% of active employees eligible for the PEMHCA minimum required contribution are assumed to elect to continue coverage through PEMHCA at retirement. |  |  |
| Spouse Coverage           | For future retirees, 65% of males and 25% females are assumed to be married at  |  |  |
|                           | retirement or pre-retirement death. For current retirees, spouses are assumed for   |  |  |
|                           | those enrolled in two-party and family coverage. Male spouses are assumed to be   |  |  |
|                           | three years older than female spouses.  |  |  |
| Claim Cost Development    | Based on the 2019 and 2020 premiums and funding rates. Safety employees are   |  |  |
|                           | underwritten with the active and retirees pooled together, thus an implied rate subsidy   |  |  |
|                           | has been estimated and is included in the valuation. The rate subsidy equals the  |  |  |
|                           | difference between the estimated cost and the actual premium for coverage. General  |  |  |
|                           | employees are assumed to participate in a community-rated plan. This valuation  |  |  |
|                           | includes the liability for the implied subsidy. The expected retiree cost for both Safety   |  |  |
| A4 12 1 C                 | and General employees is determined using unisex morbidity rates.   |  |  |
| Medical Grant Amount      | 5% annual increase  |  |  |
| Minimum Required          | 4% annual increase  |  |  |
| Contribution (PEMHCA)     |   |  |  |
| Actuarial Value of Assets | Market Value  |  |  |

#### Changes of Assumptions

Following is a comparison of changes in actuarial assumptions as of December 31, 2019 and 2018:

|                         | As of December 31, 2019 | As of December 31, 2018 | Change  |
|-------------------------|-------------------------|-------------------------|---------|
| Discount rate           | 3.31%                   | 4.17%                   | (0.86%) |
| Twenty-year bond rate   | 3.26%                   | 4.11%                   | (0.85%) |
| Crossover year          | 2025                    | 2025                    | n/a     |
| Mortality rate scale    | MP-2019                 | MP-2018                 | n/a     |
| Pre-retirement turnover | 0.2% - 11.0%            | 0.2% - 11.0%            | n/a     |

#### **Discount Rate**

The discount rate used to measure the total OPEB liability was 3.31% (a decrease of 0.86% since the prior measurement date). The projection of cash flows used to determine the discount rate assumed that plan member contributions were made at the 4.0% required contribution rate. The discount rate incorporates a municipal bond rate of 3.26% (Bond Buyer 20-Bond GO index). Based on those assumptions, the Plan's fiduciary net position is projected to be unable to make all projected future benefit payments for its current plan members in the year 2025.

## Rate of Return

The long-term expected rate of return on OPEB plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of OPEB plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The projections of the sharing of benefit-related costs are based on an established pattern of practice. Best estimates of arithmetic real rates of return for each major asset class included in the OPEB plan's target asset allocation as of December 31, 2019, are summarized in the following table:

|                 |                   | Long-term Expected Real |  |
|-----------------|-------------------|-------------------------|--|
| Asset Class     | Target Allocation | Rate of Return          |  |
| Credit          | 11.0%             | 5.0%                    |  |
| Real Assets     | 17.0%             | 5.0%                    |  |
| Global Equities | 35.0%             | 5.0%                    |  |
| Private Equity  | 10.0%             | 7.0%                    |  |
| Fixed Income    | 17.0%             | 1.0%                    |  |
| Risk Mitigation | <u>10.0%</u>      | 4.0%                    |  |
| Total           | 100.0%            |                         |  |

The annual money-weighted rate of return was 14.8%.

#### (d) Changes in the Net OPEB Liability

Changes in the Plan's net OPEB liability for the year ended June 30, 2020, were as follows:

|   | Total OPEB<br>Liability | Plan Fiduciary<br>Net Position | Net OPEB<br>Liability |
|---|-------------------------|--------------------------------|-----------------------|
| Balance at June 30, 2019                          | \$258,469,145           | \$39,031,338                   | \$219,437,807         |
| Changes in the year:                              |                         |                                |                       |
| Service cost                                      | 6,034,031               | -                              | 6,034,031             |
| Interest on the total OPEB liability              | 10,878,843              | -                              | 10,878,843            |
| Difference between expected and actual experience | (647,369)               | -                              | (647,369)             |
| Changes in assumptions                            | 18,873,824              | -                              | 18,873,824            |
| Contributions – employer                          | -                       | 2,221,564                      | (2,221,564)           |
| Contributions – plan members                      | -                       | 2,111,158                      | (2,111,158)           |
| Net investment income (loss)                      | -                       | 5,301,391                      | (5,301,391)           |
| Benefit payments, including                       |                         |                                |                       |
| refunds of employee contributions                 | (7,239,321)             | (7,239,321)                    | -                     |
| Administrative expense                            |                         | (21,240)                       | 21,240                |
| Net changes                                       | 27,900,008              | 2,373,552                      | 25,526,456            |
| Balance at June 30, 2020                          | \$286,369,153           | \$41,404,890                   | \$244,964,263         |

# Sensitivity of the Net OPEB Liability to Changes in the Discount Rate

The following presents the net OPEB liability, calculated using the current discount rate of 3.31%, as well as what the net OPEB liability would be if it were calculated using a discount rate that is one percentage point lower (2.31%) or one percentage point higher (4.31%) than the current discount rate:

|                    | 1% Decrease (2.31%)  | Current Discount Rate (3.31%) | 1% Increase (4.31%)  |
|--------------------|----------------------|-------------------------------|----------------------|
| Net OPEB liability | <u>\$299,205,826</u> | <u>\$244,964,263</u>          | <u>\$202,575,653</u> |

# Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates

The following presents the net OPEB liability, calculated using the current healthcare cost trend rates (6.5% decreasing to 4.5%), as well as what the net OPEB liability would be if it were calculated using rates that are one percentage point lower (5.5% decreasing to 3.5%) or one percentage point higher (7.5% decreasing to 5.5%) than the current rates:

|                    | 1% Decrease      | Current Healthcare Cost | 1% Increase      |
|--------------------|------------------|-------------------------|------------------|
|                    | (5.5% decreasing | Trend Rates (6.5%       | (7.5% decreasing |
|                    | to 3.5%)         | decreasing to 4.5%)     | to 5.5%)         |
| Net OPEB liability | \$228,593,091    | <u>\$244,964,263</u>    | \$256,757,743    |

# (e) OPEB Expense and Deferred Outflows/Inflows of Resources Related to OPEB

For the year ended June 30, 2020, OCFA recognized OPEB expense of \$3,616,673. At June 30, 2020, OCFA reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

|   | Deferred Outflows   | Deferred Inflows      |
|---|---------------------|-----------------------|
|   | of Resources        | of Resources          |
| Differences between actual and expected experience in the |                     |                       |
| total OPEB liability                                      | \$ -                | \$ (1,455,276)        |
| Changes in assumptions                                    | 14,155,368          | (11,810,640)          |
| Net differences between projected and actual earnings     |                     |                       |
| on plan investments                                       | <del>_</del>        | (1,008,967)           |
|   | 14,155,368          | (14,274,883)          |
| Contributions subsequent to measurement date              | <u>1,142,163</u>    |                       |
| Total   | <u>\$15,297,531</u> | <u>\$(14,274,883)</u> |

Deferred outflows of resources related to contributions subsequent to the measurement date totaling \$1,142,163 will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2021. All other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will also be recognized as an adjustment to OPEB expense as follows:

| Year Ended June 30 | Amount               |
|--------------------|----------------------|
| 2021               | \$(8,554,580)        |
| 2022               | 4,225,811            |
| 2023               | 4,739,190            |
| 2024               | (529,936)            |
| Total              | \$ (119,515 <u>)</u> |

# (f) OPEB Plan Fiduciary Net Position

As previously mentioned, the Plan does not issue a separate stand-alone financial report. Below are the Plan's financial statements as of and for the year ending June 30, 2020:

|   | Retiree Medical Plan |
|---|----------------------|
| Assets:   |                      |
| Cash and investments:   |                      |
| Pooled amounts held in trust with OCERS                                 | <u>\$42,242,955</u>  |
| Total cash and investments  | 42,242,955           |
| Receivables:  |                      |
| Other receivables   | <u>12,302</u>        |
| Total assets  | <u>\$42,255,257</u>  |
| Liabilities:  |                      |
| Accrued liabilities   | <u>850,367</u>       |
| Total liabilities   | <u>850,367</u>       |
| Net position restricted for postemployment benefits other than pensions | <u>\$41,404,890</u>  |
| Additions:  |                      |
| Contributions:  |                      |
| Employer  | \$ 2,221,564         |
| Plan members  | <u>2,111,158</u>     |
| Total contributions   | 4,332,722            |
| Net investment income:  |                      |
| Total investment income (loss)  | 5,565,786            |
| Investment fees and expenses  | (264,395)            |
| Total net investment income (loss)                                      | <u>5,301,391</u>     |
| Total additions   | <u>9,634,113</u>     |
| Deductions:   |                      |
| Benefits and refunds paid to plan members and beneficiaries             | 7,239,321            |
| Administrative expenses   | <u>21,240</u>        |
| Total deductions  | <u> 7,260,561</u>    |
| Change in net position  | 2,373,552            |
| Net position, beginning of year   | <u>39,031,338</u>    |
| Net position, end of year   | <u>\$41,404,890</u>  |

#### (26) Retiree Defined Contribution Healthcare Expense Reimbursement Plan

## (a) Plan Description and Administration

On September 28, 2006, OCFA's Board of Directors created the Orange County Fire Authority Retiree Defined Contribution Healthcare Expense Reimbursement Plan (Plan), an employer-sponsored defined contribution benefit plan. The Plan became effective January 1, 2007. OCFA's Board of Directors establishes and amends all Plan provisions through negotiations with labor bargaining groups, subject to all applicable requirements of the Myers-Milias-Brown Act and any other applicable law.

Plan assets are held in an irrevocable trust for the exclusive benefit of Plan participants and are administered by Further (formerly Select Account). Funds are held in a Healthcare Reimbursement Account as a "self-insured medical reimbursement plan" pursuant to Sections 105 and 106 of the Internal Revenue Code. All contributions, investment income, and realized and unrealized gains and losses are credited to individual recordkeeping accounts maintained in the name of each Plan participant. Account assets are invested as directed by the participant from among investment funds selected by the OCFA. The Healthcare Reimbursement Account is considered an employer-funded account for tax purposes. An individual employee may not decide to participate or not participate beyond the terms of the applicable agreement.

#### (b) Benefit Provisions and Eligibility

All full-time employees who were hired on or after January 1, 2007, are eligible to participate in the Plan. The Plan provides for the reimbursement of medical, dental, and other eligible healthcare expenses of retirees, their spouses, and dependents. Participants are eligible to receive Plan benefits upon reaching retirement age, including those who terminate employment with the OCFA for reasons other than retirement.

## (c) Contributions

All active, full-time employees who became employed by OCFA on or after January 1, 2007, are required to contribute 4% of their base pay to the Plan through payroll deductions to the OCFA. Employees are not permitted to contribute more or less to the Plan.

At the time the Plan was implemented, all OCFA classifications received a salary range adjustment that was earmarked for the required contribution into the Healthcare Reimbursement Account. Employees were not given the option to receive the salary increase as cash payment. Required employee withholdings contributed to the Plan are considered employer contributions for tax purposes, because OCFA as the employer maintains the tax-exempt status for the Plan. However, these contributions are considered employee contributions for financial reporting purposes. Contractually required employee contributions for the fiscal year ended June 30, 2020, totaled \$3,587,220.

# (d) Public Employees' Medical and Hospital Care Act

All retirees and full-time employees hired on or after January 1, 2007, are eligible for the legally required Public Employees' Medical and Hospital Care Act (PEMHCA) minimum, as stipulated by the California Public Employees' Retirement System (CalPERS). Additional information regarding other postemployment benefits (OPEB) for PEMHCA is provided within these notes as Note 25.

#### (27) Deferred Compensation Plans

#### (a) 457(b) and 401(a) Deferred Compensation Plans

All OCFA employees may participate in OCFA's 457(b) Deferred Compensation Plan, a retirement savings plan. The 457(b) Deferred Compensation Plan (457b Plan) is administered by the Nationwide Trust Company. Employees may make voluntary contributions to the 457b Plan, including after-tax Roth 457 contributions, up to the maximum annual amounts permitted by the Internal Revenue Service. Voluntary employee contributions to the 457b Plan for the fiscal year ended

June 30, 2020, totaled \$11,558,606. In accordance with OCFA's Memorandum of Understanding with the Administrative Management unit, employees at the maximum of their salary range are eligible to receive a merit-based deferred compensation contribution in the amount of \$500 per year. Contractually required employer contributions to the 457b Plan for the fiscal year ended June 30, 2020, totaled \$11,000 for Administrative Management employees.

On February 28, 2019, OCFA's Board of Directors created the Orange County Fire Authority 401(a) Deferred Compensation Plan (401a Plan) in order to provide Executive Management employees with the opportunity to defer more of their pre-tax earnings into their individual 457(b) Deferred Compensation Plans. The 401a Plan is also administered by Nationwide Trust Company. In accordance with OCFA's Personnel and Salary Resolution, Executive Management employees are eligible to receive deferred compensation contributions from OCFA in an amount equal to 4.5% of base salary. Contractually required employer contributions to the 401a Plan for the fiscal year ended June 30, 2020, totaled \$104,919 for Executive Management employees.

OCFA's Board of Directors establishes and amends all deferred compensation plan provisions, including benefit terms and contribution requirements, through negotiations with labor bargaining groups when applicable. Amendment or termination of the plans is subject to the meet and confer requirement of the Myers-Milias-Brown Act and any other applicable law.

#### (b) 457(OBRA) Deferred Compensation Plan

On January 26, 2017, OCFA's Board of Directors created a 457(OBRA) Deferred Compensation Plan (Plan), a mandatory retirement savings plan, for the participation of all eligible part-time employees pursuant to federal legislation. For Internal Revenue Service (IRS) tax purposes, all OCFA Board Members are considered employees and, as such, OCFA is required to provide a retirement savings plan for mandatory enrollment. The Plan satisfies OCFA's obligation to enroll all employees in a retirement savings plan. Effective July 1, 2018, all eligible extra help employees hired by OCFA are also enrolled as participants in the Plan in lieu of OCFA's Extra Help Retirement Plan, a single-employer defined benefit pension plan described within these notes as Note 24.

Plan participants are required to contribute 7.5% of their earnings to the Plan, subject to maximum annual federal limits, and may immediately receive benefits without penalty upon separation of employment from OCFA. The Plan is administered by NaCoServices, Inc., a subsidiary of the National Association of Counties and Nationwide Retirement Solutions, Inc. Required employee contributions for the fiscal year ended June 30, 2020, totaled \$17,815.

# (28) Subsequent Events

# (a) Deposit to 115 Trust

On July 1, 2020, OCFA deposited \$1,500,000 into the Public Agencies Post-Employment Benefits Trust (115 Trust) for the purpose of pre-funding pension and/or other post-employment benefit obligations in accordance with terms of the Settlement Agreement between OCFA and the City of Irvine. Assets of the 115 Trust are held by U.S. Bank National Association (U.S. Bank) and are administered by Public Agency Retirement Services (PARS).

#### (b) Fire Services and Emergency Medical Services Agreement with the City of Placentia

The City of Placentia issued a notice of withdrawal to the OCFA, as allowed per the Joint Powers Agreement, prior to June 30, 2018. Effective July 1, 2020, the City of Placentia was no longer a member of OCFA and the responsibility to provide fire and emergency medical services were transferred to the new Placentia Fire and Life Safety Department.

# (c) Approval of Memorandum of Understanding – Orange County Professional Firefighters Association

On August 27, 2020, OCFA's Board of Directors approved a Memorandum of Understanding (MOU) between OCFA and the Orange County Professional Firefighters Association (OCPFA), with a term of September 1, 2020, to August 31, 2022. The financial impact of the MOU is the equivalent-cost of a 3.08% employee salary increase over two years (\$4.2 million in year one and \$3.5 million in year two). Significant terms of the MOU included the following: (1) all specialty pays provided for in the existing MOU were converted from a percentage of top step firefighter salary to a percentage of each

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employee's base salary; (2) Emergency Medical Technician (EMT) pay increased by 2% of base salary in September 2020 (from 5% to 7%) and 2% in September 2021 (from 7% to 9%); and (3) hazardous duty pay at 7.5% of base salary was added for Arson Investigators and Air Operations.

#### (d) Approval of Memorandum of Understanding – Orange County Fire Authority Chief Officers Association

On September 24, 2020, OCFA's Board of Directors approved a Memorandum of Understanding (MOU) between OCFA and the Orange County Fire Authority Chief Officers Association (COA), with a term of July 1, 2020, to June 30, 2023. The financial impact of the MOU is the equivalent-cost of a 7.59% employee salary increase over three years (\$630,636 in year one, \$236,471 in year two, and \$355,120 in year three). Significant terms of the MOU included the following: (1) new 4.5% Emergency Medical Technician (EMT) pay for employees with a current EMT or paramedic certification, increasing to 6.25% of base pay as of July 1, 2021 and 6.5% of base pay as of July 1, 2022; (2) new 3% longevity pay effective July 1, 2022, upon commencement of an employee's third year in a COA classification; and (3) an increase in sick leave accruals by seven and ten hours per year for staff and shift employees, respectively.

#### (e) Ongoing Response to COVID-19 Pandemic

The World Health Organization declared COVID-19 a global pandemic in March 2020 and government measures taken to contain the virus have adversely affected the economy. The exact impact of any continued negative economic activity on assessed property values and property taxes, OCFA's primary revenue source, is unknown at this time. There is generally a delay of one to two fiscal years between when a significant economic event occurs and when property tax revenues are subsequently impacted. OCFA has taken measures to monitor and prevent the effects of COVID-19, such as implementing employee health and safety measures and securing personal protective equipment essential to emergency response and support operations. Due to the ongoing nature of the pandemic, OCFA plans to continue its proactive measures to minimize the potential for exposure to OCFA's workforce. The exact financial impact of those activities for the remainder of 2020 cannot be predicted.

### Required Supplementary Information









Open House October 5, 2019

#### **Required Supplementary Information**

#### **OCERS Retirement Plan**

OCFA participates in the Orange County Employees Retirement System (OCERS), a cost-sharing multiple-employer, defined benefit pension plan that provides retirement, disability, and death benefits to safety and general members.

#### **Extra Help Retirement Plan**

OCFA administers a single-employer, defined benefit pension plan that provides retirement benefits for OCFA's less than half-time and extra help employees hired prior to July 1, 2018. Plan assets are accounted for in the Extra Help Retirement fiduciary fund.

#### **Retiree Medical Plan**

OCFA provides a single-employer, defined benefit plan for OCFA's full-time and part-time employees hired prior to January 1, 2007, which provides a monthly grant toward the cost of retirees' health insurance coverage. Plan assets are held in an irrevocable trust for the exclusive benefit of Plan participants and are administered by the Orange County Employees Retirement System (OCERS).

# OCERS Retirement Plan A Cost-Sharing, Multiple-Employer Defined Benefit Pension Plan As of June 30, 2020 Last Ten Fiscal Years (A)

#### Schedule of OCFA's Proportionate Share of the Net Pension Liability

|  |    |                   | Fiscal Year End   | ed June 30        |                |
|--|----|-------------------|-------------------|-------------------|----------------|
|  | _  | 2014              | 2015              | 2016              | 2017           |
| OCFA's proportion of the   |    | 0.2550/           | 0.4000/           | 0.0550/           | 0.0429/        |
| collective net pension liability   |    | 8.366%            | 9.188%            | 9.056%            | 9.043%         |
| OCFA's proportionate share   |    |                   |                   |                   |                |
| of the collective net pension liability                                      | \$ | 442,651,348 \$    | 466,968,323 \$    | 517,669,806 \$    | 469,430,660    |
| OCFA's covered payroll   | \$ | 129,689,221 \$    | 129,187,729 \$    | 129,452,647 \$    | 124,514,004    |
| OCFA's proportionate share of the collective net pension liability           |    |                   |                   |                   |                |
| as a percentage of covered payroll   |    | 341.32%           | 361.46%           | 399.89%           | 377.01%        |
| Plan's fiduciary net position  | \$ | 10,821,318,000 \$ | 11,536,106,000 \$ | 11,657,318,000 \$ | 12,809,208,000 |
| Plan's fiduciary net position as a percentage of the total pension liability |    | 67.16%            | 69.42%            | 67.10%            | 71.16%         |

#### Notes to Schedule:

(A) Fiscal year ended June 30, 2015 was the first year of implementation of GASB Statement No. 68; therefore, only seven years of data are available for presentation. Other years will be added as they become available.

| (B) Applicable measurement date | 12/31/2013 | 12/31/2014 | 12/31/2015 | 12/31/2016 |
|---------------------------------|------------|------------|------------|------------|
| (= )                            | ,,         | ,, :       | ,,         | ,,         |

| 2018                    | 2019              | 2020           |
|-------------------------|-------------------|----------------|
| 7.485%                  | 7.531%            | 6.982%         |
| \$<br>370,674,668 \$    | 466,731,526 \$    | 354,395,457    |
| \$<br>148,890,685 \$    | 155,479,486 \$    | 164,583,742    |
|                         |                   |                |
| 248.96%                 | 300.19%           | 215.33%        |
| \$<br>14,801,895,000 \$ | 14,481,680,000 \$ | 16,678,581,000 |
| 74.93%                  | 70.03%            | 76.67%         |
|                         |                   |                |
|                         |                   |                |
| 12/31/2017              | 12/31/2018        | 12/31/2019     |

## OCERS Retirement Plan A Cost-Sharing, Multiple-Employer Defined Benefit Pension Plan As of June 30, 2020 Last Ten Fiscal Years

#### **Schedule of Contributions**

|  | Fiscal Year Ended June 30 |             |    |             |    |             |    |             |
|--|---------------------------|-------------|----|-------------|----|-------------|----|-------------|
|  |                           | 2011        |    | 2012        |    | 2013        |    | 2014        |
| Required employer contributions (actuarially determined) | \$                        | 45,543,856  | \$ | 55,756,764  | \$ | 61,206,670  | \$ | 57,795,043  |
| Actual employer contributions                            |                           | 45,543,856  |    | 55,756,764  |    | 61,206,670  |    | 63,030,796  |
| Contribution excess (deficiency)                         | \$                        |             | \$ |             | \$ |             | \$ | 5,235,753   |
|  |                           |             |    |             |    |             |    |             |
| Covered payroll  | \$                        | 107,268,263 | \$ | 111,444,130 | \$ | 128,121,447 | \$ | 125,869,628 |
| Actual contributions as a percentage of covered payroll  |                           | 42.46%      |    | 50.03%      |    | 47.77%      |    | 50.08%      |

#### Notes to Schedule:

(A) Beginning in Fiscal Year 2014/15, required and actual contributions presented in the above schedule exclude any employer-paid member contributions. Since it was not practical to obtain data in this format prior to Fiscal Year 2014/15, earlier periods have not been restated. Required and actual contributions presented for Fiscal Year 2013/14 and prior include any employer-paid member contributions.

| 2015              | 2016              | 2017              | 2018 2019 |             |    | 2019        | 2020 |             |  |  |
|-------------------|-------------------|-------------------|-----------|-------------|----|-------------|------|-------------|--|--|
| \$<br>61,323,319  | \$<br>63,297,103  | \$<br>66,284,815  | \$        | 67,135,009  | \$ | 68,220,529  | \$   | 72,228,778  |  |  |
| <br>82,699,618    | <br>78,708,605    | <br>82,880,775    |           | 90,230,805  |    | 91,053,475  |      | 93,232,215  |  |  |
| \$<br>21,376,299  | \$<br>15,411,502  | \$<br>16,595,960  | \$        | 23,095,796  | \$ | 22,832,946  | \$   | 21,003,437  |  |  |
| (A)               |                   | <br>              |           |             |    |             |      |             |  |  |
| \$<br>128,215,528 | \$<br>132,248,620 | \$<br>144,564,215 | \$        | 149,170,809 |    | 153,247,752 | \$   | 176,975,377 |  |  |
| 64.50%            | 59.52%            | 57.33%            | % 60.499  |             |    | 59.42%      |      | 52.68%      |  |  |

# Extra Help Retirement Plan A Single-Employer Defined Benefit Pension Plan As of June 30, 2020 For the Last Ten Fiscal Years (A)

#### **Schedule of Changes in Net Pension Liability and Related Ratios**

|  | Fiscal Year Ended June 30 |             |     |              |      |             |       |              |
|--|---------------------------|-------------|-----|--------------|------|-------------|-------|--------------|
|  |                           | 2014        |     | 2015         |      | 2016        |       | 2017         |
| Total pension liability (TPL):   |                           |             |     |              |      | _           |       |              |
| Service cost   | \$                        | •           | \$  | -            | \$   | 8,331       | \$    | 6,050        |
| Interest   |                           | 11,484      |     | -            |      | 11,865      |       | 6,637        |
| Differences between expected and actual experience   |                           | (3,269)     |     | 9,728        |      | (131,777)   |       | -            |
| Changes of assumptions   |                           | -           |     | -            |      | 47,323      |       | (27,593)     |
| Benefit payments, including refunds of member contributions  |                           | (8,676)     |     | (6,459)      |      | (10,642)    |       | (31,370)     |
| Net change in total pension liability  |                           | 7,569       |     | 3,269        |      | (74,900)    |       | (46,276)     |
| Total pension liability - beginning  |                           | 302,551     | _   | 310,120      |      | 313,389     |       | 238,489      |
| Total pension liability - ending   |                           | 310,120     | _   | 313,389      |      | 238,489     |       | 192,213      |
| Plan fiduciary net position (FNP):   |                           |             |     |              |      |             |       |              |
| Contributions - employer   |                           | 2,117       |     | 2,481        |      | 2,267       |       | 839          |
| Contributions - plan members   |                           | 13,542      |     | 11,831       |      | 8,923       |       | 21,080       |
| Net investment income  |                           | 586         |     | 714          |      | 1,219       |       | 2,407        |
| Benefit payments, including refunds of member contributions  |                           | (8,676)     |     | (6,459)      |      | (10,642)    |       | (31,370)     |
| Net change in plan fiduciary net position  |                           | 7,569       |     | 8,567        |      | 1,767       |       | (7,044)      |
| Total plan fiduciary net position - beginning  |                           | 56,895      |     | 64,464       |      | 73,031      |       | 74,798       |
| Total plan fiduciary net position - ending   |                           | 64,464      |     | 73,031       |      | 74,798      |       | 67,754       |
| Net pension liability (NPL)  | \$                        | 245,656     | \$  | 240,358      | \$   | 163,691     | \$    | 124,459      |
| Plan FNP as a % of the TPL   |                           | 20.79%      |     | 23.30%       |      | 31.36%      |       | 35.25%       |
| Covered payroll  | \$                        | 205,340     | \$  | 205,340      | \$   | 108,526     | \$    | 108,526      |
| NPL as a % of covered payroll  |                           | 119.63%     |     | 117.05%      |      | 150.83%     |       | 114.68%      |
| Notes to Schedule:   |                           |             |     |              |      |             |       |              |
| (A) GASB Statements No. 67 and No. 68 were implemented do Additional years will be added as they become available in the fut |                           | Fiscal Year | 201 | 3/14 and Fis | scal | Year 2014/1 | L5, r | espectively. |
| Additional years will be added as they become available in the fut   | ui C.                     |             |     |              |      |             |       |              |
| (B) Change in actuarial assumptions:   |                           |             |     |              |      |             |       |              |
| Discount rate and investment rate of return  |                           | 3.75%       |     | 3.75%        |      | 2.90%       |       | 3.40%        |
| Inflation  |                           | 3.00%       |     | 3.00%        |      | 2.75%       |       | 2.75%        |

3.00%

3.00%

3.00%

3.00%

Salary increases

| 2018         | 2019          | 2020 |          |  |  |  |
|--------------|---------------|------|----------|--|--|--|
|              |               |      |          |  |  |  |
| \$<br>5,386  | \$<br>2,911   | \$   | 6,786    |  |  |  |
| 6,297        | 5,007         |      | 5,388    |  |  |  |
| (36,700)     | 21,397        |      | (63,020) |  |  |  |
| 5,961        | 9,879         |      | 16,260   |  |  |  |
| <br>(24,786) | <br>(16,426)  |      | (13,768) |  |  |  |
| (43,842)     | 22,768        |      | (48,354) |  |  |  |
| 192,213      | <br>148,371   |      | 171,139  |  |  |  |
| 148,371      | <br>171,139   |      | 122,785  |  |  |  |
|              |               |      |          |  |  |  |
| 1,519        | 876           |      | 1,072    |  |  |  |
| 16,641       | 9,043         |      | 891      |  |  |  |
| 1,196        | 1,731         |      | 1,191    |  |  |  |
| (24,786)     | <br>(16,426)  |      | (13,768) |  |  |  |
| (5,430)      | (4,776)       |      | (10,614) |  |  |  |
| 67,754       | 62,324        |      | 57,548   |  |  |  |
| <br>62,324   | 57,548        |      | 46,934   |  |  |  |
| \$<br>86,047 | \$<br>113,591 | \$   | 75,851   |  |  |  |
| 42.01%       | 33.63%        |      | 38.22%   |  |  |  |
| \$<br>73,747 | \$<br>160,212 | \$   | 9,541    |  |  |  |
| 116.68%      | 70.90%        |      | 795.00%  |  |  |  |
|              |               |      |          |  |  |  |
| 3.50%        | 3.15%         |      | 2.45%    |  |  |  |
| 2.75%        | 2.75%         |      | 2.75%    |  |  |  |
| 3.00%        | 3.00%         |      | 3.00%    |  |  |  |

# Extra Help Retirement Plan A Single-Employer Defined Benefit Pension Plan As of June 30, 2020 For the Last Ten Fiscal Years (A)

#### **Schedule of Contributions**

|  | Fiscal Year Ended June 30 |         |           |         |           |         |    |         |
|--|---------------------------|---------|-----------|---------|-----------|---------|----|---------|
|  |                           | 2014    |           | 2015    |           | 2016    |    | 2017    |
| Required employer contributions (contractually determined) | \$                        | 2,117   | \$        | 2,481   | \$        | 2,267   | \$ | 839     |
| Actual employer contributions                              |                           | 2,117   | _         | 2,481   | _         | 2,267   | _  | 839     |
| Contribution excess (deficiency)                           | \$                        |         | <u>\$</u> |         | <u>\$</u> |         | \$ |         |
| Actual contributions as a % of required contributions      |                           | 100.00% |           | 100.00% |           | 100.00% |    | 100.00% |
| Covered payroll  | \$                        | 205,340 | \$        | 205,340 | \$        | 108,526 | \$ | 108,526 |
| Actual contributions as a % of covered payroll             |                           | 1.03%   |           | 1.21%   |           | 2.09%   |    | 0.77%   |

#### Notes to Schedule:

(A) GASB Statements No. 67 and No. 68 were implemented during Fiscal Year 2013/14 and Fiscal Year 2014/15, respectively. Additional years will be added as they become available in the future.

| Inactive; currently receiving benefits               | -  | -  | -  | -  |
|--|----|----|----|----|
| Inactive; entitled to but not yet receiving benefits | 10 | 39 | 47 | 46 |
| Active   | 59 | 41 | 17 | 31 |
| Total plan members as of June 30                     | 69 | 80 | 64 | 77 |

| 2018         | 2019             | 2020    |
|--------------|------------------|---------|
| \$<br>1,519  | \$<br>876        | 1,072   |
| <br>1,519    | 876              | 1,072   |
| \$<br>_      | \$<br><u>-</u>   | \$ -    |
| 100.00%      | <br>100.00%      | 100.00% |
| \$<br>73,747 | \$<br>160,212 \$ | 9,541   |
| 2.06%        | 0.55%            | 11.24%  |

| -  | -  | -  |
|----|----|----|
| 37 | 38 | 38 |
| 24 | 4  | 1  |
| 61 | 42 | 39 |

# Extra Help Retirement Plan A Single-Employer Defined Benefit Pension Plan As of June 30, 2020 For the Last Ten Fiscal Years (A)

#### **Schedule of Money Weighted Rate of Return**

Annual Money-Weighted Rate of Return, Net of

| Fiscal Year Ended June 30 | Investment Expense |  |
|---------------------------|--------------------|--|
| 2014                      | 0.97%              |  |
| 2015                      | 1.24%              |  |
| 2016                      | 1.66%              |  |
| 2017                      | 3.43%              |  |
| 2018                      | 1.90%              |  |
| 2019                      | 2.93%              |  |
| 2020                      | 2.30%              |  |

#### Notes to Schedule:

(A) GASB Statement No. 67, which requires ten years of history for this schedule, was implemented during Fiscal Year 2013/14. Additional years will be added as they become available in the future.

# Retiree Medical Plan A Single-Employer Defined Benefit Other Postemployment Benefit (OPEB) Plan As of June 30, 2020 For the Last Ten Fiscal Years (A)

#### **Schedule of Changes in Net OPEB Liability and Related Ratios**

|  | Fiscal Year Ended June 30 |                   |      |                  |      |               |
|--|---------------------------|-------------------|------|------------------|------|---------------|
|  |                           | 2018              |      | 2019             |      | 2020          |
| Total OPEB liability (TOPEBL):                                     |                           |                   |      |                  |      |               |
| Service cost   | \$                        | 7,712,349         | \$   | 7,989,994        | \$   | 6,034,031     |
| Interest   |                           | 10,007,111        |      | 10,432,082       |      | 10,878,843    |
| Differences between expected and actual experience                 |                           | -                 |      | (2,909,247)      |      | (647,369)     |
| Changes of assumptions   |                           | -                 |      | (35,431,920)     |      | 18,873,824    |
| Benefit payments, including refunds of member contributions        |                           | (5,581,055)       |      | (6,803,645)      |      | (7,239,321)   |
| Net change in total pension liability                              |                           | 12,138,405        |      | (26,722,736)     |      | 27,900,008    |
| Total OPEB liability - beginning                                   |                           | 273,053,476       |      | 285,191,881      |      | 258,469,145   |
| Total OPEB liability - ending                                      |                           | 285,191,881       |      | 258,469,145      |      | 286,369,153   |
| Plan fiduciary net position (FNP):                                 |                           |                   |      |                  |      |               |
| Contributions - employer   |                           | 1,603,537         |      | 4,002,323        |      | 2,221,564     |
| Contributions - plan members                                       |                           | 2,379,665         |      | 2,259,947        |      | 2,111,158     |
| Net investment income (loss)                                       |                           | 5,116,794         |      | (728,045)        |      | 5,301,391     |
| Benefit payments, including refunds of member contributions        |                           | (5,581,055)       |      | (6,803,645)      |      | (7,239,321)   |
| Administrative expense   |                           | (27,068)          |      | (30,304)         |      | (21,240)      |
| Net change in plan fiduciary net position                          |                           | 3,491,873         |      | (1,299,724)      |      | 2,373,552     |
| Total plan fiduciary net position - beginning                      |                           | 36,839,189        |      | 40,331,062       |      | 39,031,338    |
| Total plan fiduciary net position - ending                         |                           | 40,331,062        | _    | 39,031,338       | _    | 41,404,890    |
| Net OPEB liability (NOPEBL)  | \$                        | 244,860,819       | \$   | 219,437,807      | \$   | 244,964,263   |
| Plan FNP as a % of the TOPEBL                                      |                           | 14.14%            |      | 15.10%           |      | 14.46%        |
| Covered employee payroll   | \$                        | 68,808,979        | \$   | 66,697,012       | \$   | 63,351,188    |
| NOPEBL as a % of covered employee payroll                          |                           | 355.86%           |      | 329.01%          |      | 386.68%       |
| Notes to Schedule:   |                           |                   |      |                  |      |               |
| (A) GASB Statements No. 74, No. 75, and No. 85 were implemented of | durin                     | g Fiscal Year 20: | 17/1 | 18. Additional y | ears | will be added |
| as they become available in the future.                            |                           |                   |      |                  |      |               |
| (B) Applicable measurement date                                    |                           | 12/31/2017        |      | 12/31/2018       |      | 12/31/2019    |
| (C) Change in actuarial assumptions:                               |                           |                   |      |                  |      |               |
| Discount rate  |                           | 3.60%             |      | 4.17%            |      | 3.31%         |
| Twenty-year bond rate  |                           | 3.44%             |      | 4.11%            |      | 3.26%         |
| Crossover year   |                           | 2028              |      | 2025             |      | 2025          |
| Mortality rate scale   |                           | MP-2015           |      | MP-2018          |      | MP-2019       |
| B ii ii ii   | _                         | 000/ 5 000/       | _    | 200/ 44 000/     | _    | 200/ 44 000/  |

0.00% - 5.00%

Pre-retirement turnover

## Retiree Medical Plan A Single-Employer Defined Benefit Other Postemployment Benefit (OPEB) Plan As of June 30, 2020 For the Last Ten Fiscal Years (A)

#### **Schedule of Contributions**

|   | Fiscal Year Ended June 30 |               |               |            |
|---|---------------------------|---------------|---------------|------------|
|   |                           | 2018          | 2019          | 2020       |
| Required employer contributions (contractually determined) (B)      | \$                        | 3,941,686 \$  | 1,974,029 \$  | 2,252,945  |
| Actual employer contributions                                       |                           | 3,941,686     | 1,974,029     | 2,252,945  |
| Contribution excess (deficiency)                                    | \$                        | - \$          | - \$          |            |
| Actual contributions as a % of contractually required contributions |                           | 100.00%       | 100.00%       | 100.00%    |
| Covered employee payroll  | \$                        | 65,955,614 \$ | 62,958,049 \$ | 59,454,055 |
| Actual contributions as a % of covered employee payroll             |                           | 5.98%         | 3.14%         | 3.79%      |

#### Notes to Schedule:

- (A) GASB Statements No. 74, No. 75, and No. 85 were implemented during Fiscal Year 2017/18. Additional years will be added as they become available in the future.
- (B) Required, contractually determined employer contributions include: (1) cash contributions per Section 5 of the Health Plan Agreement between OCFA and the Orange County Professional Firefighters Association; (2) cash contributions paid directly to retirees outside of the trust per the Retiree Medical Plan; and (3) the implicit subsidy in accordance with Memorandums of Understanding between OCFA and its labor groups requiring that OCFA contribute toward the payment of health care premiums on behalf of eligible retirees.
- (C) Changes in size or composition of plan members:

|  | As of June 30 |       |       |  |
|--|---------------|-------|-------|--|
|  | 2018          | 2019  | 2020  |  |
| Retiree Medical Plan (Hired Prior to January 1, 2007):         |               |       |       |  |
| Inactive; currently receiving benefits                         | 738           | 781   | 817   |  |
| Inactive; entitled to but no yet receiving benefits            | 41            | 39    | 36    |  |
| Active   | 511           | 457   | 419   |  |
| Subtotal   | 1,290         | 1,277 | 1,272 |  |
| PEMHCA Eligible Employees (Hired on or After January 1, 2007): |               |       |       |  |
| Inactive; currently receiving benefits                         | 1             | 1     | 4     |  |
| Active   | 763           | 821   | 1,008 |  |
| Subtotal   | 764           | 822   | 1,012 |  |
| Total Plan Members as of June 30:                              |               |       |       |  |
| Inactive; currently receiving benefits                         | 739           | 782   | 821   |  |
| Inactive; entitled to but no yet receiving benefits            | 41            | 39    | 36    |  |
| Active   | 1,274         | 1,278 | 1,427 |  |
| Total  | 2,054         | 2,099 | 2,284 |  |

# Retiree Medical Plan A Single-Employer Defined Benefit Other Postemployment Benefit (OPEB) Plan As of June 30, 2020 For the Last Ten Fiscal Years (A)

#### **Schedule of Money Weighted Rate of Return**

|                           |                         | Annual Money-Weighted Rate of |
|---------------------------|-------------------------|-------------------------------|
|                           | As Related to Plan Year | Return, Net of Investment     |
| Fiscal Year Ended June 30 | Ended December 31       | Expense                       |
| 2018                      | 2017                    | 14.74%                        |
| 2019                      | 2018                    | -1.31%                        |
| 2020                      | 2019                    | 14.81%                        |

#### Notes to Schedule:

(A) GASB Statement No. 74 was implemented during Fiscal Year 2017/18. Additional years will be added as they become available in the future.



#### Orange County Fire Authority Safety Message

## Burn Safety (Part 3 of 3)

#### (Continued from Page 36)



In 2018, roughly 70,000 people went to the emergency room because of contact burns. About one-third of these patients were children under the age of 5.

#### **Safety Tips**

A burn is damage to the skin caused by heat. Burns and scalds can occur from certain tools, appliances, hot water, or the sun. Every 60 seconds, someone in the United States sustains a burn serious enough to require treatment.

#### **Burn Prevention Tips**

- ✓ Create a safety zone of at least 3 feet around hot objects or appliances.
- ✓ Do not leave hot objects unattended and unplug tools when not in use.
- ✓ Keep hot objects away from counter edges and out of the reach of children.

### Supplementary Schedules







Girls Empowerment Camp March 7, 2020

#### **Major Governmental Funds**

#### **Capital Projects Funds**

#### **Communications and Information Systems**

This fund is used to account for the significant acquisition, improvement, or replacement of specialized communications and information technology systems and/or equipment.

#### **Fire Apparatus**

This fund is used to account for the significant acquisition, improvement, or replacement of fire apparatus, including vehicles, trailers, and helicopters.

#### **Fire Stations and Facilities**

This fund is used to account for the significant acquisition, improvement, replacement, or construction of fire stations and facilities.

# ORANGE COUNTY FIRE AUTHORITY Communications and Information Systems Budgetary Comparison Schedule Year ended June 30, 2020 (With Comparative Data for Prior Year)

|  |              | 2019         |              |   |               |
|--|--------------|--------------|--------------|---|---------------|
|  | Budget       | Amounts      | Actual       | Variance with<br>Final Budget<br>Positive | Actual        |
|  | Original     | Final        | Amounts      | (Negative)                                | Amounts       |
| Budgetary fund balance, July 1                 | \$ 7,907,713 | \$ 7,907,713 | \$ 7,907,713 | \$ -                                      | \$ 11,066,203 |
| Resources (inflows): Use of money and property | 91,948       | 119,948      | 132,392      | 12,444                                    | 245,373       |
| Transfers in                                   |              |              |              |   | 150,000       |
| Total resources (inflows)                      | 91,948       | 119,948      | 132,392      | 12,444                                    | 395,373       |
| Amounts available for appropriations           | 7,999,661    | 8,027,661    | 8,040,105    | 12,444                                    | 11,461,576    |
| Charges to appropriation (outflows):           |              |              |              |   |               |
| Services and supplies                          | 1,142,727    | 2,384,745    | 573,225      | 1,811,520                                 | 614,707       |
| Capital outlay                                 | 1,613,216    | 2,899,588    | 1,237,967    | 1,661,621                                 | 2,939,156     |
| Total charges to appropriations                | 2,755,943    | 5,284,333    | 1,811,192    | 3,473,141                                 | 3,553,863     |
| Budgetary fund balance, June 30                | \$ 5,243,718 | \$ 2,743,328 | \$ 6,228,913 | \$ 3,485,585                              | \$ 7,907,713  |

# ORANGE COUNTY FIRE AUTHORITY Fire Apparatus Budgetary Comparison Schedule Year ended June 30, 2020 (With Comparative Data for Prior Year)

|                                      |               |               | 2019          |   |               |
|--------------------------------------|---------------|---------------|---------------|---|---------------|
|                                      | Pudgot        | Amounts       | Actual        | Variance with<br>Final Budget<br>Positive | Actual        |
|                                      |               | Amounts       |               |   |               |
|                                      | Original      | Final         | Amounts       | (Negative)                                | Amounts       |
| Budgetary fund balance, July 1       | \$ 11,631,823 | \$ 11,631,823 | \$ 11,631,823 | \$ -                                      | \$ 23,591,323 |
| Resources (inflows):                 |               |               |               |   |               |
| Charges for services                 | 1,750,537     | 1,750,537     | 1,750,537     | -   | 1,446,217     |
| Use of money and property            | 434,978       | 286,978       | 339,613       | 52,635                                    | 410,983       |
| Transfers in                         | 8,000,000     | 8,000,000     | 8,000,000     |   | 2,000,000     |
| Total resources (inflows)            | 10,185,515    | 10,037,515    | 10,090,150    | 52,635                                    | 3,857,200     |
| Amounts available for appropriations | 21,817,338    | 21,669,338    | 21,721,973    | 52,635                                    | 27,448,523    |
| Charges to appropriation (outflows): |               |               |               |   |               |
| Capital outlay                       | 15,274,467    | 21,078,413    | 2,731,444     | 18,346,969                                | 14,550,838    |
| Principal retirement                 | -             | -             | -             | -   | 1,253,718     |
| Interest and fiscal charges          |               |               |               | <u> </u>                                  | 12,144        |
| Total charges to appropriations      | 15,274,467    | 21,078,413    | 2,731,444     | 18,346,969                                | 15,816,700    |
| Budgetary fund balance, June 30      | \$ 6,542,871  | \$ 590,925    | \$ 18,990,529 | \$ 18,399,604                             | \$ 11,631,823 |

# ORANGE COUNTY FIRE AUTHORITY Fire Stations and Facilities Budgetary Comparison Schedule Year ended June 30, 2020 (With Comparative Data for Prior Year)

|                                      |                | 2019          |               |   |               |
|--------------------------------------|----------------|---------------|---------------|---|---------------|
|                                      | Budget Amounts |               |               | Variance with<br>Final Budget<br>Positive | Actual        |
|                                      | Original       | Final         | Amounts       | (Negative)                                | Amounts       |
| Budgetary fund balance, July 1       | \$ 25,942,605  | \$ 25,942,605 | \$ 25,942,605 | \$ -                                      | \$ 25,825,700 |
| Resources (inflows):                 |                |               |               |   |               |
| Use of money and property            | 385,115        | 300,115       | 344,906       | 44,791                                    | 623,846       |
| Developer contributions              |                | 635,400       | 679,800       | 44,400                                    | 454,200       |
| Total resources (inflows)            | 385,115        | 935,515       | 1,024,706     | 89,191                                    | 1,078,046     |
| Amounts available for appropriations | 26,327,720     | 26,878,120    | 26,967,311    | 89,191                                    | 26,903,746    |
| Charges to appropriation (outflows): |                |               |               |   |               |
| Services and supplies                | 533,351        | 783,351       | 761,453       | 21,898                                    | 386,082       |
| Capital outlay                       | 8,907,023      | 9,273,729     | 577,932       | 8,695,797                                 | 575,059       |
| Transfers out                        | 8,000,000      | 8,000,000     | 8,000,000     |   |               |
| Total charges to appropriations      | 17,440,374     | 18,057,080    | 9,339,385     | 8,717,695                                 | 961,141       |
| Budgetary fund balance, June 30      | \$ 8,887,346   | \$ 8,821,040  | \$ 17,627,926 | \$ 8,806,886                              | \$ 25,942,605 |

#### **Major Governmental Funds**

#### "Sub-Fund" Components of General Fund

The following "sub-funds" are have been combined and consolidated in order to report a single General Fund for financial statement presentation. Descriptions of each "sub-fund" component are identified below.

#### **General Operating Fund**

This sub-fund is used to account for all operating activities not accounted for in another sub-fund.

#### **General Fund Capital Improvement Program (CIP)**

This sub-fund is used to account for financial activity associated with maintenance and improvement projects that are considered "capital in nature" but do not meet the criterial to be included in a Capital Projects Fund.

#### Structural Fire Entitlement

This sub-fund is used to account for service enhancement funds of over-funded Structural Fire Fund members.

#### **Self Insurance**

This sub-fund is used to account the workers' compensation self-insurance program.

#### **Settlement Agreement**

This sub-fund is used to account for the activities of a Settlement Agreement between OCFA and the City of Irvine to provide various provisions benefiting the citizens of Orange County and enhancing services provided throughout OCFA's jurisdiction, including a Joint Police-Fire Training Facility, a Drone Program, Bi-Directional Amplifiers, training of Irvine Police Department Emergency Medical Technicians, a Public Safety Community Emergency Response Team Coordinator in the City of Irvine, and pension funding through a Section 115 Trust.

# ORANGE COUNTY FIRE AUTHORITY Components of General Fund Combining Balance Sheet June 30, 2020

#### (With Comparative Data for Prior Year)

|   | General  |              | Structural   |  |               |              |                |                |
|---|--|--------------|--------------|--|---------------|--------------|----------------|----------------|
|   | Operating                                      | General      | Fire         | Self   | Settlement    |              | Total Gen      | eral Fund      |
|   | Fund   | Fund CIP     | Entitlement  | Insurance                                      | Agreement     | Eliminations | 2020           | 2019           |
| Assets:   |  |              |              |  |               |              |                |                |
| Cash and investments                              | \$ 15,673,569                                  | \$ 6,409,806 | \$ 1,336,170 | \$ 99,323,270                                  | \$ 21,411,693 | \$ -         | \$ 144,154,508 | \$ 132,646,495 |
| Accounts receivable, net                          | 2,566,137                                      | -            | -            | -  | -             | -            | 2,566,137      | 3,875,095      |
| Accrued interest receivable                       | 82,851   | -            | 1,586        | 153,270  | -             | -            | 237,707        | 364,028        |
| Prepaid costs                                     |  |              |              |  |               |              |                |                |
| and other assets                                  | 42,624,291                                     | 93,436       | -            | -  | -             | -            | 42,717,727     | 36,758,935     |
| Due from other                                    |  |              |              |  |               |              |                |                |
| governments, net<br>Restricted cash               | 16,765,308                                     | -            | -            | -  | -             | -            | 16,765,308     | 11,461,876     |
| and investments                                   | -  | -            | -            | -  | 2,121,417     | -            | 2,121,417      | -              |
| Total assets                                      | \$ 77,712,156                                  | \$ 6,503,242 | \$ 1,337,756 | \$ 99,476,540                                  | \$ 23,533,110 | \$ -         | \$ 208,562,804 | \$ 185,106,429 |
| Liabilities:                                      | <u>·                                      </u> | <del></del>  | <del></del>  | <u>. , , , , , , , , , , , , , , , , , , ,</u> | <del></del>   | <del></del>  | <del> </del>   | <del></del>    |
| Accounts payable                                  | \$ 4,523,991                                   | \$ 239,768   | \$ 49,484    | \$ 477,541                                     | \$ 1,034      | \$ -         | \$ 5,291,818   | \$ 5,220,369   |
| Accrued liabilities                               | 10,980,091                                     | -            | - 13,101     | -  |               | -            | 10,980,091     | 10,183,314     |
| Unearned revenue                                  | 574,002  | _            | _            | _  | _             | _            | 574,002        | 29,120         |
| Due to other governments                          | 106,037  | _            | _            | _  | _             | _            | 106,037        | 298,186        |
| Total liabilities                                 | 16,184,121                                     | 239,768      | 49,484       | 477,541  | 1,034         |              | 16,951,948     | 15,730,989     |
| Deferred inflows of resources:                    |  |              |              |  |               |              |                |                |
| Unavailable revenue                               | 1,022,603                                      | _            | _            | _  | _             |              | 1,022,603      | 650,814        |
| Total deferred                                    | 1,022,003                                      |              |              |  |               |              | 1,022,003      | 030,814        |
| inflows of resources                              | 1 022 602                                      |              |              |  |               |              | 1 022 602      | 650.914        |
|   | 1,022,603                                      |              |              |  |               |              | 1,022,603      | 650,814        |
| Fund balances:                                    | 42 607 126                                     | 02.426       |              |  |               |              | 42 700 572     | 26 722 205     |
| Nonspendable prepaid costs Restricted:            | 42,607,136                                     | 93,436       | -            | -  | -             | -            | 42,700,572     | 36,732,385     |
| Various departments                               | 4,148,316                                      | _            | _            | _  | _             |              | 4,148,316      | 3,874,815      |
| Communications/                                   | 4,148,310                                      |              |              |  |               |              | 4,148,310      | 3,674,613      |
| IT projects                                       | _  | _            | _            | _  | _             | _            | _              | 12,012         |
| Section 115 pension trust                         | _  | _            | _            | _  | 2,120,383     | _            | 2,120,383      | -              |
| Committed to SFF                                  |  |              |              |  | _,,           |              | _,,            |                |
| cities enhancements                               | -  | -            | 1,288,272    | -  | -             | -            | 1,288,272      | 1,338,850      |
| Assigned:   |  |              | , ,          |  |               |              | , ,            | , ,            |
| Capital improvement                               |  |              |              |  |               |              |                |                |
| program   | -  | 5,123,124    | -            | -  | -             | -            | 5,123,124      | 3,408,234      |
| Workers' compensation                             | -  | -            | -            | 98,998,999                                     | -             | -            | 98,998,999     | 88,772,530     |
| Various departments                               | 724,170  | 15,230       | -            | -  | -             | -            | 739,400        | 1,391,734      |
| Facilities projects                               | 83,568   | -            | -            | -  | -             | -            | 83,568         | 216,020        |
| Communications/                                   |  |              |              |  |               |              |                |                |
| IT projects                                       | -  | 359,144      | -            | -  | -             | -            | 359,144        | 175,111        |
| Construction projects                             | -  | 672,540      | -            | -  | -             | -            | 672,540        | 122,265        |
| Unassigned  | 12,942,242                                     |              |              |  | 21,411,693    |              | 34,353,935     | 32,680,670     |
| Total fund balances                               | 60,505,432                                     | 6,263,474    | 1,288,272    | 98,998,999                                     | 23,532,076    |              | 190,588,253    | 168,724,626    |
| Total liabilities, deferred inflows of resources, |  |              |              |  |               |              |                |                |
| and fund balances                                 | \$ 77,712,156                                  | \$ 6,503,242 | \$ 1,337,756 | \$ 99,476,540                                  | \$ 23,533,110 | \$ -         | \$ 208,562,804 | \$ 185,106,429 |

#### **Components of General Fund**

#### Combining Schedule of Revenues, Expenditures and Changes in Fund Balances Year ended June 30, 2020

(With Comparative Data for Prior Year)

|                          | General        |              | Structural   |               |               |              |                |                |
|--------------------------|----------------|--------------|--------------|---------------|---------------|--------------|----------------|----------------|
|                          | Operating      | General      | Fire         | Self          | Settlement    |              | Total Ger      | neral Fund     |
|                          | Fund           | Fund CIP     | Entitlement  | Insurance     | Agreement     | Eliminations | 2020           | 2019           |
| Revenues:                |                |              |              |               |               |              |                |                |
| Taxes                    | \$ 277,721,815 | \$ -         | \$ -         | \$ -          | \$ -          | \$ -         | \$ 277,721,815 | \$ 264,267,387 |
| Intergovernmental        | 41,258,003     | -            | -            | -             | -             | -            | 41,258,003     | 28,521,605     |
| Charges for services     | 136,890,975    | -            | -            | 19,573,944    | -             | (19,573,944) | 136,890,975    | 112,272,830    |
| Use of money             |                |              |              |               |               |              |                |                |
| and property             | 1,464,960      | -            | 24,846       | 1,722,978     | 494,085       | (895,508)    | 2,811,361      | 3,277,839      |
| Miscellaneous            | 6,251,167      | 5,401        | -            | -             | -             | -            | 6,256,568      | 1,428,134      |
| Total revenues           | 463,586,920    | 5,401        | 24,846       | 21,296,922    | 494,085       | (20,469,452) | 464,938,722    | 409,767,795    |
| Expenditures:            |                |              |              |               |               |              |                |                |
| Current - public safety: |                |              |              |               |               |              |                |                |
| Salaries                 |                |              |              |               |               |              |                |                |
| and benefits             | 394,606,091    | -            | -            | -             | -             | (19,573,944) | 375,032,147    | 346,953,705    |
| Services                 |                |              |              |               |               |              |                |                |
| and supplies             | 51,058,637     | 1,832,584    | 75,424       | 12,340,122    | 630,009       | -            | 65,936,776     | 48,487,512     |
| Capital outlay           | 1,641,148      | 1,601,592    | -            | -             | -             | -            | 3,242,740      | 2,030,019      |
| Debt service:            |                |              |              |               |               |              |                |                |
| Interest and             |                |              |              |               |               |              |                |                |
| fiscal charges           | 1,221,148      |              |              |               |               | (895,508)    | 325,640        | 321,241        |
| Total                    |                |              |              |               |               |              |                |                |
| expenditures             | 448,527,024    | 3,434,176    | 75,424       | 12,340,122    | 630,009       | (20,469,452) | 444,537,303    | 397,792,477    |
| Excess (deficiency)      |                |              |              |               |               |              |                |                |
| of revenues              |                |              |              |               |               |              |                |                |
| over (under)             |                |              |              |               |               |              |                |                |
| expenditures             | 15,059,896     | (3,428,775)  | (50,578)     | 8,956,800     | (135,924)     |              | 20,401,419     | 11,975,318     |
| Other financing          |                |              |              |               |               |              |                |                |
| sources (uses):          |                |              |              |               |               |              |                |                |
| Transfers in             | 507,495        | 5,907,542    | -            | -             | 24,175,495    | (30,590,532) | -              | -              |
| Transfers out            | (30,083,037)   | -            | -            | -             | (507,495)     | 30,590,532   | -              | (2,150,000)    |
| Sale of                  |                |              |              |               |               |              |                |                |
| capital assets           | 142,044        | -            | -            | -             | -             | -            | 142,044        | 22,548         |
| Insurance recoveries     | 50,495         |              |              | 1,269,669     |               |              | 1,320,164      | 775,470        |
| Total other              |                |              |              |               |               |              |                |                |
| financing                |                |              |              |               |               |              |                |                |
| sources (uses)           | (29,383,003)   | 5,907,542    |              | 1,269,669     | 23,668,000    |              | 1,462,208      | (1,351,982)    |
| Net change in            |                |              |              |               |               |              |                |                |
| fund balances            | (14,323,107)   | 2,478,767    | (50,578)     | 10,226,469    | 23,532,076    | -            | 21,863,627     | 10,623,336     |
| Fund balances,           |                |              |              |               |               |              |                |                |
| beginning of year        | 74,828,539     | 3,784,707    | 1,338,850    | 88,772,530    |               |              | 168,724,626    | 158,101,290    |
| Fund balances,           |                |              |              |               |               |              |                |                |
| end of year              | \$ 60,505,432  | \$ 6,263,474 | \$ 1,288,272 | \$ 98,998,999 | \$ 23,532,076 | \$ -         | \$ 190,588,253 | \$ 168,724,626 |

#### ORANGE COUNTY FIRE AUTHORITY Components of General Fund Combining Original Budget Year ended June 30, 2020

|                                | General       |              | Structural   |              |               |              | Total          |
|--------------------------------|---------------|--------------|--------------|--------------|---------------|--------------|----------------|
|                                | Operating     | General      | Fire         | Self         | Settlement    |              | General Fund   |
|                                | Fund          | Fund CIP     | Entitlement  | Insurance    | Agreement     | Eliminations | 2020           |
| Budgetary fund balance, July 1 | \$ 74,828,539 | \$ 3,784,707 | \$ 1,338,850 | \$88,772,530 | \$ -          | \$ -         | \$ 168,724,626 |
| Resources (inflows):           |               |              |              |              |               |              |                |
| Taxes                          | 272,047,362   | -            | -            | -            | -             | -            | 272,047,362    |
| Intergovernmental              | 19,961,585    | -            | -            | -            | -             | -            | 19,961,585     |
| Charges for services           | 136,507,014   | -            | -            | 17,855,023   | -             | (17,855,023) | 136,507,014    |
| Use of money and property      | 1,170,026     | -            | 17,945       | 2,084,251    | 357,402       | (25,666)     | 3,603,958      |
| Miscellaneous                  | 980,758       | -            | -            | -            | -             | -            | 980,758        |
| Transfers in                   | -             | 4,900,000    | -            | -            | 23,668,000    | (28,568,000) | -              |
| Sale of capital assets         | 48,027        |              |              |              |               |              | 48,027         |
| Total resources (inflows)      | 430,714,772   | 4,900,000    | 17,945       | 19,939,274   | 24,025,402    | (46,448,689) | 433,148,704    |
| Amounts available              |               |              |              |              |               |              |                |
| for appropriations             | 505,543,311   | 8,684,707    | 1,356,795    | 108,711,804  | 24,025,402    | (46,448,689) | 601,873,330    |
| Charges to                     |               |              |              |              |               |              |                |
| appropriation (outflows):      |               |              |              |              |               |              |                |
| Salaries and benefits          | 385,812,740   | -            | -            | -            | -             | (17,855,023) | 367,957,717    |
| Services and supplies          | 36,040,328    | 3,577,528    | 971,617      | 11,459,428   | 2,168,000     | -            | 54,216,901     |
| Capital outlay                 | 1,323,926     | 3,686,460    | -            | -            | -             | -            | 5,010,386      |
| Interest and fiscal charges    | 35,000        | -            | -            | -            | -             | (25,666)     | 9,334          |
| Transfers out                  | 28,568,000    |              |              |              |               | (28,568,000) |                |
| Total charges                  |               |              |              |              |               |              |                |
| to appropriations              | 451,779,994   | 7,263,988    | 971,617      | 11,459,428   | 2,168,000     | (46,448,689) | 427,194,338    |
| Budgetary fund                 |               |              |              |              |               |              |                |
| balance, June 30               | \$ 53,763,317 | \$ 1,420,719 | \$ 385,178   | \$97,252,376 | \$ 21,857,402 | \$ -         | \$ 174,678,992 |

#### ORANGE COUNTY FIRE AUTHORITY Components of General Fund Combining Final Budget Year ended June 30, 2020

|                                | General<br>Operating<br>Fund | General<br>Fund<br>CIP | Structural<br>Fire<br>Entitlement | Self<br>Insurance | Settlement<br>Agreement | Eliminations | Total<br>General Fund<br>2020 |
|--------------------------------|------------------------------|------------------------|-----------------------------------|-------------------|-------------------------|--------------|-------------------------------|
| Budgetary fund balance, July 1 | \$ 74,828,539                | \$ 3,784,707           | \$ 1,338,850                      | \$ 88,772,530     | \$ -                    | \$ -         | \$ 168,724,626                |
| Resources (inflows):           |                              |                        |                                   |                   |                         |              |                               |
| Taxes                          | 274,312,362                  | -                      | -                                 | -                 | -                       | -            | 274,312,362                   |
| Intergovernmental              | 45,809,560                   | -                      | -                                 | -                 | -                       | -            | 45,809,560                    |
| Charges for services           | 136,033,917                  | -                      | -                                 | 19,573,944        | -                       | (19,573,944) | 136,033,917                   |
| Use of money and property      | 1,306,026                    | -                      | 21,945                            | 1,461,251         | 322,402                 | (895,508)    | 2,216,116                     |
| Miscellaneous                  | 6,336,757                    | -                      | -                                 | -                 | -                       | -            | 6,336,757                     |
| Transfers in                   | 507,495                      | 5,907,542              | -                                 | -                 | 24,175,495              | (30,590,532) | -                             |
| Sale of capital assets         | 48,027                       | -                      | -                                 | -                 | -                       | -            | 48,027                        |
| Insurance recoveries           |                              |                        |                                   | 996,183           |                         |              | 996,183                       |
| Total resources (inflows)      | 464,354,144                  | 5,907,542              | 21,945                            | 22,031,378        | 24,497,897              | (51,059,984) | 465,752,922                   |
| Amounts available              |                              |                        |                                   |                   |                         |              |                               |
| for appropriations             | 539,182,683                  | 9,692,249              | 1,360,795                         | 110,803,908       | 24,497,897              | (51,059,984) | 634,477,548                   |
| Charges to                     |                              |                        |                                   |                   |                         |              |                               |
| appropriations (outflows):     |                              |                        |                                   |                   |                         |              |                               |
| Salaries and benefits          | 400,620,875                  | -                      | -                                 | -                 | -                       | (19,573,944) | 381,046,931                   |
| Services and supplies          | 61,808,929                   | 4,694,004              | 1,301,444                         | 11,599,428        | 2,178,000               | -            | 81,581,805                    |
| Capital outlay                 | 4,948,863                    | 4,516,268              | -                                 | -                 | -                       | -            | 9,465,131                     |
| Interest and fiscal charges    | 1,221,148                    | -                      | -                                 | -                 | -                       | (895,508)    | 325,640                       |
| Transfers out                  | 30,083,037                   |                        |                                   |                   | 507,495                 | (30,590,532) |                               |
| Total charges                  |                              |                        |                                   |                   |                         |              |                               |
| to appropriations              | 498,682,852                  | 9,210,272              | 1,301,444                         | 11,599,428        | 2,685,495               | (51,059,984) | 472,419,507                   |
| Budgetary fund                 |                              |                        |                                   |                   |                         |              |                               |
| balance, June 30               | \$ 40,499,831                | \$ 481,977             | \$ 59,351                         | \$ 99,204,480     | \$ 21,812,402           | \$ -         | \$ 162,058,041                |



#### Orange County Fire Authority Safety Message

## (Part 1 of 3)



The most common types of heat related illnesses are heat cramps, heat exhaustion, and heat stroke. Conditions resulting from extreme heat can result in illness, injury, or even death.

#### **Safety Tips**

In extreme heat and high humidity, evaporation is slowed and the body must work harder to maintain a normal temperature. Below are some safety tips and recommendations for how you can prepare for extreme heat waves, ensuring you and your family stay safe.

#### If the Weather Is Extremely Hot

- ✓ Stay indoors as much as possible and limit exposure to the sun.
- ✓ Avoid strenuous work or activities during the warmest part of the day. Use a buddy system when working in extreme heat and take frequent breaks.
- ✓ Eat well-balanced, light, and regular meals.
- ✓ Drink plenty of water.
- ✓ Limit intake of alcoholic beverages and sugary drinks.
- ✓ Dress in loose-fitting, lightweight, and light-colored clothes.
- ✓ Protect your face and head by wearing a wide-brimmed hat.

(Continued on Page 110)

#### **Fiduciary Funds**

#### Pension and Other Employee Benefit Trust Funds

#### **Extra Help Retirement Plan**

OCFA administers a single-employer, defined benefit pension plan that provides retirement benefits for OCFA's less than half-time and extra help employees hired prior to July 1, 2018. Plan assets are accounted for in the Extra Help Retirement fiduciary fund.

#### **Retiree Medical Plan**

OCFA provides a single-employer, defined benefit plan for OCFA's full-time and part-time employees hired prior to January 1, 2007, which provides a monthly grant toward the cost of retirees' health insurance coverage. Plan assets are held in an irrevocable trust for the exclusive benefit of Plan participants and are administered by the Orange County Employees Retirement System (OCERS).

# ORANGE COUNTY FIRE AUTHORITY Fiduciary Funds Pension and Other Employee Benefit Trust Funds Combining Schedule of Fiduciary Net Position June 30, 2020 (With Comparative Data for Prior Year)

|   | Extra Help<br>Retirement |        |    | Retiree<br>Medical Plan |    | Total Pension and Other<br>Employee Benefit Trust Funds |      |            |  |  |  |
|---|--------------------------|--------|----|-------------------------|----|---|------|------------|--|--|--|
|   |                          |        | M  |                         |    | 2020  | 2019 |            |  |  |  |
| Assets:                                     |                          |        |    |                         |    |   |      |            |  |  |  |
| Cash and investments:                       |                          |        |    |                         |    |   |      |            |  |  |  |
| Local Agency Investment Fund:               |                          |        |    |                         |    |   |      |            |  |  |  |
| Domestic fixed income                       | \$                       | 46,934 | \$ | -                       | \$ | 46,934  | \$   | 57,548     |  |  |  |
| Pooled amounts held in trust with OCERS     |                          |        |    | 42,242,955              |    | 42,242,955  |      | 39,397,934 |  |  |  |
| Total cash and investments                  |                          | 46,934 |    | 42,242,955              |    | 42,289,889  |      | 39,455,482 |  |  |  |
| Receivables:                                |                          |        |    |                         |    |   |      |            |  |  |  |
| Other receivables                           |                          |        |    | 12,302                  |    | 12,302  |      | 8,423      |  |  |  |
| Total assets                                |                          | 46,934 |    | 42,255,257              |    | 42,302,191  |      | 39,463,905 |  |  |  |
| Liabilities:                                |                          |        |    |                         |    |   |      |            |  |  |  |
| Accrued liabilities                         |                          | -      |    | 850,367                 |    | 850,367   |      | 375,019    |  |  |  |
| Total liabilities                           |                          |        |    | 850,367                 |    | 850,367   |      | 375,019    |  |  |  |
| Net position restricted for:                |                          |        |    |                         |    |   |      |            |  |  |  |
| Pensions                                    |                          | 46,934 |    | -                       |    | 46,934  |      | 57,548     |  |  |  |
| Postemployment benefits other than pensions |                          |        |    | 41,404,890              |    | 41,404,890  |      | 39,031,338 |  |  |  |
| Total net position                          | \$                       | 46,934 | \$ | 41,404,890              | \$ | 41,451,824  | \$   | 39,088,886 |  |  |  |

#### ORANGE COUNTY FIRE AUTHORITY Fiduciary Funds

### Pension and Other Employee Benefit Trust Funds Combining Schedule of Changes in Fiduciary Net Position Year ended June 30, 2020

(With Comparative Data for Prior Year)

|   | Extra Help |          | Retiree      |            |           |            |           | on and Other<br>efit Trust Funds |  |
|---|------------|----------|--------------|------------|-----------|------------|-----------|----------------------------------|--|
|   | Retirement |          | Medical Plan |            | 2020      |            | 2019      |                                  |  |
| Additions:  |            |          |              |            |           |            |           |                                  |  |
| Contributions:  |            |          |              |            |           |            |           |                                  |  |
| Employer  | \$         | 1,072    | \$           | 2,221,564  | \$        | 2,222,636  | \$        | 4,003,199                        |  |
| Plan members  | 891        |          |              | 2,111,158  |           | 2,112,049  |           | 2,268,990                        |  |
| Total contributions   | 1,963      |          |              | 4,332,722  | 4,334,685 |            | 6,272,189 |                                  |  |
| Net investment income:                                      |            |          |              |            |           |            |           |                                  |  |
| Total investment income (loss)                              |            | 1,191    |              | 5,565,786  |           | 5,566,977  |           | (455,999)                        |  |
| Investment fees and expenses                                |            | _        |              | (264,395)  | (264,395) |            | _         | (270,315)                        |  |
| Total net investment income (loss)                          |            | 1,191    |              | 5,301,391  |           | 5,302,582  |           | (726,314)                        |  |
| Total additions   |            | 3,154    |              | 9,634,113  |           | 9,637,267  |           | 5,545,875                        |  |
| Deductions:   |            |          |              |            |           |            |           |                                  |  |
| Benefits and refunds paid to plan members and beneficiaries |            | 13,768   |              | 7,239,321  |           | 7,253,089  |           | 6,820,071                        |  |
| Administrative expenses                                     |            | _        |              | 21,240     |           | 21,240     | _         | 30,304                           |  |
| Total deductions  |            | 13,768   | _            | 7,260,561  |           | 7,274,329  | _         | 6,850,375                        |  |
| Change in net position                                      |            | (10,614) |              | 2,373,552  |           | 2,362,938  |           | (1,304,500)                      |  |
| Net position, beginning of year                             |            | 57,548   |              | 39,031,338 | 3         | 39,088,886 |           | 40,393,386                       |  |
| Net position, end of year                                   | \$         | 46,934   | \$           | 41,404,890 | \$ 4      | 1,451,824  | \$        | 39,088,886                       |  |



#### Orange County Fire Authority Safety Message

## (Part 2 of 3)

#### (Continued from Page 106)



The most common types of heat related illnesses are heat cramps, heat exhaustion, and heat stroke. Conditions resulting from extreme heat can result in illness, injury, or even death.

#### **Safety Tips**

In extreme heat and high humidity, evaporation is slowed and the body must work harder to maintain a normal temperature. Below are some safety tips and recommendations for how you can prepare for extreme heat waves, ensuring you and your family stay safe.

#### If the Weather Is Extremely Hot, (Continued)

- ✓ Check on co-workers, friends, and neighbors who do not have air conditioning and who spend much of their time alone.
- ✓ Watch for signs and signals of sunburn, heat cramps, heat exhaustion, and heat stroke. Those most at risk include infants, young children, adults over 65 years of age, and those with chronic conditions.
- ✓ Protect your skin by using "broad spectrum" or "UVA/UVB protection" sunscreen.
- ✓ Limit outdoor activities to the coolest part of the day, usually before 10am and after 3pm. Rest often in the shade if you are outside.
- ✓ Never leave infants, young children, or pets in a hot car.

(Continued on Page 112)

### Statistical Section



Academy 50 Graduation May 21, 2020

#### Overview of the Statistical Section

The Statistical Section provides a context for understanding information in the financial statements, note disclosures and required supplementary information and how that information relates to the OCFA's overall financial health. The detailed schedules presented in the Statistical Section are grouped into five sections pertaining to financial trends, revenue capacity, debt capacity, demographic and economic information, and operating information.

**Financial Trends Information** – These schedules contain trend information to assist the reader in understanding how the OCFA's financial performance and well-being have changed over time.

**Revenue Capacity Information** – These schedules contain information to assist the reader in assessing property taxes, the OCFA's most significant local revenue source.

**Debt Capacity Information** – These schedules present information to assist the reader in assessing the affordability of the OCFA's current levels of outstanding debt and its ability to issue additional debt in the future.

**Demographic and Economic Information** – These schedules offer demographic and economic indicators to assist the reader in understanding the environment within which the OCFA's financial activities take place.

**Operating Information** – These schedules contain data to assist the reader in understanding how the information in the financial report relates to the services provided by and the activities performed by the OCFA.



### Orange County Fire Authority Safety Message

## (Part 3 of 3)

#### (Continued from Page 110)



The most common types of heat related illnesses are heat cramps, heat exhaustion, and heat stroke. Conditions resulting from extreme heat can result in illness, injury, or even death.

### **Safety Tips**

In extreme heat and high humidity, evaporation is slowed and the body must work harder to maintain a normal temperature. Below are some safety tips and recommendations for how you can prepare for extreme heat waves, ensuring you and your family stay safe.

#### To Prepare for Extreme Heat, You Should:

- ✓ Install window air conditioners snuggly; insulate if necessary.
- ✓ Check air-conditioning ducts for proper insulation.
- ✓ Install temporary window reflectors to reflect heat back outside.
- ✓ Weather-strip doors and door sills to keep cool air in.
- ✓ Cover windows that receive morning or afternoon sun with drapes, shades, awnings, or louvers as they can reduce the heat that enters a home by up to 80 percent.

#### **ORANGE COUNTY FIRE AUTHORITY**

#### **Financial Trends Information**

**Net Position by Component** – Presents net position of the OCFA's governmental activities by the three individual components of net position for each of the last ten fiscal years.

Changes in Net Position – Presents the changes in net position of governmental activities for each of the last ten fiscal years.

**Fund Balances of Governmental Funds** – Presents information on the fund balances of the General Fund and the aggregate of all other governmental funds for each of the last ten fiscal years.

**Changes in Fund Balances of Governmental Funds** – Presents information on the changes in fund balances for total governmental funds for each of the last ten fiscal years, including the ratio of debt service expenditures to noncapital expenditures.

# ORANGE COUNTY FIRE AUTHORITY Net Position by Component Last Ten Fiscal Years (accrual basis of accounting)

|  | Fiscal Year Ended June 30 |                |                |                |  |  |  |  |  |  |  |  |
|--|---------------------------|----------------|----------------|----------------|--|--|--|--|--|--|--|--|
|  | 2011                      | 2012           | 2013           | 2014           |  |  |  |  |  |  |  |  |
| Governmental activities:                   |                           |                |                |                |  |  |  |  |  |  |  |  |
| Net investment in capital assets           | \$ 186,297,543            | \$ 183,584,385 | \$ 181,363,364 | \$ 180,917,654 |  |  |  |  |  |  |  |  |
| Restricted                                 | 1,627,233                 | 3,252,969      | 1,690,858      | 1,810,134      |  |  |  |  |  |  |  |  |
| Unrestricted                               | 99,704,595                | 81,450,846     | 74,510,482     | 61,026,827     |  |  |  |  |  |  |  |  |
| Total governmental activities net position | \$ 287,629,371            | \$ 268,288,200 | \$ 257,564,704 | \$ 243,754,615 |  |  |  |  |  |  |  |  |

SOURCE: OCFA Comprehensive Annual Financial Reports

#### NOTES:

(1) GASB Statement No. 68 was implemented during Fiscal Year 2014/15, which required a \$362 million restatement to beginning net position in order to fully reflect net OCFA's net pension liabilities. This adjustment contributed to an overall negative balance in unrestricted net position as of June 30, 2015 and thereafter.

(2) GASB Statements No. 74, 75, and 85 were implemented during Fiscal Year 2017/18, which required a \$153 million restatement to beginning net position in order to fully reflect net OCFA's net OPEB liabilities. This adjustment contributed to the increased negative balance in unrestricted net position.

| 2015       | <u> </u> | 20       | 16              | 2017 |               | 2018 |                      |    | 2019          | <br>2020            |
|------------|----------|----------|-----------------|------|---------------|------|----------------------|----|---------------|---------------------|
| \$ 190,80  | 00,116   | \$ 187,  | 910,677         | \$   | 192,430,467   | \$   | 207,951,822          | \$ | 218,642,679   | \$<br>217,317,435   |
| 1,84       | 0,561    | 2,       | 881,910         |      | 3,897,614     |      | 3,953,884            |    | 4,278,304     | 6,660,176           |
| (361,76    | 55,050)  | (351,    | <u>456,505)</u> |      | (373,102,128) |      | (511,359,152)<br>(2) |    | (520,991,297) | <br>(498,642,409)   |
| \$ (169,12 | 4,373)   | \$ (160, | 663,918)        | \$   | (176,774,047) | \$   | (299,453,446)        | \$ | (298,070,314) | \$<br>(274,664,798) |

# ORANGE COUNTY FIRE AUTHORITY Changes in Net Position Last Ten Fiscal Years (accrual basis of accounting)

|                                    | Fiscal Year Ended June 30 |                 |                |                 |  |  |  |  |  |  |  |  |
|------------------------------------|---------------------------|-----------------|----------------|-----------------|--|--|--|--|--|--|--|--|
| Governmental Activities            | 2011                      | 2012            | 2013           | 2014            |  |  |  |  |  |  |  |  |
| Expenses - public safety:          |                           |                 |                |                 |  |  |  |  |  |  |  |  |
| Salaries and benefits              | \$ 221,031,439            | \$ 240,084,607  | \$ 264,067,489 | \$ 266,764,367  |  |  |  |  |  |  |  |  |
| Services and supplies              | 30,736,034                | 37,069,099      | 45,879,501     | 47,912,808      |  |  |  |  |  |  |  |  |
| Depreciation and amortization      | 8,970,508                 | 9,300,853       | 9,793,491      | 9,612,453       |  |  |  |  |  |  |  |  |
| Interest on long-term debt         | 677,910                   | 494,014         | 367,701        | 311,327         |  |  |  |  |  |  |  |  |
| Total program expenses             | 261,415,891               | 286,948,573     | 320,108,182    | 324,600,955     |  |  |  |  |  |  |  |  |
| Program revenues - public safety:  |                           |                 |                |                 |  |  |  |  |  |  |  |  |
| Charges for services               | 61,975,963                | 76,347,126      | 102,875,410    | 106,874,513     |  |  |  |  |  |  |  |  |
| Operating grants and contributions | 5,963,648                 | 6,580,681       | 19,523,853     | 10,339,966      |  |  |  |  |  |  |  |  |
| Capital grants and contributions   | 395,180                   | 3,926,275       | 2,811,180      | 1,462,540       |  |  |  |  |  |  |  |  |
| Total program revenues             | 68,334,791                | 86,854,082      | 125,210,443    | 118,677,019     |  |  |  |  |  |  |  |  |
| Net program revenues (expenses)    | (193,081,100)             | (200,094,491)   | (194,897,739)  | (205,923,936)   |  |  |  |  |  |  |  |  |
| General revenues:                  |                           |                 |                |                 |  |  |  |  |  |  |  |  |
| Property taxes                     | 177,181,086               | 177,728,290     | 181,720,253    | 190,873,689     |  |  |  |  |  |  |  |  |
| Investment income                  | 611,408                   | 524,602         | (136,493)      | 823,010         |  |  |  |  |  |  |  |  |
| Gain on disposal of capital assets | 39,803                    | 79,705          | 11,924         | 21,834          |  |  |  |  |  |  |  |  |
| Miscellaneous                      | 835,021                   | 2,420,723       | 4,329,603      | 1,200,195       |  |  |  |  |  |  |  |  |
| Total general revenues             | 178,667,318               | 180,753,320     | 185,925,287    | 192,918,728     |  |  |  |  |  |  |  |  |
| Changes in net position            | \$ (14,413,782)           | \$ (19,341,171) | \$ (8,972,452) | \$ (13,005,208) |  |  |  |  |  |  |  |  |
|                                    |                           | (1)             |                |                 |  |  |  |  |  |  |  |  |

SOURCE: OCFA Comprehensive Annual Financial Reports

#### NOTES:

- (1) The City of Santa Ana became a member city of OCFA during Fiscal Year 2011/12 (April 2012).
- (2) GASB Statement No. 68 was implemented during Fiscal Year 2014/15, which required that pension expense be adjusted annually to fully reflect the accrual-based cost incurred during the year. OCFA recognized an increase to its pension expense totaling \$39.9 million during the year ended June 30, 2015. That amount is included within salaries and benefits.
- (3) GASB Statements No. 74, 75 and 85 were implemented during Fiscal Year 2017/18, which required that OPEB expense be adjusted annually to fully reflect the accrual-based cost incurred during the year. During the year ended June 30, 2018, OCFA recognized a decrease to its salary and benefits totaling \$7.2 million due to the implementation of these GASB statements.
- (4) The City of Garden Grove became a member city of OCFA during Fiscal Year 2019/20 (August 2019).

| 2015           | 2016           | 2017            | 2018           | 2019           | 2020           |
|----------------|----------------|-----------------|----------------|----------------|----------------|
|                |                |                 |                |                |                |
| \$ 335,419,737 | \$ 316,292,785 | \$ 327,515,166  | \$ 323,845,042 | \$ 339,249,853 | \$ 352,573,221 |
| 46,073,201     | 35,127,573     | 52,819,125      | 57,275,465     | 62,877,930     | 84,600,263     |
| 9,050,195      | 9,267,982      | 9,512,777       | 10,084,196     | 10,531,098     | 12,137,499     |
| 582,565        | 917,320        | 133,239         | 70,751         | 11,444         |                |
| 391,125,698    | 361,605,660    | 389,980,307     | 391,275,454    | 412,670,325    | 449,310,983    |
|                |                |                 |                |                |                |
| 113,150,325    | 117,263,679    | 121,875,157     | 132,634,280    | 128,320,646    | 156,740,363    |
| 11,410,019     | 12,165,015     | 11,992,438      | 13,920,686     | 15,454,060     | 29,275,482     |
| 9,182,195      | 3,331,088      | 1,040,129       | 16,875,139     | 454,200        | 3,850,481      |
| 133,742,539    | 132,759,782    | 134,907,724     | 163,430,105    | 144,228,906    | 189,866,326    |
| (257,383,159   | (228,845,878)  | (255,072,583)   | (227,845,349)  | (268,441,419)  | (259,444,657)  |
|                |                |                 |                |                |                |
| 205,141,237    | 219,840,417    | 232,832,758     | 250,326,172    | 264,267,387    | 277,721,815    |
| 839,864        | 1,654,065      | 990,851         | 2,188,611      | 4,236,800      | 3,302,632      |
| 63,953         | 6,000          | 657,944         | 719,372        | -              | 12,641         |
| 1,235,004      | 2,823,503      | 4,480,901       | 5,089,603      | 1,320,364      | 1,813,085      |
| 207,280,058    | 224,323,985    | 238,962,454     | 258,323,758    | 269,824,551    | 282,850,173    |
| \$ (50,103,101 | \$ (4,521,893) | \$ (16,110,129) | \$ 30,478,409  | \$ 1,383,132   | \$ 23,405,516  |
| (2)            |                |                 | (3)            |                | (4)            |

#### 

Fiscal Year Ended June 30 2011 2012 2013 2014 General Fund: \$ Nonspendable 23,186,680 \$ 22,756,709 \$ 26,727,849 \$ 30,560,638 Restricted 111,980 1,699,787 137,676 766,094 Committed 797,935 1,372,789 1,268,160 784,617 Assigned 35,550,989 34,715,397 53,668,608 61,236,092 Unassigned 25,592,531 25,751,128 25,782,851 22,156,848 Total General Fund 85,240,115 86,295,810 107,585,144 115,504,289 All other governmental funds: \$ Nonspendable 478,449 \$ 405,815 \$ 352,318 \$ 284,349 Restricted 1,515,253 1,553,182 1,553,182 1,044,040 Assigned 78,023,210 74,037,637 67,317,090 64,340,833 Total all other governmental funds 80,016,912 75,996,634 69,222,590 65,669,222

SOURCE: OCFA Comprehensive Annual Financial Reports

| 2015              | <br>2016          | 2017 |             |    | 2018        |    | 2019        | <br>2020          |
|-------------------|-------------------|------|-------------|----|-------------|----|-------------|-------------------|
|                   |                   |      |             |    |             |    |             |                   |
| \$<br>31,127,148  | \$<br>36,779,845  | \$   | 33,750,548  | \$ | 34,800,682  | \$ | 36,732,385  | \$<br>42,700,572  |
| 1,307,329         | 2,348,678         |      | 3,364,382   |    | 3,420,652   |    | 3,886,827   | 6,268,699         |
| 691,265           | 584,464           |      | 549,651     |    | 1,496,954   |    | 1,338,850   | 1,288,272         |
| 69,282,830        | 78,922,725        |      | 78,346,099  |    | 83,030,746  |    | 94,085,894  | 105,976,775       |
| 17,864,685        | <br>34,421,993    |      | 31,346,672  |    | 35,352,256  |    | 32,680,670  | <br>34,353,935    |
| \$<br>120,273,257 | \$<br>153,057,705 | \$   | 147,357,352 | \$ | 158,101,290 | \$ | 168,724,626 | \$<br>190,588,253 |
|                   |                   |      |             |    |             |    |             |                   |
| \$<br>32,946      | \$<br>-           | \$   | 4,608       | \$ | 25,216      | \$ | 13,725      | \$<br>4,247       |
| 533,232           | 533,232           |      | 533,232     |    | 533,232     |    | 391,477     | 391,477           |
| 56,050,351        | <br>55,779,948    |      | 65,015,386  |    | 59,924,778  |    | 45,076,939  | <br>42,451,644    |
| \$<br>56,616,529  | \$<br>56,313,180  | \$   | 65,553,226  | \$ | 60,483,226  | \$ | 45,482,141  | \$<br>42,847,368  |

#### 

|                                      | Fiscal Year Ended June 30 |             |    |              |    |             |    |             |  |  |  |  |
|--------------------------------------|---------------------------|-------------|----|--------------|----|-------------|----|-------------|--|--|--|--|
|                                      |                           | 2011        |    | 2012         |    | 2013        |    | 2014        |  |  |  |  |
| Revenues:                            |                           |             |    |              |    |             |    |             |  |  |  |  |
| Taxes                                | \$                        | 177,181,086 | \$ | 177,728,290  | \$ | 181,720,253 | \$ | 190,873,689 |  |  |  |  |
| Intergovernmental                    |                           | 11,080,619  |    | 12,894,882   |    | 28,883,649  |    | 19,111,811  |  |  |  |  |
| Charges for services                 |                           | 56,582,867  |    | 65,556,905   |    | 95,904,052  |    | 97,705,183  |  |  |  |  |
| Use of money and property            |                           | 822,002     |    | 660,621      |    | (20,556)    |    | 932,284     |  |  |  |  |
| Miscellaneous                        |                           | 1,364,034   |    | 2,800,466    |    | 5,155,759   |    | 1,697,087   |  |  |  |  |
| Developer contributions              |                           | 43,200      |    | 10,140       |    | 538,260     |    | 1,271,400   |  |  |  |  |
| Total revenues                       |                           | 247,073,808 |    | 259,651,304  |    | 312,181,417 |    | 311,591,454 |  |  |  |  |
| Expenditures:                        |                           |             |    |              |    |             |    |             |  |  |  |  |
| Current - public safety:             |                           |             |    |              |    |             |    |             |  |  |  |  |
| Salaries and benefits                |                           | 211,801,889 |    | 228,452,010  |    | 255,301,913 |    | 257,134,030 |  |  |  |  |
| Services and supplies                |                           | 28,207,018  |    | 30,737,551   |    | 32,613,137  |    | 40,187,878  |  |  |  |  |
| Capital outlay                       |                           | 9,899,979   |    | 932,034      |    | 5,420,102   |    | 7,681,418   |  |  |  |  |
| Debt service:                        |                           |             |    |              |    |             |    |             |  |  |  |  |
| Principal retirement                 |                           | 1,911,912   |    | 2,139,694    |    | 2,162,809   |    | 2,219,152   |  |  |  |  |
| Interest and fiscal charges          |                           | 890,067     |    | 635,351      |    | 484,851     |    | 421,845     |  |  |  |  |
| Issuance costs                       |                           |             |    | 286,599      |    |             |    |             |  |  |  |  |
| Total expenditures                   |                           | 252,710,865 |    | 263,183,239  |    | 295,982,812 |    | 307,644,323 |  |  |  |  |
| Excess (deficiency) of revenues      |                           |             |    |              |    |             |    |             |  |  |  |  |
| over (under) expenditures            |                           | (5,637,057) |    | (3,531,935)  |    | 16,198,605  |    | 3,947,131   |  |  |  |  |
| Other financing sources (uses):      |                           |             |    |              |    |             |    |             |  |  |  |  |
| Transfers in                         |                           | 4,137,811   |    | -            |    | 381,222     |    | 5,370,375   |  |  |  |  |
| Transfers out                        |                           | (4,137,811) |    | -            |    | (381,222)   |    | (5,370,375) |  |  |  |  |
| Issuance of long-term debt           |                           | -           |    | 16,756,078   |    | -           |    | -           |  |  |  |  |
| Refinanced long-term debt            |                           | -           |    | (16,377,093) |    | -           |    | -           |  |  |  |  |
| Sale of capital assets               |                           | 391,736     |    | 99,272       |    | 14,200      |    | 57,843      |  |  |  |  |
| Insurance recoveries                 |                           | 8,405       |    | 89,095       |    | 53,529      |    | 360,803     |  |  |  |  |
| Total other financing sources (uses) |                           | 400,141     |    | 567,352      |    | 67,729      |    | 418,646     |  |  |  |  |
| Net change in fund balances          | <u>\$</u>                 | (5,236,916) | \$ | (2,964,583)  | \$ | 16,266,334  | \$ | 4,365,777   |  |  |  |  |
| Debt service as a percentage of      |                           |             |    |              |    |             |    |             |  |  |  |  |
| noncapital expenditures              |                           | 1.2%        |    | 1.1%         |    | 0.9%        |    | 0.9%        |  |  |  |  |

SOURCE: OCFA Comprehensive Annual Financial Reports

#### NOTES:

(A) Beginning in Fiscal Year 2018/19, proceeds from sale of certain non-capital assets were reported as miscellaneous revenue rather than sale of capital assets. Amounts shown on this schedule for previous fiscal years have also been updated to reflect this change and may vary from the amounts originally reported in the financial statements.

| <br>2015          |    | 2016        | 2017        |              |             | 2018        | 2019              |    | 2020        |             |             |  |             |  |
|-------------------|----|-------------|-------------|--------------|-------------|-------------|-------------------|----|-------------|-------------|-------------|--|-------------|--|
|                   |    |             |             |              |             |             |                   |    |             |             |             |  |             |  |
| \$<br>205,141,237 | \$ | 219,840,417 | \$          | 232,832,758  | \$          | 250,326,172 | \$<br>264,267,387 | \$ | 277,721,815 |             |             |  |             |  |
| 23,565,214        |    | 25,978,081  |             | 29,069,065   |             | 37,063,147  | 28,521,605        |    | 41,258,003  |             |             |  |             |  |
| 102,000,677       |    | 103,830,436 |             | 106,061,060  |             | 108,750,420 | 113,719,047       |    | 138,641,512 |             |             |  |             |  |
| 841,522           |    | 1,671,316   |             | 1,257,155    |             | 2,576,401   | 4,558,041         |    | 3,628,272   |             |             |  |             |  |
| 1,701,736         |    | 2,800,713   |             | 4,611,210    |             | 4,594,285   | 1,428,134         |    | 6,256,568   | (A)         |             |  |             |  |
| <br>8,307,207     |    | 3,233,082   |             | 962,627      |             | 3,545,139   | <br>454,200       |    | 679,800     |             |             |  |             |  |
| <br>341,557,593   |    | 357,354,045 |             | 374,793,875  |             | 406,855,564 | <br>412,948,414   |    | 468,185,970 |             |             |  |             |  |
|                   |    |             |             |              |             |             |                   |    |             |             |             |  |             |  |
| 285,988,997       |    | 294,414,084 | 309,507,433 |              | 309,507,433 |             | 4 309,507,433     |    |             | 340,720,267 | 346,953,705 |  | 375,032,147 |  |
| 40,490,370        |    | 36,303,618  |             | 48,087,618   |             | 49,871,973  | 49,488,301        |    | 67,271,454  |             |             |  |             |  |
| 16,644,798        |    | 3,996,650   |             | 12,116,937   |             | 9,970,652   | 20,095,072        |    | 7,790,083   |             |             |  |             |  |
| 2,276,963         |    | 2,336,279   |             | 2,397,140    |             | 2,459,589   | 1,253,718         |    | -           |             |             |  |             |  |
| 585,501           |    | 935,881     |             | 400,887      |             | 459,924     | 333,385           |    | 325,640     |             |             |  |             |  |
| <br>              |    |             |             |              |             |             | <br>              |    |             |             |             |  |             |  |
| <br>345,986,629   |    | 337,986,512 |             | 372,510,015  |             | 403,482,405 | <br>418,124,181   |    | 450,419,324 |             |             |  |             |  |
|                   |    |             |             |              |             |             |                   |    |             |             |             |  |             |  |
| <br>(4,429,036)   |    | 19,367,533  |             | 2,283,860    |             | 3,373,159   | <br>(5,175,767)   | _  | 17,766,646  |             |             |  |             |  |
| 6,845,320         |    | 78,187      |             | 33,724,099   |             |             | 2,150,000         |    | 8,000,000   |             |             |  |             |  |
| (6,845,320)       |    | (78,187)    |             | (33,724,099) |             | _           | (2,150,000)       |    | (8,000,000) |             |             |  |             |  |
| (0,043,320)       |    | (70,107)    |             | (33,724,033) |             | _           | (2,130,000)       |    | (0,000,000) |             |             |  |             |  |
| -                 |    | _           |             | _            |             | -           | _                 |    | _           |             |             |  |             |  |
| 112,363           |    | 9,930       |             | 37,400       |             | 844,512     | 22,548            |    | 142,044     | (A)         |             |  |             |  |
| 32,948            |    | 121,288     |             | 1,218,433    |             | 1,456,267   | 775,470           |    | 1,320,164   |             |             |  |             |  |
| 145,311           | _  | 131,218     |             | 1,255,833    |             | 2,300,779   | 798,018           |    | 1,462,208   |             |             |  |             |  |
| \$<br>(4,283,725) | \$ | 19,498,751  | \$          | 3,539,693    | \$          | 5,673,938   | \$<br>(4,377,749) | \$ | 19,228,854  |             |             |  |             |  |
|                   |    |             |             |              |             |             |                   |    |             |             |             |  |             |  |
| 0.9%              |    | 1.0%        |             | 0.8%         |             | 0.7%        | 0.4%              |    | 0.1%        |             |             |  |             |  |



### Orange County Fire Authority Safety Message

## Senior Fall Prevention (Part 1 of 3)



Every 11 seconds, an elderly adult is treated in the emergency room for a fall. Every 19 minutes, an elderly adult dies from a fall.

### **Safety Tips**

Falls are the leading cause of injuries for the elderly community and can greatly reduce their ability to remain independent. Take steps now to protect your health and reduce your fall risk.

#### Manage Meals, Meds, and Exercise

- ✓ Choose healthy meals and stay hydrated to prevent drops in blood pressure.
- ✓ Review medications with your doctor or pharmacist. Many drugs prescribed for seniors come with fall-risk warnings.
- ✓ Do exercises that will improve your strength and balance such as Tai Chi or Yoga.

(Continued on Page 132)

#### **ORANGE COUNTY FIRE AUTHORITY**

#### **Revenue Capacity Information**

Assessed Value and Estimated Actual Value of Taxable Property – Presents information on the assessed property values of each city and the unincorporated area within the OCFA's jurisdiction for each of the last ten fiscal years.

**Property Tax Rates of Direct and Overlapping Governments** – Presents the County of Orange's direct property tax rate, as well as the rates of any overlapping governments that are applied to the same revenue base.

**Principal Property Tax Payers** – Presents information about the OCFA's ten largest property tax payers for the current fiscal year, as compared to nine fiscal years ago.

**Property Tax Levies and Collections** – Presents information on the levy and subsequent collection of OCFA's property taxes for each of the last ten fiscal years.

## ORANGE COUNTY FIRE AUTHORITY Assessed Value (1) and Estimated Actual Value of Taxable Property Last Ten Fiscal Years (dollars in thousands)

| Jurisdiction                      | FY 2010/11        | <br>FY 2011/12    | FY 2012/13        | <br>FY 2013/14    |
|-----------------------------------|-------------------|-------------------|-------------------|-------------------|
| Buena Park                        | \$<br>7,478,553   | \$<br>7,484,717   | 7,602,927         | 7,886,342         |
| Garden Grove (4)                  | n/a               | n/a               | n/a               | n/a               |
| Placentia                         | 4,969,023         | 5,007,558         | 5,080,849         | 5,203,417         |
| San Clemente                      | 12,431,717        | 12,356,019        | 12,506,118        | 12,824,727        |
| Santa Ana (4)                     | n/a               | 20,100,864        | 20,339,779        | 21,119,683        |
| Seal Beach                        | 4,282,032         | 4,434,345         | 4,480,557         | 4,580,472         |
| Stanton                           | 2,042,112         | 2,063,293         | 2,073,752         | 2,144,270         |
| Tustin                            | 9,419,294         | 9,378,899         | 9,502,173         | 9,732,381         |
| Westminster                       | <br>6,779,972     | <br>6,935,762     | <br>7,023,383     | 7,176,141         |
| Total cash contract cities (3)    | <br>47,402,703    | <br>67,761,457    | 68,609,538        | 70,667,433        |
| Aliso Viejo                       | 7,459,562         | 7,511,408         | 7,605,524         | 7,877,812         |
| Cypress                           | 5,514,794         | 5,560,190         | 5,666,354         | 5,854,809         |
| Dana Point                        | 8,687,748         | 8,735,352         | 8,844,364         | 9,126,750         |
| Irvine                            | 46,538,576        | 47,136,231        | 48,646,093        | 51,002,248        |
| Laguna Hills                      | 5,460,470         | 5,463,649         | 5,513,066         | 5,643,545         |
| Laguna Niguel                     | 11,892,951        | 11,991,939        | 12,116,601        | 12,402,919        |
| Laguna Woods                      | 2,214,363         | 2,186,990         | 2,193,624         | 2,237,288         |
| Lake Forest                       | 10,744,518        | 10,721,083        | 10,885,724        | 11,238,775        |
| La Palma                          | 1,698,469         | 1,698,169         | 1,718,007         | 1,744,907         |
| Los Alamitos                      | 1,616,120         | 1,603,255         | 1,638,193         | 1,674,933         |
| Mission Viejo                     | 13,157,979        | 13,226,115        | 13,320,574        | 13,639,460        |
| Rancho Santa Margarita            | 6,605,397         | 6,623,819         | 6,679,191         | 6,759,144         |
| San Juan Capistrano               | 5,817,501         | 5,799,444         | 5,833,269         | 6,039,344         |
| Villa Park                        | 1,353,409         | 1,372,687         | 1,398,666         | 1,466,599         |
| Yorba Linda                       | 10,936,312        | 11,262,427        | 11,484,958        | 11,857,840        |
| Unincorporated                    | <br>21,485,307    | <br>21,509,471    | <br>21,332,072    | <br>21,915,863    |
| Total SFF jurisdictions (2)       | <br>161,183,476   | <br>162,402,229   | <br>164,876,280   | <br>170,482,236   |
| Percentage change from prior year | -0.67%            | 0.76%             | 1.52%             | 3.40%             |
| Total assessed valuation          | \$<br>208,586,179 | \$<br>230,163,686 | \$<br>233,485,818 | \$<br>241,149,669 |
| Total direct tax rate             | 0.11%             | 0.11%             | 0.11%             | 0.11%             |

SOURCE: County of Orange, Auditor-Controller, Assessed Valuations by Fiscal Year <a href="http://acweb1.ocgov.com/ac/txfdr\_Civica/av/">http://acweb1.ocgov.com/ac/txfdr\_Civica/av/</a>

#### NOTES:

- (1) Assessed value is stated at taxable full cash value. These values may include an increased value over the base year for that portion of the city or district which lies within a redevelopment agency.
- (2) Assessed value for these cities is part of the Structural Fire Fund (SFF).
- (3) Cities pay for services on a cash contract basis. Assessed value is shown for comparison only.
- (4) Santa Ana joined OCFA on April 20, 2012. Garden Grove joined OCFA on August 16, 2019.

| <br>FY 2014/15    | <br>FY 2015/16    | <br>FY 2016/17    |    | FY 2017/18  | <br>FY 2018/19    | <br>FY 2019/20    |
|-------------------|-------------------|-------------------|----|-------------|-------------------|-------------------|
| 8,313,496         | 8,769,022         | 9,229,491         |    | 9,771,180   | 10,534,143        | 11,010,946        |
| n/a               | n/a               | n/a               |    | n/a         | n/a               | 17,647,291        |
| 5,519,085         | 5,878,473         | 6,133,423         |    | 6,445,280   | 6,778,269         | 7,057,342         |
| 13,666,851        | 14,447,434        | 15,269,878        |    | 16,078,965  | 16,904,336        | 17,783,910        |
| 22,075,383        | 23,013,226        | 23,886,126        |    | 25,232,515  | 26,520,241        | 27,943,961        |
| 4,891,060         | 5,081,691         | 5,167,629         |    | 5,428,187   | 5,625,920         | 5,981,331         |
| 2,297,508         | 2,433,266         | 2,569,937         |    | 2,679,870   | 2,836,469         | 3,015,953         |
| 10,292,805        | 11,004,027        | 11,577,792        |    | 12,399,614  | 13,043,122        | 13,658,894        |
| <br>7,628,669     | 8,279,644         | <br>8,410,335     |    | 8,907,507   | <br>9,391,194     | 9,801,405         |
| <br>74,684,857    | <br>78,906,783    | <br>82,244,611    |    | 86,943,118  | <br>91,633,694    | <br>113,901,033   |
| 8,440,740         | 8,765,964         | 9,262,105         |    | 9,757,603   | 10,320,678        | 10,706,653        |
| 6,104,218         | 6,463,650         | 6,751,019         |    | 7,049,085   | 7,492,895         | 7,865,560         |
| 9,787,132         | 10,513,667        | 11,209,516        |    | 12,184,560  | 12,716,978        | 13,330,883        |
| 55,693,885        | 60,912,694        | 65,754,243        |    | 71,898,708  | 78,439,756        | 85,045,012        |
| 5,961,947         | 6,256,109         | 6,506,374         |    | 6,744,152   | 7,169,367         | 7,360,865         |
| 13,270,851        | 14,015,647        | 14,571,803        |    | 15,341,994  | 15,925,158        | 16,566,379        |
| 2,424,736         | 2,620,217         | 2,772,774         |    | 2,949,710   | 3,141,574         | 3,308,199         |
| 11,920,081        | 12,672,969        | 13,710,657        |    | 14,701,561  | 15,968,847        | 17,239,225        |
| 1,829,353         | 1,904,950         | 1,998,105         |    | 2,042,167   | 2,137,829         | 2,218,935         |
| 1,778,110         | 1,887,771         | 1,961,259         |    | 2,068,339   | 2,165,016         | 2,279,998         |
| 14,533,544        | 15,262,434        | 15,835,376        |    | 16,538,595  | 17,362,619        | 18,087,505        |
| 7,231,597         | 7,572,862         | 7,810,951         |    | 8,247,183   | 8,640,697         | 8,947,481         |
| 6,443,224         | 6,828,239         | 7,190,143         |    | 7,600,135   | 7,959,762         | 8,336,034         |
| 1,527,255         | 1,596,806         | 1,674,085         |    | 1,755,259   | 1,836,352         | 1,912,173         |
| 12,668,130        | 13,488,124        | 14,098,053        |    | 14,862,265  | 15,623,191        | 16,292,118        |
| <br>23,573,390    | 24,999,336        | <br>26,380,370    |    | 28,230,720  | <br>29,526,544    | <br>31,132,442    |
| <br>183,188,193   | <br>195,761,439   | <br>207,486,833   |    | 221,972,036 | <br>236,427,263   | <br>250,629,462   |
| 7.45%             | 6.86%             | 5.99%             |    | 6.98%       | 6.51%             | 6.01%             |
| \$<br>257,873,050 | \$<br>274,668,222 | \$<br>289,731,444 | \$ | 308,915,154 | \$<br>328,060,957 | \$<br>364,530,495 |
| 0.11%             | 0.11%             | 0.11%             | _  | 0.11%       | 0.11%             | 0.11%             |

<sup>(5)</sup> In 1978, the voters of the State of California passed Proposition 13 which limited property taxes to a total maximum rate of 1% based upon the assessed value of the property being taxed. Each year, the assessed value of property may be increased by an "inflation factor" (limited to a maximum increase of 2%). With few exceptions, property is only re-assessed at the time that it is sold to a new owner. At that point, the new assessed value is reassessed at the purchase price of the property sold. The assessed valuation data shown above represents the only data currently available with respect to the actual market value of taxable property and is subject to the limitations described above.

## ORANGE COUNTY FIRE AUTHORITY Property Tax Rates of Direct and Overlapping Governments Last Ten Fiscal Years

|             |                 |              | OCFA (B) |                 |
|-------------|-----------------|--------------|----------|-----------------|
|             | Overlapping     | Direct       |          | Direct          |
| Fiscal Year |                 |              |          |                 |
| Ended June  | Basic Operating |              |          | Basic Operating |
| 30          | Levy            | Debt Service | Total    | Levy            |
| 2011        | 1.00000         | 0.00000      | 1.00000  | 0.0011          |
| 2012        | 1.00000         | 0.00000      | 1.00000  | 0.0011          |
| 2013        | 1.00000         | 0.00000      | 1.00000  | 0.0011          |
| 2014        | 1.00000         | 0.00000      | 1.00000  | 0.0011          |
| 2015        | 1.00000         | 0.00000      | 1.00000  | 0.0011          |
| 2016        | 1.00000         | 0.00000      | 1.00000  | 0.0011          |
| 2017        | 1.00000         | 0.00000      | 1.00000  | 0.0011          |
| 2018        | 1.00000         | 0.00000      | 1.00000  | 0.0011          |
| 2019        | 1.00000         | 0.00000      | 1.00000  | 0.0011          |
| 2020        | 1.00000         | 0.00000      | 1.00000  | 0.0011          |
|             | (A)             | (A)          |          | (C)             |

#### SOURCE:

- (A) County of Orange, Auditor-Controller, Tax Rate Books by Fiscal Year

  <a href="http://acdcweb01.ocgov.com/about/central-accounting/property-tax-accounting/tax-rate-book">http://acdcweb01.ocgov.com/about/central-accounting/property-tax-accounting/tax-rate-book</a>
- (B) Data for the entire County of Orange is not limited to the cities/unincorporated areas served by the Orange County Fire Authority. Data for OCFA is limited to its member cities that are part of the Structural Fire Fund (SFF).
- (C) Direct tax rate calculation per the "Assessed Value and Estimated Actual Value of Taxable Property" schedule included in this report.

NOTE: This schedule presents tax rates per \$100 of assessed/full cash value.

# ORANGE COUNTY FIRE AUTHORITY Principal Property Tax Payers Current and Nine Years Ago (Dollars in Thousands)

|   |    | Fiscal Y   | ear 2010 | )/11 (A)           | Fiscal Year 2019/20 (B) |            |      |                    |  |  |
|---|----|------------|----------|--------------------|-------------------------|------------|------|--------------------|--|--|
|   |    |            |          | Percent of         |                         |            |      | Percent of         |  |  |
|   | Ac | tual Taxes |          | <b>Total Taxes</b> | Act                     | tual Taxes |      | <b>Total Taxes</b> |  |  |
| Property Tax Payer                              |    | Levied     | Rank     | Levied             |                         | Levied     | Rank | Levied             |  |  |
| Irvine Company                                  | \$ | 65,842     | 1        | 1.38%              | \$                      | 81,402     | 1    | 1.19%              |  |  |
| Irvine Company LLC                              | \$ | 26,654     | 3        | 0.56%              |                         |            |      |                    |  |  |
| Irvine Apartment Communities                    | \$ | 9,658      | 5        | 0.20%              |                         |            |      |                    |  |  |
| Irvine Community Development                    | \$ | 6,264      | 9        | 0.13%              |                         |            |      |                    |  |  |
|   | \$ | 108,418    |          |                    | \$                      | 81,402     |      |                    |  |  |
| Walt Disney Parks & Resorts U.S.                |    |            |          |                    |                         |            |      |                    |  |  |
| (Walt Disney World Co.)                         | \$ | 44,124     | 2        | 0.93%              | \$                      | 55,432     | 2    | 0.81%              |  |  |
| Southern California Edison Company              |    |            |          |                    |                         |            |      |                    |  |  |
| (Edison International)                          | \$ | 24,691     | 4        | 0.52%              | \$                      | 48,649     | 3    | 0.71%              |  |  |
| Five Points Holdings, LLC (Lennar)              |    |            |          |                    | \$                      | 27,188     | 4    | 0.40%              |  |  |
| Sempra Energy (Southern California Gas Company) |    |            |          |                    | \$                      | 13,288     | 5    | 0.19%              |  |  |
| United Laguna Hills Mutual (Laguna Woods)       | \$ | 6,756      | 8        | 0.14%              | \$                      | 10,673     | 6    | 0.16%              |  |  |
| AT&T (Pacific Bell Telephone Company)           | \$ | 7,290      | 6        | 0.15%              | \$                      | 9,448      | 7    | 0.14%              |  |  |
| BEX Portfolio, Inc.                             |    |            |          |                    | \$                      | 8,588      | 8    | 0.13%              |  |  |
| Heritage Fields El Toro, LLC                    | \$ | 7,288      | 7        | 0.15%              |                         |            |      |                    |  |  |
| Anbang Insurance Group Company                  |    |            |          |                    |                         |            |      |                    |  |  |
| (Ritz-Carlton, Montage)                         |    |            |          |                    | \$                      | 6,876      | 9    | 0.10%              |  |  |
| Bella Terra Associates, LLC                     | \$ | 4,681      | 10       | 0.10%              | \$                      | 6,229      | 10   | 0.09%              |  |  |

#### SOURCE:

- (A) OCFA Comprehensive Annual Financial Report for Fiscal Year 2010/11
- (B) County of Orange, Treasurer-Tax Collector, Tax Collector Top 20 Secured Taxpayer List for Fiscal Year 2018/19 (http://www.ttc.ocgov.com/rptstats/stats). Taxpayers are grouped under a parent company, if identifiable.

#### NOTE:

This schedule presents data for the entire County of Orange and is not limited to the cities/unincorporated areas served by the Orange County Fire Authority.

# ORANGE COUNTY FIRE AUTHORITY Property Tax Levies and Collections Last Ten Fiscal Years (dollars in thousands)

| 30                     | Fiscal Year          | Collected v |           | C  | ollectio    | n of   | rtion to  | Collection of Property Tax Increment Pass- |          |                            |           |              |          |    |             |    |        |  |
|------------------------|----------------------|-------------|-----------|----|-------------|--|-----------|--|----------|----------------------------|-----------|--------------|----------|----|-------------|----|--------|--|
| rne                    |                      |             |           | C  |             |  |           | г  | enalti   |                            |           | Total Collec |          | '  |             |    |        |  |
| o J                    | Ţ                    | Levy        |           |    | Year I      | evie   | <u>!S</u> |  | Inte     | rest                       |           | Date         | <u> </u> |    | Through (1) |    |        |  |
| Fiscal Year Ended June | Taxes Levied for the | Amount      | % of Levy |    | Teeter Plan | Delinquencies<br>and Other<br>Delinquency<br>Penalties |           |  | Interest | Total Amounts<br>Collected | % of Levy |              | RDA      |    | н&Ѕ         |    |        |  |
| 2011                   | \$178,812            | \$172,543   | 96.5%     | \$ | 2,510       | \$   | 246       | \$   | 79       | \$                         | 58        | \$175,436    | 98.1%    | \$ | -           | \$ | -      |  |
| 2012                   | \$179,564            | \$173,169   | 96.4%     | \$ | 2,324       | \$   | 262       | \$   | 79       | \$                         | 46        | \$175,880    | 97.9%    | \$ | 3,468       | \$ | -      |  |
| 2013                   | \$184,029            | \$178,299   | 96.9%     | \$ | 1,674       | \$   | 157       | \$   | 30       | \$                         | 37        | \$180,197    | 97.9%    | \$ | 6,248       | \$ | 10,269 |  |
| 2014                   | \$192,876            | \$187,828   | 97.4%     | \$ | 1,371       | \$   | 49        | \$   | 32       | \$                         | 37        | \$189,317    | 98.2%    | \$ | 6,958       | \$ | 208    |  |
| 2015                   | \$207,775            | \$202,356   | 97.4%     | \$ | 1,336       | \$   | 50        | \$   | 32       | \$                         | 38        | \$203,812    | 98.1%    | \$ | 8,110       | \$ | 605    |  |
| 2016                   | \$224,452            | \$216,219   | 96.3%     | \$ | 1,368       | \$   | 157       | \$   | 38       | \$                         | 73        | \$217,855    | 97.1%    | \$ | 9,180       | \$ | 639    |  |
| 2017                   | \$237,082            | \$229,934   | 97.0%     | \$ | 1,329       | \$   | 140       | \$   | 35       | \$                         | 105       | \$231,543    | 97.7%    | \$ | 9,237       | \$ | 662    |  |
| 2018                   | \$253,371            | \$246,607   | 97.3%     | \$ | 1,461       | \$   | 156       | \$   | 36       | \$                         | 189       | \$248,449    | 98.1%    | \$ | 11,095      | \$ | 694    |  |
| 2019                   | \$267,727            | \$262,561   | 98.1%     | \$ | 1,737       | \$   | 149       | \$   | 42       | \$                         | 248       | \$264,737    | 98.9%    | \$ | 9,627       | \$ | 732    |  |
| 2020                   | \$280,282            | \$273,453   | 97.6%     | \$ | 2,202       | \$   | 165       | \$   | 47       | \$                         | 342       | \$276,209    | 98.5%    | \$ | 13,256      | \$ | 774    |  |

#### SOURCE:

County of Orange, Auditor-Controller, Tax Ledger Detail by Fiscal Year Tax Ledger Selection C84 Orange County Fire Authority <a href="http://tax.ocgov.com/acledger/choice">http://tax.ocgov.com/acledger/choice</a> eGov.asp

#### NOTES:

(1) Upon dissolution of California redevelopment agencies during Fiscal Year 2011/12, property tax increment formerly remitted to OCFA by its member city redevelopment agencies was instead deposited into the newly formed Redevelopment Property Tax Trust Fund (RPTTF) from which the Auditor/Controller made disbursements on behalf of the successor agencies. There is no tax levy associated with these collections; thus, they have been excluded from the "% of levy collected" calculations.

#### **ORANGE COUNTY FIRE AUTHORITY**

#### **Debt Capacity Information**

**Ratios of Outstanding Debt by Type** – Presents information on the OCFA's total outstanding debt for each of the last ten fiscal years, including the ratio of outstanding debt to median family income and the calculation of outstanding debt per capita.

**Ratios of General Bonded Debt Outstanding** – Presents information on net bonded debt that will be repaid by general OCFA resources for each of the last ten fiscal years, including the ratio of outstanding debt to total assessed property value and the calculation of net bonded debt per capita.

The following schedules are not included in OCFA's CAFR:

Computation of Legal Debt Margin – OCFA is not subject to a legal debt margin.

**Pledged Revenue Coverage** – Debt of OCFA is not secured by a pledged revenue stream.

Computation of Direct and Overlapping Bonded Debt - OCFA is not obligated for any direct, bonded debt.

# ORANGE COUNTY FIRE AUTHORITY Ratios of Outstanding Debt by Type Last Ten Fiscal Years (dollars in thousands)

|                                 | <br>Governmental                  | Act | ivities (A)                  | (B)  |  | (C)                                 |                    |     |
|---------------------------------|-----------------------------------|-----|------------------------------|--|--|-------------------------------------|--------------------|-----|
| Fiscal Year<br>Ended June<br>30 | Capital Lease Purchase Agreements | (   | Total<br>Outstanding<br>Debt | County of Orange<br>Median Household<br>Income | Debt as a Percentage of Household Income | Population (OCFA Jurisdiction Only) | Debt per<br>Capita |     |
| 2011                            | \$<br>16,866                      | \$  | 16,866                       | \$84   | 20078.6%                                 | 1,355                               | \$12               |     |
| 2012                            | \$<br>15,106                      | \$  | 15,106                       | \$85   | 17771.8%                                 | 1,694                               | \$9                | (1) |
| 2013                            | \$<br>12,943                      | \$  | 12,943                       | \$84   | 15408.3%                                 | 1,712                               | \$8                |     |
| 2014                            | \$<br>10,724                      | \$  | 10,724                       | \$85   | 12616.5%                                 | 1,734                               | \$6                |     |
| 2015                            | \$<br>8,447                       | \$  | 8,447                        | \$86   | 9822.1%                                  | 1,755                               | \$5                |     |
| 2016                            | \$<br>6,110                       | \$  | 6,110                        | \$85   | 7188.2%                                  | 1,784                               | \$3                |     |
| 2017                            | \$<br>3,713                       | \$  | 3,713                        | \$88   | 4219.3%                                  | 1,793                               | \$2                |     |
| 2018                            | \$<br>1,254                       | \$  | 1,254                        | \$93   | 1348.4%                                  | 1,808                               | \$1                |     |
| 2019                            | \$<br>-                           | \$  | -                            | \$98   | 0.0%                                     | 1,808                               | \$0                |     |
| 2020                            | \$<br>-                           | \$  | -                            | \$103  | 0.0%                                     | 1,966                               | \$0                | (2) |

#### SOURCES:

- (A) Details regarding OCFA's outstanding debt can be found in the notes to the financial statements.
- (B) U.S. Department of Housing and Urban Development, Median Family Income Documentation System by Fiscal Year (estimate) <a href="http://www.huduser.org/portal/datasets/il.html">http://www.huduser.org/portal/datasets/il.html</a>
- (C) California Department of Finance, Population and Housing Estimates as of January 1 <a href="http://www.dof.ca.gov/forecasgin/demographics/estimates">http://www.dof.ca.gov/forecasgin/demographics/estimates</a>

#### NOTE:

- (1) The population data presented in this schedule includes only the cities and unincorporated county areas served by the OCFA. Since the City of Santa Ana became a member of the OCFA in April 2012, its population data is not included with population totals prior to Fiscal Year 2011/12. The Fiscal Year 2011/12 population total includes 327,731 for the City of Santa Ana.
- (2) The population data presented in this schedule includes only the cities and unincorporated county areas served by the OCFA. Since the City of Garden Grove became a member of the OCFA in August 2019, its population data is not included with population totals prior to Fiscal Year 2019/20. The Fiscal Year 2019/20 population total includes 174,801 for the City of Garden Grove.

# ORANGE COUNTY FIRE AUTHORITY Ratios of General Bonded Debt Outstanding Last Ten Fiscal Years (amounts in thousands)

(A) (B)

|               | Population   |    |               |    |            | Amounts      |   |    |           | Ratio of Net |    |           |
|---------------|--------------|----|---------------|----|------------|--------------|---|----|-----------|--------------|----|-----------|
|               | (OCFA        |    |               |    |            | Available in |   |    |           | Bonded Debt  | Ne | et Bonded |
| Fiscal Year   | Jurisdiction |    |               | Gr | oss Bonded | Debt Service |   | Ne | et Bonded | to Assessed  |    | Debt per  |
| Ended June 30 | Only)        | A  | ssessed Value |    | Debt       | <br>Fund     |   |    | Debt      | Value        |    | Capita    |
| 2011          | 1,355        | \$ | 208,586,179   | \$ | -          | \$           | - | \$ | -         | 0.00%        | \$ | -         |
| 2012          | 1,694        | \$ | 230,163,686   | \$ | -          | \$<br>-      | - | \$ | -         | 0.00%        | \$ | -         |
| 2013          | 1,712        | \$ | 233,485,818   | \$ | -          | \$<br>-      | - | \$ | -         | 0.00%        | \$ | -         |
| 2014          | 1,734        | \$ | 241,149,669   | \$ | -          | \$<br>-      | - | \$ | -         | 0.00%        | \$ | -         |
| 2015          | 1,755        | \$ | 257,873,050   | \$ | -          | \$<br>-      | - | \$ | -         | 0.00%        | \$ | -         |
| 2016          | 1,784        | \$ | 274,668,222   | \$ | -          | \$<br>-      | - | \$ | -         | 0.00%        | \$ | -         |
| 2017          | 1,793        | \$ | 289,731,444   | \$ | -          | \$<br>-      | - | \$ | -         | 0.00%        | \$ | -         |
| 2018          | 1,808        | \$ | 308,915,154   | \$ | -          | \$<br>-      | - | \$ | -         | 0.00%        | \$ | -         |
| 2019          | 1,808        | \$ | 328,060,957   | \$ | -          | \$<br>-      | - | \$ | -         | 0.00%        | \$ | -         |
| 2020          | 1,966        | \$ | 364,530,495   | \$ | -          | \$<br>-      | - | \$ | -         | 0.00%        | \$ | -         |

#### SOURCES:

- (A) California Department of Finance, Population and Housing Estimates as of January 1 <a href="http://www.dof.ca.gov/forecasting/demographics/estimates">http://www.dof.ca.gov/forecasting/demographics/estimates</a>
- (B) County of Orange, Auditor-Controller, Assessed Valuations by Fiscal Year <a href="http://acweb1.ocgov.com/ac/txfdr">http://acweb1.ocgov.com/ac/txfdr</a> Civica/av/



### Orange County Fire Authority Safety Message

## Senior Fall Prevention (Part 2 of 3)

(Continued from Page 122)



Every 11 seconds, an elderly adult is treated in the emergency room for a fall. Every 19 minutes, an elderly adult dies from a fall.

### **Safety Tips**

Falls are the leading cause of injuries for the elderly community and can greatly reduce their ability to remain independent. Take steps now to protect your health and reduce your fall risk.

#### **Make Your Home Safer**

- ✓ Add grab bars outside the shower or tub and near the toilet.
- ✓ Place non-slip mats in the bathtub and on the shower floor.
- ✓ Keep traffic areas clear by removing shoes, clothing, books, electrical cords, or other items you may trip over.
- ✓ Make sure bathrooms, hallways, and stairs are well lit.
- ✓ Replace throw rugs with non-slip rugs. Use non-skid pads under rugs to add stability.

(Continued on Page 152)

#### **ORANGE COUNTY FIRE AUTHORITY**

#### **Demographic and Economic Information**

**Demographic and Economic Indicators** – Presents information regarding population, personal income, per capita income and the unemployment rate for the County of Orange for each of the last ten fiscal years.

**Population and Housing Statistics** – Presents information on population and housing units of each city and the unincorporated area within the OCFA's jurisdiction for the current fiscal year, as compared to nine fiscal years ago.

**Principal Employers** – Presents information about the ten largest employers within the County of Orange's jurisdiction for the current fiscal year, as compared to nine fiscal years ago.

# ORANGE COUNTY FIRE AUTHORITY Demographic and Economic Indicators Last Ten Fiscal Years (amounts in thousands)

| (  | A) ( | (B) | C)       |  |
|----|------|-----|----------|--|
| ١, | , ., |     | $\sim$ , |  |

| Fiscal Year   | Population (Orange |       |                 |     |                 |                   |
|---------------|--------------------|-------|-----------------|-----|-----------------|-------------------|
| Ended June 30 | County)            | Total | Personal Income | Pei | r Capita Income | Unemployment Rate |
| 2011          | 3,030              | \$    | 154,486,000     | \$  | 50,985          | 9.4               |
| 2012          | 3,056              | \$    | 169,584,000     | \$  | 55,492          | 8.3               |
| 2013          | 3,082              | \$    | 166,370,000     | \$  | 53,981          | 6.9               |
| 2014          | 3,114              | \$    | 179,141,000     | \$  | 57,528          | 5.6               |
| 2015          | 3,147              | \$    | 193,081,000     | \$  | 61,354          | 4.6               |
| 2016          | 3,183              | \$    | 200,027,000     | \$  | 62,842          | 4.3               |
| 2017          | 3,194              | \$    | 208,950,000     | \$  | 65,420          | 3.7               |
| 2018          | 3,221              | \$    | 220,685,000     | \$  | 68,514          | 3.3               |
| 2019          | 3,222              | \$    | 230,299,000     | \$  | 71,477          | 2.9               |
| 2020          | 3,194              | \$    | 226,531,000     | \$  | 70,924          | 13.7              |

#### SOURCES:

- (A) California Department of Finance
  Population and Housing Estimates Table E-5, As of January 1
  <a href="http://www.dof.ca.gov/forecasting/demographics/estimates">http://www.dof.ca.gov/forecasting/demographics/estimates</a>
- (B) Chapman University Economic & Business Review
  Annual History and Forecasts
  Years 2015 2019 have been updated as of June 30, 2020.
  Most recent year (2020) is a forecasted estimate.
- (C) Bureau of Labor Statistics (<a href="https://www.bls.gov/data/">https://www.bls.gov/data/</a>), Local Area Unemployment Statistics, Anaheim-Santa Ana-Irvine, CA Metropolitan Statistical Area. Figures reflect revised inputs, reestimation, and new statewide control, if applicable. Unemployment rate is the monthly rate for June of the applicable fiscal year (i.e., June 2020 for FY 2019/20). The amount reported for the most recent fiscal year is based on preliminary BLS data.

#### NOTE:

Data presented on this schedule is for the County of Orange and is not limited to the cities/county unincorporated areas served by the OCFA.

## ORANGE COUNTY FIRE AUTHORITY Population and Housing Statistics Current and Nine Years Ago

|   | F         | opulation |          | Housing Units |           |          |  |  |
|---|-----------|-----------|----------|---------------|-----------|----------|--|--|
| Jurisdiction                                  | 2011      | 2020      | % Change | 2011          | 2020      | % Change |  |  |
| Aliso Viejo                                   | 48,320    | 50,044    | 3.6%     | 19,026        | 20,192    | 6.1%     |  |  |
| Buena Park                                    | 80,868    | 81,998    | 1.4%     | 24,679        | 25,134    | 1.8%     |  |  |
| Cypress                                       | 47,907    | 49,272    | 2.8%     | 16,072        | 16,631    | 3.5%     |  |  |
| Dana Point                                    | 33,429    | 33,146    | -0.8%    | 15,944        | 16,172    | 1.4%     |  |  |
| Garden Grove (B)                              | 171,327   | 174,801   | 2.0%     | 47,787        | 48,257    | 1.0%     |  |  |
| Irvine  | 219,156   | 281,707   | 28.5%    | 87,126        | 108,822   | 24.9%    |  |  |
| Laguna Hills                                  | 30,410    | 31,508    | 3.6%     | 11,049        | 11,298    | 2.3%     |  |  |
| Laguna Niguel                                 | 63,228    | 65,316    | 3.3%     | 25,363        | 26,236    | 3.4%     |  |  |
| Laguna Woods                                  | 16,224    | 16,243    | 0.1%     | 13,016        | 13,079    | 0.5%     |  |  |
| Lake Forest                                   | 77,490    | 84,711    | 9.3%     | 27,115        | 30,244    | 11.5%    |  |  |
| La Palma                                      | 15,596    | 15,492    | -0.7%    | 5,223         | 5,240     | 0.3%     |  |  |
| Los Alamitos                                  | 11,474    | 11,567    | 0.8%     | 4,356         | 4,414     | 1.3%     |  |  |
| Mission Viejo                                 | 93,483    | 94,267    | 0.8%     | 34,227        | 34,959    | 2.1%     |  |  |
| Placentia                                     | 50,665    | 51,494    | 1.6%     | 16,883        | 17,184    | 1.8%     |  |  |
| Rancho Santa Margarita                        | 47,947    | 48,793    | 1.8%     | 17,260        | 17,346    | 0.5%     |  |  |
| San Clemente                                  | 63,743    | 64,581    | 1.3%     | 26,006        | 26,573    | 2.2%     |  |  |
| San Juan Capistrano                           | 34,734    | 36,318    | 4.6%     | 11,966        | 12,558    | 4.9%     |  |  |
| Santa Ana (A)                                 | 325,228   | 335,052   | 3.0%     | 76,914        | 78,761    | 2.4%     |  |  |
| Seal Beach                                    | 24,215    | 24,992    | 3.2%     | 14,558        | 14,535    | -0.2%    |  |  |
| Stanton                                       | 38,317    | 39,077    | 2.0%     | 11,300        | 11,448    | 1.3%     |  |  |
| Tustin  | 75,781    | 80,382    | 6.1%     | 26,509        | 28,257    | 6.6%     |  |  |
| Villa Park                                    | 5,823     | 5,766     | -1.0%    | 2,016         | 2,031     | 0.7%     |  |  |
| Westminster                                   | 89,937    | 92,421    | 2.8%     | 27,669        | 28,002    | 1.2%     |  |  |
| Yorba Linda                                   | 64,855    | 68,650    | 5.9%     | 22,477        | 23,795    | 5.9%     |  |  |
| Unincorporated                                | 121,488   | 128,421   | 5.7%     | 39,968        | 42,433    | 6.2%     |  |  |
| Total OCFA, adjusted (A, B)                   | 1,851,645 | 1,966,019 | 6.2%     | 624,509       | 663,601   | 6.3%     |  |  |
| Total non-OCFA                                | 1,178,214 | 1,228,313 | 4.3%     | 430,117       | 447,820   | 4.1%     |  |  |
| Total Orange County                           | 3,029,859 | 3,194,332 | 5.4%     | 1,054,626     | 1,111,421 | 5.4%     |  |  |
| Total OCFA, adjusted                          | 1,851,645 |           |          | 624,509       |           |          |  |  |
| Less: Garden Grove and Santa Ana totals       | (496,555) |           |          | (124,701)     |           |          |  |  |
| Total OCFA, actual as reported nine years ago | 1,355,090 | 1,966,019 | 45.1%    | 499,808       | 663,601   | 32.8%    |  |  |

SOURCE: California Department of Finance, Population and Housing Estimates Table E-5

As of January 1, 2011 and 2019 <a href="http://www.dof.ca.gov/forecasting/demographics/estimates">http://www.dof.ca.gov/forecasting/demographics/estimates</a>

#### NOTE:

- (A) Before Santa Ana became on OCFA member city in April 2012, the city's data was included in the "non-OCFA" total. However, Santa Ana's 2011 data has been identified separately for comparison purposes.
- (B) Before Garden Grove became on OCFA member city in August 2019, the city's data was included in the "non-OCFA" total. However, Garden Grove's 2011 data has been identified separately for comparison purposes.

## ORANGE COUNTY FIRE AUTHORITY Principal Employers Current and Nine Years Ago

|                                  | Fiscal    | Year 20 | 10/11      | Fisca     | l Year 20 | 19/20      |
|----------------------------------|-----------|---------|------------|-----------|-----------|------------|
|                                  |           |         | Percent of |           |           | Percent of |
|                                  | Number of |         | Total      | Number of |           | Total      |
| Employer                         | Employees | Rank    | Employment | Employees | Rank      | Employment |
| Walt Disney Co.                  | 20,000    | 2       | 1.27%      | 30,000    | 1         | 1.86%      |
| University of California, Irvine | 20,650    | 1       | 1.31%      | 23,884    | 2         | 1.48%      |
| County of Orange                 | 17,324    | 3       | 1.10%      | 18,313    | 3         | 1.14%      |
| St. Joseph Health System         | 11,965    | 4       | 0.76%      | 14,000    | 4         | 0.87%      |
| Kaiser Permanente                | 5,397     | 9       | 0.34%      | 8,178     | 5         | 0.51%      |
| Albertsons                       |           |         |            | 7,670     | 6         | 0.48%      |
| Target Corporation               | 5,325     | 10      | 0.34%      | 6,300     | 7         | 0.39%      |
| Walmart                          |           |         |            | 6,200     | 8         | 0.38%      |
| Hoag Memorial Hospital           |           |         |            | 6,100     | 9         | 0.38%      |
| Boeing Co.                       | 8,060     | 5       | 0.51%      | 6,000     | 10        | 0.37%      |
| Yum! Brands Inc.                 | 6,500     | 7       | 0.41%      |           |           |            |
| Supervalu Inc.                   | 5,900     | 8       | 0.37%      |           |           |            |
| Bank of America Corporation      | 6,500     | 6       | 0.41%      |           |           |            |

#### SOURCE:

County of Orange Comprehensive Annual Financial Report for Fiscal Year 2018/19

For years ended June 30, 2019 and 2010

Amounts are reported one year in arrears due to availability of data at time of publication of this document.

http://acdcweb01.ocgov.com/reports/cafrreports/

#### NOTE:

Data presented on this schedule is for the County of Orange and is not limited to the cities/county unincorporated areas served by the OCFA.

#### **ORANGE COUNTY FIRE AUTHORITY**

#### **Operating Information**

Authorized Positions by Unit – Presents the number of authorized positions by unit for each of the last ten fiscal years.

Frozen Positions by Unit – Presents the number of frozen positions by unit as of June 30 for each of the last ten fiscal years.

*Jurisdiction Information* – Presents information on the OCFA's member agencies, square mile area served, population served, and number of fire stations for each of the last ten fiscal years.

Incidents by Major Category Definitions - Provides OCFA's definitions for categories of major incidents.

Incidents by Type – Presents the number of OCFA major incidents by category for each of the last ten fiscal years.

*Incidents by Member Agency* – Presents the number of OCFA major incidents by member agency for each of the last ten fiscal years.

**Capital Equipment by Category** – Presents the historical cost and quantity of capital equipment by category for each of the last ten fiscal years.

Capital Vehicles by Category – Presents the historical cost and quantity of capital vehicles by category for each of the last ten fiscal years.

**Map of Division/Battalion Boundaries and Station Locations** – This Orange county map identifies the areas included within OCFA's jurisdiction, the boundaries of its divisions/battalions, and the locations of all OCFA fire stations.

List of Stations by Member Agency – Presents a list of OCFA fire stations and street addresses by member agency.

**Description of the Organization, Programs and Service Delivery** – Provides an overview of the activities and responsibilities carried out by each of the OCFA's departments.

### ORANGE COUNTY FIRE AUTHORITY Authorized Positions by Unit Last Ten Fiscal Years

|   |           |       |       |       | As of Ju | ıne 30 |       |       |       |       |
|---|-----------|-------|-------|-------|----------|--------|-------|-------|-------|-------|
| Unit  | 2011      | 2012  | 2013  | 2014  | 2015     | 2016   | 2017  | 2018  | 2019  | 2020  |
| Firefighter                                 | 863       | 1,010 | 1,011 | 1,011 | 1,011    | 1,023  | 1,023 | 1,048 | 1,153 | 1,152 |
| Fire Management                             | 41        | 45    | 45    | 45    | 45       | 45     | 45    | 45    | 52    | 53    |
| General                                     | 196       | 203   | 205   | 205   | 205      | 213    | 213   | 211   | 252   | 248   |
| Supervisory Management                      | 28        | 28    | 28    | 27    | 27       | 27     | 27    | 30    | 32    | 33    |
| Supported Employment                        | 4         | 4     | 4     | 4     | 4        | 4      | 4     | 4     | 4     | 4     |
| Administrative Management                   | 42        | 42    | 43    | 44    | 44       | 43     | 43    | 43    | 41    | 46    |
| Executive Management                        | 7         | 7     | 7     | 7     | 8        | 8      | 8     | 7     | 10    | 10    |
| Subtotal                                    | 1,181     | 1,339 | 1,343 | 1,343 | 1,344    | 1,363  | 1,363 | 1,388 | 1,544 | 1,546 |
| Board Director                              |           |       |       |       |          |        |       | 25    | 25    | 25    |
| Total authorized positions                  | 1,181     | 1,339 | 1,343 | 1,343 | 1,344    | 1,363  | 1,363 | 1,413 | 1,569 | 1,571 |
|   |           |       |       |       |          |        |       |       |       |       |
| Funded positions:                           |           |       |       |       |          |        |       |       |       |       |
| General Operating Fund                      | 1,086     | 1,245 | 1,238 | 1,240 | 1,244    | 1,274  | 1,284 | 1,400 | 1,566 | 1,541 |
| Total funded positions                      | 1,086     | 1,245 | 1,238 | 1,240 | 1,244    | 1,274  | 1,284 | 1,400 | 1,566 | 1,541 |
| Unfunded positions:                         |           |       |       |       |          |        |       |       |       |       |
| Unbudgeted positions                        | -         | 1     | 3     | 3     | 3        | 3      | 3     | -     | -     | -     |
| Frozen                                      | 95        | 93    | 102   | 100   | 97       | 86     | 76    | 13    | 3     | 30    |
| Total unfunded positions                    | 95        | 94    | 105   | 103   | 100      | 89     | 79    | 13    | 3     | 30    |
| Total authorized positions                  | 1,181     | 1,339 | 1,343 | 1,343 | 1,344    | 1,363  | 1,363 | 1,413 | 1,569 | 1,571 |
| Increase (decrease) from prior fiscal year: |           |       |       |       |          |        |       |       |       |       |
| Total funded positions                      | (10)      | 159   | (7)   | 2     | 4        | 30     | 10    | 116   | 166   | (25)  |
| Total unfunded positions                    | 9         | (1)   | 11    | (2)   | (3)      | (11)   | (10)  | (66)  | (10)  | 27    |
| Total authorized positions                  | (1)       | 158   | 4     |       | 1        | 19     |       | 50    | 156   | 2     |
| ·   | <u></u> ′ | (1)   |       |       |          |        |       | (2)   | (3)   |       |

SOURCE: OCFA Treasury Division, Budget Section

#### NOTES:

- (1) The net increase of total authorized positions during Fiscal Year 2011/12 included 163 authorized positions for employees transitioning from the City of Santa Ana (147 Firefighter Unit, 4 Fire Management Unit, 11 General Unit, and 1 Supervisory Management Unit).
- (2) During Fiscal Year 2017/18, Board Members were converted into employee positions and added to the authorized position control (25 positions).
- (3) The net increase of total authorized positions during Fiscal Year 2018/19 included 99 authorized positions for employees transitioning from the City of Garden Grove (74 Firefighter Unit, 3 Fire Management Unit, 22 General Unit).

## ORANGE COUNTY FIRE AUTHORITY Frozen Positions by Unit Last Ten Fiscal Years

|                                       | L    | ist ieii i | iscai i e | 113  |      |      |           |      |      |      |
|---------------------------------------|------|------------|-----------|------|------|------|-----------|------|------|------|
|                                       |      | une 30     |           |      |      |      |           |      |      |      |
| Unit / Position                       | 2011 | 2012       | 2013      | 2014 | 2015 | 2016 | 2017      | 2018 | 2019 | 2020 |
| Firefighter Unit:                     |      |            |           |      |      |      |           |      |      |      |
| Fire Apparatus Engineer               | 18   | 18         | 24        | 24   | 24   | 21   | 20        | -    | -    | 6    |
| Fire Captain                          | 24   | 24         | 27        | 27   | 27   | 24   | 22        | 3    | 1    | 7    |
| Fire Pilot                            | -    | -          | -         | 1    | 1    | 1    | 1         | -    | -    | -    |
| Firefighter                           | 18   | 18         | 18        | 18   | 18   | 18   | 18        | -    | -    | 15   |
| Heavy Fire Equipment Operator         | 1    | 1          | 1         | 1    | 1    | 1    | 1         |      |      |      |
| Total Firefighter Unit                | 61   | 61         | 70        | 71   | 71   | 65   | 62        | 3    | 1    | 28   |
| Fire Management Unit:                 |      |            |           |      |      |      |           |      |      |      |
| Fire Battalion Chief                  | 2    | 2          | 2         | 2    | 2    | 2    | 1         |      |      |      |
| Total Fire Management Unit            | 2    | 2          | 2         | 2    | 2    | 2    | 1         |      |      |      |
| General Unit:                         |      |            |           |      |      |      |           |      |      |      |
| Accountant                            | 1    | 1          | 1         | 1    | 1    | 1    | -         | -    | -    | -    |
| Administrative Assistant              | 3    | 5          | 5         | 5    | 5    | 4    | 1         | 1    | -    | -    |
| Assistant Purchasing Agent            | 1    | 1          | 1         | -    | -    | -    | -         | -    | -    | -    |
| Business Analyst                      | -    | -          | -         | 1    | 1    | 1    | -         | -    | -    | -    |
| Executive Assistant                   | 1    | -          | -         | -    | -    | -    | -         | -    | -    | -    |
| Fire Equipment Technician             | 1    | 1          | 1         | 1    | 1    | 1    | -         | -    | -    | -    |
| Fire Prevention Analyst               | 5    | 4          | 4         | 4    | 4    | 4    | 4         | 2    | -    | -    |
| Fire Prevention Specialist            | 1    | 2          | 2         | 2    | -    | -    | -         | -    | -    | -    |
| Human Resources Analyst               | 1    | 1          | 1         | 1    | 1    | -    | -         | -    | -    | -    |
| Management Assistant                  | 1    | 1          | 1         | -    | -    | -    | -         | -    | -    | -    |
| Office Services Specialist            | 2    | 2          | 2         | 3    | 3    | -    | -         | -    | 1    | 1    |
| Project Specialist, Improvement       | 1    | -          | -         | -    | -    | -    | -         | -    | -    | -    |
| Public Relations Specialist           | 1    | -          | -         | -    | -    | -    | -         | -    | -    | -    |
| Senior Fire Equipment Technician      | 1    | 1          | -         | -    | -    | -    | -         | -    | -    | -    |
| Senior Fire Prevention Specialist     | 4    | 3          | 3         | 2    | 2    | 2    | 2         | 2    | -    | -    |
| WEFIT Coordinator                     |      |            | 1         |      |      |      |           |      |      |      |
| Total General Unit                    | 24   | 22         | 22        | 20   | 18   | 13   | 7         | 5    | 1    | 1    |
| Supervisory Management Unit:          |      |            |           |      |      |      |           |      |      |      |
| Accounting Support Supervisor         | 1    | -          | -         | -    | -    | -    | -         | -    | -    | -    |
| Assistant Fire Marshal                | 1    | 1          | 1         | 1    | 1    | 1    | 1         | 1    | -    | -    |
| Information Technology Supervisor     | 1    | 1          | 1         | 1    | 1    | -    | -         | -    | -    | -    |
| Senior Fire Communications Supervisor |      |            |           |      |      |      |           | 1    |      |      |
| Total Supervisory Management Unit     | 3    | 2          | 2         | 2    | 2    | 1    | 1         | 2    |      |      |
| Administrative Management Unit:       |      |            |           |      |      |      |           |      |      |      |
| Assistant IT Manager                  | -    | -          | -         | -    | -    | 1    | 1         | 1    | -    | -    |
| Benefits Services Manager             | 1    | 1          | 1         | -    | -    | -    | 1         | -    | -    | -    |
| Management Analyst                    | 1    | 1          | 1         | 1    | 1    | 1    | 1         | 1    | -    | -    |
| ODT Program Manager                   | 1    | 1          | 1         | 1    | -    | -    | -         | -    | 1    | 1    |
| Senior Accountant                     | 1    | 2          | 2         | 2    | 2    | 2    | 2         | 1    | -    | -    |
| Senior Human Resources Analyst        | 1    | 1          | 1         | 1    | 1    | 1    |           |      |      |      |
| Total Administrative Management Unit  | 5    | 6          | 6         | 5    | 4    | 5    | 5         | 3    | 1    | 1    |
| Total frozen positions                | 95   | 93         | 102       | 100  | 97   | 86   | <u>76</u> | 13   | 3    | 30   |
|                                       |      |            |           |      |      |      |           |      |      |      |

SOURCE: Orange County Fire Authority, Treasury Division, Budget Section

## ORANGE COUNTY FIRE AUTHORITY Jurisdiction Information Last Ten Fiscal Years

|             | (A)      | (B)    | (C)        | (A)      |     | New and Closed Station(s)                    |
|-------------|----------|--------|------------|----------|-----|--|
|             | Number   | Square |            |          |     |  |
| Fiscal Year | of       | Mile   |            | Number   |     |  |
| Ended       | Member   | Area   | Population | of       |     |  |
| June 30     | Agencies | Served | Served     | Stations | +/- | Description                                  |
| 2011        | 23       | 548    | 1,355,090  | 61       | (1) | Closed Station 3 (County/Sunset Beach)       |
| 2012        | 24       | 576    | 1,694,010  | 71       | 10  | New Stations 70 through 79 (Santa Ana)       |
| 2013        | 24       | 571    | 1,712,234  | 71       | -   |  |
| 2014        | 24       | 571    | 1,733,563  | 71       | -   |  |
| 2015        | 24       | 571    | 1,755,436  | 71       | -   |  |
| 2016        | 24       | 576    | 1,783,505  | 72       | 1   | New Station 56 (County/Rancho Mission Viejo) |
| 2017        | 24       | 576    | 1,793,040  | 72       | -   |  |
| 2018        | 24       | 576    | 1,807,862  | 72       | -   |  |
| 2019        | 24       | 576    | 1,807,560  | 72       | -   |  |
| 2020        | 25       | 593    | 1,966,019  | 79       | 7   | New Stations 80 through 86 (Garden Grove)    |

#### SOURCES:

- (A) Orange County Fire Authority, Clerk of the Authority
- (B) Orange County Fire Authority, Geographic Information Systems
- (C) California Department of Finance, Population and Housing Estimates as of January 1 <a href="http://www.dof.ca.gov/forecasting/demographics/estimates">http://www.dof.ca.gov/forecasting/demographics/estimates</a>
- NOTE: The City of Santa Ana became an OCFA member city in Fiscal Year 2011/12. The City of Garden Grove became an OCFA member city in Fiscal Year 2019/20.

### ORANGE COUNTY FIRE AUTHORITY Incidents by Major Category Definitions

**Fire:** This category includes fire responses, even if the fire has been extinguished upon arrival. This category also includes combustion explosions with no resulting fire. Examples of this category include structure fires, rubbish fires, dumpster fires and vehicle fires.

**Rupture/Explosion:** This category includes vessels or containers that suffer failure or near failure due to extreme pressure from either an outside source, such as direct heating, or internally due to a cooling system failure or over-filling, such as a propane tank. Examples of this category also include explosions from bombs, dynamite or similar explosives.

Rescue/EMS: This category includes all medical aids, illness and heart attacks, as well as traffic accidents and missing persons.

**Hazardous Condition:** This category includes Hazardous Materials incidents; electrical wire arcing; suspected drug labs; or situations where there is a perceived problem that may prove to be a potential emergency.

**Service Call:** This category includes incidents for persons in distress, such as a lock-in or lock-out of a vehicle or dwelling creating an emergency situation or critical need, and smoke or odor problems. This category would also include moving units from one station to another to provide area coverage.

**Good Intent:** This category includes incidents that are cleared prior to arrival, such as a medical aid where the injured party has left the scene, or the initial information indicated that there were injuries and upon arrival no persons were injured. This category may also include calls where the informant has mistaken steam for smoke.

**False Alarm:** Some examples of the incidents in this category are malicious mischief calls, system malfunctions and the accidental tripping of an interior alarm sensor or device.

**Natural Disaster:** This category includes incidents that are not normal occurrences, such as earthquakes, lightning strikes, hurricanes and other weather or natural events.

SOURCE: Orange County Fire Authority, Command & Emergency Planning Division

## ORANGE COUNTY FIRE AUTHORITY Incidents by Type Last Ten Fiscal Years

Fiscal Year

| Ended June |       | Rupture/  | Rescue/ | Hazardous | Service | Good   | False | Natural  |       |         |     |
|------------|-------|-----------|---------|-----------|---------|--------|-------|----------|-------|---------|-----|
| 30 (1)     | Fire  | Explosion | EMS     | Condition | Call    | Intent | Alarm | Disaster | Other | Total   |     |
| 2011       | 1,541 | 158       | 61,870  | 1,011     | 6,157   | 12,897 | 4,293 | 51       | 249   | 88,227  |     |
| 2012       | 1,635 | 157       | 66,383  | 965       | 6,457   | 12,802 | 4,065 | 4        | 192   | 92,660  | (2) |
| 2013       | 2,004 | 219       | 80,167  | 1,100     | 7,753   | 14,786 | 5,710 | 1        | 149   | 111,889 | (2) |
| 2014       | 1,936 | 220       | 83,762  | 1,254     | 6,978   | 12,411 | 6,238 | 6        | 220   | 113,025 |     |
| 2015       | 1,898 | 229       | 94,740  | 1,220     | 6,996   | 12,046 | 6,515 | 5        | 345   | 123,994 |     |
| 2016       | 2,338 | 197       | 102,994 | 1,314     | 7,921   | 13,261 | 6,575 | 6        | 9     | 134,615 |     |
| 2017       | 2,372 | 192       | 106,679 | 1,466     | 7,819   | 14,207 | 6,644 | 37       | 67    | 139,483 |     |
| 2018       | 2,651 | 147       | 110,327 | 1,163     | 7,955   | 14,010 | 6,060 | 3        | 68    | 142,384 |     |
| 2019       | 2,161 | 154       | 111,044 | 1,322     | 6,948   | 14,353 | 7,016 | 13       | 589   | 143,600 |     |
| 2020       | 2,313 | 226       | 114,758 | 1,348     | 7,978   | 18,532 | 7,482 | 12       | 137   | 152,786 | (3) |

#### SOURCE:

Orange County Fire Authority, Command & Emergency Planning Division

#### NOTES:

- (1) Response statistics are normally reported on a calendar year basis in other reports. These statistics have been reported on the fiscal year basis, July through June.
- (2) The City of Santa Ana joined the OCFA effective April 20, 2012. Fiscal Year 2011/12 data includes the portion of the fiscal year during which the city was a member of OCFA. Fiscal Year 2012/13 data includes the first full year of Santa Ana activity.
- (3) The City of Garden Grove joined the OCFA effective August 16, 2019. Fiscal Year 2019/20 data is reported only for the portion of the fiscal year during which the city was a member of OCFA.

## ORANGE COUNTY FIRE AUTHORITY Incidents by Member Agency Last Ten Fiscal Years

Fiscal Year Ended June 30 (1)

|                  |        |        |         | Fis     | scal Year En | ded June 30 | (1)     |         |         |         |
|------------------|--------|--------|---------|---------|--------------|-------------|---------|---------|---------|---------|
| Member           | 2011   | 2012   | 2013    | 2014    | 2015         | 2016        | 2017    | 2018    | 2019    | 2020    |
| Aliso Viejo      | 2,094  | 2,071  | 2,226   | 2,194   | 2,420        | 2,511       | 2,654   | 2,810   | 2,871   | 3,022   |
| Buena Park       | 5,652  | 5,836  | 5,849   | 6,057   | 6,569        | 7,016       | 7,053   | 7,193   | 7,242   | 7,175   |
| Cypress          | 2,490  | 2,556  | 2,699   | 2,633   | 2,833        | 3,013       | 3,145   | 3,238   | 3,292   | 3,215   |
| Dana Point       | 2,870  | 2,772  | 2,950   | 2,925   | 3,297        | 3,291       | 3,663   | 3,717   | 3,399   | 3,343   |
| Garden Grove (3) | n/a    | n/a    | n/a     | n/a     | n/a          | n/a         | n/a     | n/a     | n/a     | 11,288  |
| Irvine           | 12,214 | 11,969 | 12,485  | 12,896  | 13,875       | 14,688      | 15,967  | 16,325  | 16,797  | 16,481  |
| La Palma         | 778    | 750    | 808     | 925     | 1,036        | 1,059       | 1,212   | 1,303   | 1,282   | 1,224   |
| Laguna Hills     | 2,614  | 2,542  | 2,579   | 2,584   | 2,675        | 2,887       | 3,078   | 3,303   | 3,303   | 3,122   |
| Laguna Niguel    | 3,255  | 3,358  | 3,476   | 3,685   | 3,584        | 3,861       | 4,054   | 3,947   | 4,192   | 4,421   |
| Laguna Woods     | 4,560  | 4,717  | 4,748   | 4,306   | 4,847        | 5,319       | 5,636   | 5,281   | 5,342   | 4,967   |
| Lake Forest      | 4,334  | 4,230  | 4,459   | 4,297   | 4,651        | 4,995       | 5,474   | 5,333   | 5,335   | 5,378   |
| Los Alamitos     | 1,055  | 1,101  | 1,199   | 1,123   | 1,254        | 1,380       | 1,360   | 1,477   | 1,468   | 1,405   |
| Mission Viejo    | 6,379  | 6,355  | 6,760   | 6,791   | 7,072        | 7,508       | 7,777   | 8,041   | 7,989   | 7,718   |
| Placentia        | 2,837  | 2,714  | 2,846   | 2,806   | 2,981        | 3,132       | 3,325   | 3,609   | 3,564   | 3,616   |
| Rancho Santa     |        |        |         |         |              |             |         |         |         |         |
| Margarita        | 2,015  | 2,105  | 1,983   | 2,111   | 2,254        | 2,415       | 2,447   | 2,542   | 2,366   | 2,521   |
| San Clemente     | 3,813  | 3,999  | 4,187   | 4,334   | 4,668        | 5,080       | 5,311   | 5,239   | 5,069   | 4,999   |
| San Juan         |        |        |         |         |              |             |         |         |         |         |
| Capistrano       | 2,580  | 2,617  | 2,701   | 2,934   | 3,164        | 3,629       | 3,899   | 3,931   | 3,786   | 3,571   |
| Santa Ana (2)    | n/a    | 3,654  | 18,915  | 19,303  | 21,465       | 23,455      | 25,074  | 26,707  | 27,518  | 27,335  |
| Seal Beach       | 3,375  | 3,617  | 3,571   | 3,343   | 3,783        | 4,882       | 4,753   | 4,591   | 4,216   | 4,300   |
| Stanton          | 2,597  | 2,660  | 2,878   | 2,879   | 3,113        | 3,413       | 3,396   | 3,284   | 3,343   | 3,645   |
| Tustin           | 4,055  | 4,196  | 4,582   | 4,614   | 5,205        | 5,406       | 5,419   | 5,470   | 5,748   | 5,623   |
| Villa Park       | 388    | 363    | 392     | 338     | 378          | 452         | 475     | 448     | 480     | 469     |
| Westminster      | 5,882  | 6,012  | 6,486   | 6,201   | 6,880        | 7,442       | 7,560   | 7,702   | 7,772   | 7,945   |
| Yorba Linda      | 2,928  | 3,125  | 3,277   | 3,185   | 3,547        | 3,716       | 3,747   | 4,059   | 4,146   | 4,023   |
| Unincorporated   | 6,087  | 5,991  | 6,312   | 6,073   | 6,496        | 6,719       | 7,390   | 7,437   | 7,573   | 7,788   |
|                  | 84,852 | 89,310 | 108,368 | 108,537 | 118,047      | 127,269     | 133,869 | 136,987 | 138,093 | 148,594 |
| Auto/Mutual      |        |        |         |         |              |             |         |         |         |         |
| Aid Given        | 3,375  | 3,350  | 3,521   | 4,488   | 5,947        | 7,346       | 5,614   | 5,397   | 5,507   | 4,192   |
| Total            | 88,227 | 92,660 | 111,889 | 113,025 | 123,994      | 134,615     | 139,483 | 142,384 | 143,600 | 152,786 |

Orange County Fire Authority, Command & Emergency Planning Division

#### NOTES:

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- (2) The City of Santa Ana joined the OCFA effective April 20, 2012. Fiscal Year 2011/12 data is reported only for the portion of the fiscal year during which the city was a member of OCFA. Fiscal Year 2012/13 data includes the first full year of Santa Ana activity.
- (3) The City of Garden Grove joined the OCFA effective August 16, 2019. Fiscal Year 2019/20 data is reported only for the portion of the fiscal year during which the city was a member of OCFA.

#### ORANGE COUNTY FIRE AUTHORITY Capital Equipment by Category Last Ten Fiscal Years

| 2450 10111   | June 30, 2      | June 30, 2 | June 30, 2012   |          |  |  |
|--|-----------------|------------|-----------------|----------|--|--|
| Category   | Historical Cost | Quantity   | Historical Cost | Quantity |  |  |
| Air fill station                                       | \$ 53,179       | 2          | \$ 53,179       | 2        |  |  |
| Aboveground storage tank                               | 678,014         | 8          | 678,014         | 8        |  |  |
| Audio visual equipment                                 | 754,726         | 23         | 716,800         | 18       |  |  |
| Boat   | 23,412          | 2          | 31,515          | 4        |  |  |
| Breathing Apparatus                                    | -               | _          | -               | -        |  |  |
| Camera, thermal imaging                                | 1,223,802       | 91         | 1,251,757       | 104      |  |  |
| Camera, other  | 41,577          | 3          | 11,171          | 1        |  |  |
| Communications equipment                               | 1,488,213       | 41         | 1,512,740       | 42       |  |  |
| Computer   | 82,126          | 5          | 82,126          | 5        |  |  |
| Defibrillator  | 1,149,858       | 90         | 1,528,398       | 105      |  |  |
| Exercise equipment                                     | 35,622          | 5          | 35,622          | 5        |  |  |
| Fleet equipment  | 170,441         | 16         | 172,042         | 16       |  |  |
| Forklift   | 88,098          | 2          | 93,177          | 3        |  |  |
| Generator  | 510,078         | 23         | 504,562         | 22       |  |  |
| GPS equipment (AVL regional interoperability projects) | 1,391,000       | 2          | 1,391,000       | 2        |  |  |
| Hazmat equipment                                       | 248,782         | 20         | 337,453         | 24       |  |  |
| Helicopters and improvements:                          | 240,702         | 20         | 337,433         | 24       |  |  |
| Helicopter   | 28,854,977      | 4          | 28,854,977      | 4        |  |  |
| Helicopter, rotor blades                               |                 | 4          |                 | 4        |  |  |
| •  | 319,149         | 4          | 319,149         | 4        |  |  |
| Helicopter, fast fin kits                              | -               | -          | -               | -        |  |  |
| Helicopter, flight director                            | -               | -          | -               | -        |  |  |
| Helicopter, multi-band radio upgrade                   | 770.005         | - 42       | 770.005         | - 42     |  |  |
| Helicopter equipment                                   | 770,085         | 42         | 778,885         | 42       |  |  |
| Hydraulic tool   | 195,119         | 31         | 368,216         | 55       |  |  |
| Kitchen equipment                                      | 33,403          | 4          | 33,403          | 4        |  |  |
| Laptop   | 56,632          | 9          | 44,108          | 7        |  |  |
| Manikin  | 67,452          | 11         | 67,452          | 11       |  |  |
| Miscellaneous equipment                                | 559,561         | 35         | 597,167         | 40       |  |  |
| Mobile radio project (FY 2003/04 - FY 2004/05)         | 2,424,594       | 1          | 2,424,594       | 1        |  |  |
| Mobile radio   | 116,008         | 18         | 107,671         | 17       |  |  |
| Mobile radio, mobile data computer (MDC)               | -               | -          | -               | -        |  |  |
| Network equipment                                      | 967,465         | 28         | 804,981         | 27       |  |  |
| Office equipment                                       | 648,440         | 8          | 648,440         | 8        |  |  |
| Portable building                                      | 226,348         | 13         | 226,348         | 13       |  |  |
| Portable radio   | 25,640          | 5          | 25,640          | 5        |  |  |
| Printer  | 77,218          | 7          | 72,039          | 7        |  |  |
| Projector  | 25,838          | 4          | 10,372          | 2        |  |  |
| Router   | 37,405          | 4          | 37,405          | 4        |  |  |
| Scanner  | -               | -          | -               | -        |  |  |
| Search equipment                                       | 204,105         | 14         | 163,944         | 11       |  |  |
| Server   | 1,049,533       | 82         | 1,027,950       | 81       |  |  |
| Software   | 7,068,488       | 55         | 7,074,050       | 55       |  |  |
| Switch   | 282,393         | 16         | 282,393         | 16       |  |  |
| Tablet   | -               | -          | -               | -        |  |  |
| Tent   | 122,237         | 12         | 122,237         | 12       |  |  |
| Trailer  | 423,376         | 16         | 437,742         | 16       |  |  |
| Workstation  | 1,641,243       | 25         | 1,641,243       | 25       |  |  |
|  | \$ 54,135,637   | 781        | \$ 54,569,962   | 828      |  |  |

SOURCE: Orange County Fire Authority, Finance Division, General Accounting Unit

| Historical Cost   Quantity   S   53,179   2   53,179   2   53,179   2   53,179   2   53,179   2   53,179   2   53,179   2   678,014   8   678,014   8   678,014   8   678,014   8   678,014   8   716,800   18   734,581   20   31,515   4   31,515   4   31,515   4   31,515   4   31,515   4   31,515   4   31,515   4   31,515   4   31,515   4   31,515   4   31,515   4   31,515   4   31,515   4   31,515   4   31,515   4   31,515   4   31,515   4   31,171   1   11,171   1   33,713   4   1,458,744   39   1,458,744   39   82,126   5   82,126   5   90,386   6   6   1,528,398   105   1,526,069   105   1,526,069   105   35,622   5     | June 30, 2013   |          | June 30, 2014   |          | June 30, 2015   |          |
|--|-----------------|----------|-----------------|----------|-----------------|----------|
| 678,014 8 678,014 8 716,800 18 734,581 20 31,515 4 31,515 5 4 31,515 4 31,515 31,515 4 31,515 31,515 4 31,515 31 | Historical Cost | Quantity | Historical Cost | Quantity | Historical Cost | Quantity |
| 716,800         18         716,800         18         734,581         20           31,515         4         31,515         4         31,515         4           1,117,422         97         1,214,725         113         1,167,318         107           11,171         1         11,171         1         33,713         4           1,533,009         44         1,458,744         39         1,458,744         39           82,126         5         82,126         5         90,386         6           1,528,398         105         1,526,069         105         1,526,069         105           35,622         5         35,622         5         36,622         5           172,042         16         172,042         16         189,888         17           93,177         3         93,177         3         93,177         3           504,562         22         504,562         22         504,562         22           1,391,000         2         1,391,000         2         1,391,000         2           28,854,977         4         28,854,977         4         28,854,977         4           31,403  | \$ 53,179       | 2        | 53,179          | 2        | \$ 53,179       | 2        |
| 31,515         4         31,515         4         31,515         4           1,117,422         97         1,214,725         113         1,167,318         107           11,171         1         11,171         1         33,713         4           1,533,009         44         1,458,744         39         1,458,744         39           82,126         5         82,126         5         90,386         6           1,528,398         105         1,526,069         105         1,526,069         105           35,622         5         35,622         5         35,622         5           172,042         16         172,042         16         189,888         17           93,177         3         93,177         3         93,177         3         93,177         3         93,177         3         93,177         3         93,177         3         93,177         3         93,177         3         93,177         3         93,177         3         93,177         4         28,854,977         4         28,854,977         4         28,854,977         4         28,854,977         4         31,419         4         319,149         4         3  | 678,014         | 8        | 678,014         | 8        | 678,014         | 8        |
| 1,117,422 97 1,214,725 113 1,167,318 107 11,171 1 1,11,171 1 33,713 4 1,533,009 44 1,458,744 39 1,458,744 39 82,126 5 82,126 5 90,386 6 1,528,398 105 1,526,069 105 1,526,069 105 35,622 5 35,622 5 35,622 5 172,042 16 172,042 16 189,888 17 93,177 3 93,177 3 93,177 3 504,562 22 504,562 22 504,562 22 1,391,000 2 1,391,000 2 1,391,000 2 336,275 23 432,282 23 479,786 26  28,854,977 4 28,854,977 4 28,854,977 4 28,854,977 4 319,149 4 319,149 4 - 148,104 2 148,104 2 - 7 148,104 2 148,104 2 - 7 148,104 2 148,104 2 - 7 17,287 56 401,133 60 468,400 67 33,403 4 33,403 4 33,403 4 29,058 5 29,058 5 29,058 5 67,452 11 67,452 11 67,452 11 643,040 46 660,496 49 702,500 52 2,424,594 1 2,424,594 1 2,424,594 1 107,671 17 107,671 17 82,659 14 - 7 632,865 6 632,865 6 236,843 14 274,656 14 352,872 17 79,452 15 79,452 15 143,605 27 79,452 15 79,452 15 143,605 27 79,452 15 79,452 15 143,605 27 79,209 6 72,039 6 73,405 4 37,4 | 716,800         | 18       | 716,800         | 18       | 734,581         | 20       |
| 11,171         1         11,171         1         33,713         4           1,533,009         44         1,458,744         39         1,458,744         39           82,126         5         82,126         5         90,386         6           1,528,398         105         1,526,069         105         1,526,069         105           35,622         5         35,622         5         35,622         5           172,042         16         172,042         16         189,888         17           93,177         3         93,177         3         93,177         3           504,562         22         504,562         22         504,562         22           1,391,000         2         1,391,000         2         1,391,000         2         3,391,79         4         28,854,977         4         28,854,977         4         28,854,977         4         34,282         23         479,786         26           28,854,977         4         28,854,977         4         28,854,977         4         319,149         4         319,149         4         319,149         4         319,149         4         319,149         4         319,149   | 31,515          | 4        | 31,515          | 4        | 31,515          | 4        |
| 11,171         1         11,171         1         33,713         4           1,533,009         44         1,458,744         39         1,458,744         39           82,126         5         82,126         5         90,386         6           1,528,398         105         1,526,069         105         1,526,069         105           35,622         5         35,622         5         35,622         5           172,042         16         172,042         16         189,888         17           93,177         3         93,177         3         93,177         3           504,562         22         504,562         22         504,562         22           1,391,000         2         1,391,000         2         1,391,000         2         3,391,79         4         28,854,977         4         28,854,977         4         28,854,977         4         34,282         23         479,786         26           28,854,977         4         28,854,977         4         28,854,977         4         319,149         4         319,149         4         319,149         4         319,149         4         319,149         4         319,149   | -               | -        | -               | -        | -               | -        |
| 1,533,009         44         1,458,744         39         1,458,744         39           82,126         5         82,126         5         90,386         6           1,528,398         105         1,526,069         105         1,526,069         105           35,622         5         35,622         5         35,622         5           172,042         16         172,042         16         189,888         17           93,177         3         93,177         3         93,177         3           504,562         22         504,562         22         504,562         22           1,391,000         2         1,391,000         2         1,391,000         2           28,854,977         4         28,854,977         4         28,854,977         4           319,149         4         319,149         4         319,149         4           -         -         -         -         -         -           787,062         43         780,245         42         942,245         43           377,287         56         401,133         60         468,400         67           33,403         4  |                 | 97       |                 |          |                 | 107      |
| 82,126     5     82,126     5     90,386     6       1,528,398     105     1,526,069     105     1,526,069     105       35,622     5     35,622     5     35,622     5       172,042     16     172,042     16     189,888     17       93,177     3     93,177     3     93,177     3       504,562     22     504,562     22     504,562     22       1,391,000     2     1,391,000     2     1,391,000     2       336,275     23     432,282     23     479,786     26       28,854,977     4     28,854,977     4     28,854,977     4       319,149     4     319,149     4     319,149     4       -     -     148,104     2     148,104     2       -     -     -     -     -     -       787,062     43     780,245     42     942,245     43       377,287     56     401,133     60     468,400     67       33,403     4     33,403     4     33,403     4       4     29,058     5     29,058     5     29,058       5     67,452     11     67,452<   | •               |          |                 |          | •               |          |
| 1,528,398         105         1,526,069         105         1,526,069         105           35,622         5         35,622         5         35,622         5           172,042         16         172,042         16         189,888         17         3           93,177         3         93,177         3         93,177         3         93,177         3           504,562         22         504,562         22         504,562         22           1,391,000         2         1,391,000         2         1,391,000         2           28,854,977         4         28,854,977         4         28,854,977         4         319,149         4           4         -         -         148,104         2         148,104         2           -         -         -         -         -         -         -           787,062         43         780,245         42         942,245         43           377,287         56         401,133         60         468,400         67           33,403         4         33,403         4         33,403         4         33,403         4         23,424,594         1   |                 |          |                 |          |                 |          |
| 35,622         5         35,622         5         35,622         5           172,042         16         172,042         16         189,888         17           93,177         3         93,177         6         22         20,424,978         26         22         24,24,978         26         26         28,854,977         4         28,854,977         4         28,854,977         4         28,854,977         4         319,149         4         319,149         4  |                 |          |                 |          |                 |          |
| 172,042         16         172,042         16         189,888         17           93,177         3         93,177         3         93,177         3           504,562         22         504,562         22         504,562         22           1,391,000         2         1,391,000         2         1,391,000         2           28,854,977         4         28,854,977         4         28,854,977         4           319,149         4         319,149         4         319,149         4           -         -         148,104         2         148,104         2           -         -         -         -         -         -           787,062         43         780,245         42         942,245         43           377,287         56         401,133         60         468,400         67           33,403         4         33,403         4         33,403         4         33,403         4         33,403         4         33,403         4         34,400         46         660,496         49         702,500         52         2,424,594         1         2,424,594         1         2,424,594         1<   |                 |          |                 |          |                 |          |
| 93,177 3 93,177 3 93,177 3 93,177 3 504,562 22 504,562 22 504,562 22 1,391,000 2 1,391,000 2 1,391,000 2 336,275 23 432,282 23 479,786 26  28,854,977 4 28,854,977 4 28,854,977 4 319,149 4 319,149 4 319,149 4 319,149 4 319,149 4 319,149 4 319,149 4 319,149 4 319,149 4 317,287 56 401,133 60 468,400 67 33,403 4 33,403 4 33,403 4 33,403 4 29,058 5 29,058 5 67,452 11 67,452 11 67,452 11 643,040 46 660,496 49 702,500 52 2,424,594 1 2,424,594 1 2,424,594 1 107,671 17 107,671 17 82,659 14 5 952,374 30 1,321,172 31 1,288,223 29 638,472 7 632,865 6 6 632,865 6 236,843 14 274,656 14 352,872 17 79,452 15 79,452 15 143,605 27 72,039 6 72, | •               |          | · ·             |          |                 |          |
| 504,562         22         504,562         22         504,562         22           1,391,000         2         1,391,000         2         1,391,000         2           336,275         23         432,282         23         479,786         26           28,854,977         4         28,854,977         4         28,854,977         4           319,149         4         319,149         4         319,149         4           -         -         148,104         2         148,104         2           -         -         -         -         -         -           787,062         43         780,245         42         942,245         43           377,287         56         401,133         60         468,400         67           33,403         4         33,403         4         33,403         4         33,403         4           429,058         5         29,058         5         29,058         5         29,058         5           67,452         11         67,452         11         67,452         11         67,452         11           643,040         46         660,496         49  | •               |          |                 |          |                 |          |
| 1,391,000       2       1,391,000       2       1,391,000       2         336,275       23       432,282       23       479,786       26         28,854,977       4       28,854,977       4       28,854,977       4         319,149       4       319,149       4       319,149       4         -       -       148,104       2       148,104       2         787,062       43       780,245       42       942,245       43         377,287       56       401,133       60       468,400       67         33,403       4       33,403       4       33,403       4         29,058       5       29,058       5       29,058       5         67,452       11       67,452       11       67,452       11       67,452       11       67,452       11       107,652       11       107,652       11       107,674       17       107,671       17       2,424,594       1       2,424,594       1       2,424,594       1       2,424,594       1       1,424,594       1       107,671       17       107,671       17       31       1,288,223       29       6       632,865  |                 |          |                 |          |                 |          |
| 336,275         23         432,282         23         479,786         26           28,854,977         4         28,854,977         4         28,854,977         4           319,149         4         319,149         4         319,149         4           -         -         148,104         2         148,104         2           -         -         -         -         -         -           787,062         43         780,245         42         942,245         43           377,287         56         401,133         60         468,400         67           33,403         4         33,403         4         33,403         4           29,058         5         29,058         5         29,058         5           67,452         11         67,452         11         67,452         11           643,000         46         660,496         49         702,500         52           2,424,594         1         2,424,594         1         2,424,594         1           107,671         17         107,671         17         82,659         14           638,472         7         632,865   |                 |          | · ·             |          |                 |          |
| 28,854,977       4       28,854,977       4       28,854,977       4         319,149       4       319,149       4       319,149       4         -       -       148,104       2       148,104       2         -       -       -       -       -       -         787,062       43       780,245       42       942,245       43         377,287       56       401,133       60       468,400       67         33,403       4       33,403       4       33,403       4         29,058       5       29,058       5       29,058       5         67,452       11       67,452       11       67,452       11         643,040       46       660,496       49       702,500       52         2,424,594       1       2,424,594       1       2,424,594       1         107,671       17       107,671       17       82,659       14         107,671       17       632,865       6       632,865       6         236,843       14       274,656       14       352,872       17         79,452       15       79,452       15  |                 |          |                 |          |                 |          |
| 319,149         4         319,149         4         319,149         4           -         -         148,104         2         148,104         2           -         -         -         -         -         -           787,062         43         780,245         42         942,245         43           377,287         56         401,133         60         468,400         67           33,403         4         33,403         4         33,403         4           29,058         5         29,058         5         29,058         5           67,452         11         67,452         11         67,452         11           643,040         46         660,496         49         702,500         52           2,424,594         1         2,424,594         1         2,424,594         1           107,671         17         107,671         17         82,659         14           107,671         17         82,659         14         1,288,223         29           638,472         7         632,865         6         632,865         6           236,843         14         274,656 <td< td=""><td>336,275</td><td>23</td><td>432,282</td><td>23</td><td>4/9,/86</td><td>26</td></td<>   | 336,275         | 23       | 432,282         | 23       | 4/9,/86         | 26       |
| 319,149         4         319,149         4         319,149         4           -         -         148,104         2         148,104         2           -         -         -         -         -         -           787,062         43         780,245         42         942,245         43           377,287         56         401,133         60         468,400         67           33,403         4         33,403         4         33,403         4           29,058         5         29,058         5         29,058         5           67,452         11         67,452         11         67,452         11           643,040         46         660,496         49         702,500         52           2,424,594         1         2,424,594         1         2,424,594         1           107,671         17         107,671         17         82,659         14           107,671         17         82,659         14         1,288,223         29           638,472         7         632,865         6         632,865         6           236,843         14         274,656 <td< td=""><td>28,854,977</td><td>4</td><td>28,854,977</td><td>4</td><td>28,854,977</td><td>4</td></td<>   | 28,854,977      | 4        | 28,854,977      | 4        | 28,854,977      | 4        |
| 148,104 2 148,104 2 148,104 2 148,104 2  |                 |          |                 |          |                 | 4        |
| 377,287       56       401,133       60       468,400       67         33,403       4       33,403       4       33,403       4         29,058       5       29,058       5       29,058       5         67,452       11       67,452       11       67,452       11         643,040       46       660,496       49       702,500       52         2,424,594       1       2,424,594       1       2,424,594       1         107,671       17       107,671       17       82,659       14         107,671       17       107,671       17       82,659       14         107,671       17       107,671       17       82,659       14         107,671       17       107,671       17       82,659       14         107,671       17       17,828,223       29       638,472       7       632,865       6       632,865       6         236,843       14       274,656       14       352,872       17         79,452       15       79,452       15       143,605       27         72,039       6       72,039       6       72,039       6 <td>-</td> <td>-</td> <td></td> <td>2</td> <td></td> <td>2</td>  | -               | -        |                 | 2        |                 | 2        |
| 377,287       56       401,133       60       468,400       67         33,403       4       33,403       4       33,403       4         29,058       5       29,058       5       29,058       5         67,452       11       67,452       11       67,452       11         643,040       46       660,496       49       702,500       52         2,424,594       1       2,424,594       1       2,424,594       1         107,671       17       107,671       17       82,659       14         107,671       17       107,671       17       82,659       14         107,671       17       107,671       17       82,659       14         107,671       17       107,671       17       82,659       14         107,671       17       17,828,223       29       638,472       7       632,865       6       632,865       6         236,843       14       274,656       14       352,872       17         79,452       15       79,452       15       143,605       27         72,039       6       72,039       6       72,039       6 <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>  | -               | -        | -               | -        | -               | -        |
| 377,287       56       401,133       60       468,400       67         33,403       4       33,403       4       33,403       4         29,058       5       29,058       5       29,058       5         67,452       11       67,452       11       67,452       11         643,040       46       660,496       49       702,500       52         2,424,594       1       2,424,594       1       2,424,594       1         107,671       17       107,671       17       82,659       14         107,671       17       107,671       17       82,659       14         107,671       17       107,671       17       82,659       14         107,671       17       107,671       17       82,659       14         107,671       17       17,828,223       29       638,472       7       632,865       6       632,865       6         236,843       14       274,656       14       352,872       17         79,452       15       79,452       15       143,605       27         72,039       6       72,039       6       72,039       6 <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>  | -               | -        | -               | -        | -               | -        |
| 33,403       4       33,403       4       33,403       4         29,058       5       29,058       5       29,058       5         67,452       11       67,452       11       67,452       11         643,040       46       660,496       49       702,500       52         2,424,594       1       2,424,594       1       2,424,594       1         107,671       17       107,671       17       82,659       14         -       -       -       -       -       -         952,374       30       1,321,172       31       1,288,223       29         638,472       7       632,865       6       632,865       6         236,843       14       274,656       14       352,872       17         79,452       15       79,452       15       143,605       27         72,039       6       72,039       6       72,039       6         10,372       2       10,372       2       10,372       2         37,405       4       37,405       4       37,405       4         4       1,022,818       81       997,288       <  |                 |          |                 |          | •               |          |
| 29,058       5       29,058       5       29,058       5         67,452       11       67,452       11       67,452       11         643,040       46       660,496       49       702,500       52         2,424,594       1       2,424,594       1       2,424,594       1         107,671       17       107,671       17       82,659       14         -       -       -       -       -         952,374       30       1,321,172       31       1,288,223       29         638,472       7       632,865       6       632,865       6         236,843       14       274,656       14       352,872       17         79,452       15       79,452       15       143,605       27         72,039       6       72,039       6       72,039       6         10,372       2       10,372       2       10,372       2         37,405       4       37,405       4       37,405       4         163,944       11       196,302       13       210,657       14         1,022,818       81       997,288       79       1,000,8   |                 |          | · ·             |          | •               |          |
| 67,452       11       67,452       11       67,452       11         643,040       46       660,496       49       702,500       52         2,424,594       1       2,424,594       1       2,424,594       1         107,671       17       107,671       17       82,659       14         -       -       -       -       -       -         952,374       30       1,321,172       31       1,288,223       29         638,472       7       632,865       6       632,865       6         236,843       14       274,656       14       352,872       17         79,452       15       79,452       15       143,605       27         72,039       6       72,039       6       72,039       6         10,372       2       10,372       2       10,372       2         37,405       4       37,405       4       37,405       4         4       1,022,818       81       997,288       79       1,000,858       69         7,117,506       56       7,117,506       56       9,176,979       50         282,393       16  |                 |          |                 |          |                 |          |
| 643,040       46       660,496       49       702,500       52         2,424,594       1       2,424,594       1       2,424,594       1         107,671       17       107,671       17       82,659       14         -       -       -       -       -       -         952,374       30       1,321,172       31       1,288,223       29         638,472       7       632,865       6       632,865       6         236,843       14       274,656       14       352,872       17         79,452       15       79,452       15       143,605       27         72,039       6       72,039       6       72,039       6         10,372       2       10,372       2       10,372       2         37,405       4       37,405       4       37,405       4         163,944       11       196,302       13       210,657       14         1,022,818       81       997,288       79       1,000,858       69         7,117,506       56       7,117,506       56       9,176,979       50         282,393       16       312,760   |                 |          |                 |          |                 |          |
| 2,424,594       1       2,424,594       1       2,424,594       1         107,671       17       107,671       17       82,659       14         -       -       -       -       -       -         952,374       30       1,321,172       31       1,288,223       29         638,472       7       632,865       6       632,865       6         236,843       14       274,656       14       352,872       17         79,452       15       79,452       15       143,605       27         72,039       6       72,039       6       72,039       6         10,372       2       10,372       2       10,372       2         37,405       4       37,405       4       37,405       4         -       -       -       -       5,489       1         163,944       11       196,302       13       210,657       14         1,022,818       81       997,288       79       1,000,858       69         7,117,506       56       7,117,506       56       9,176,979       50         282,393       16       312,760       17   |                 |          |                 |          |                 |          |
| 107,671       17       107,671       17       82,659       14         952,374       30       1,321,172       31       1,288,223       29         638,472       7       632,865       6       632,865       6         236,843       14       274,656       14       352,872       17         79,452       15       79,452       15       143,605       27         72,039       6       72,039       6       72,039       6         10,372       2       10,372       2       10,372       2         37,405       4       37,405       4       37,405       4         -       -       -       -       5,489       1         163,944       11       196,302       13       210,657       14         1,022,818       81       997,288       79       1,000,858       69         7,117,506       56       7,117,506       56       9,176,979       50         282,393       16       312,760       17       312,760       17         -       -       -       -       -       5,455       1         122,237       12       122,237   |                 |          |                 |          |                 |          |
| 952,374         30         1,321,172         31         1,288,223         29           638,472         7         632,865         6         632,865         6           236,843         14         274,656         14         352,872         17           79,452         15         79,452         15         143,605         27           72,039         6         72,039         6         72,039         6           10,372         2         10,372         2         10,372         2           37,405         4         37,405         4         37,405         4           -         -         -         -         5,489         1           163,944         11         196,302         13         210,657         14           1,022,818         81         997,288         79         1,000,858         69           7,117,506         56         7,117,506         56         9,176,979         50           282,393         16         312,760         17         312,760         17           -         -         -         -         5,455         1           122,237         12         122,237   |                 |          |                 |          |                 |          |
| 638,472       7       632,865       6       632,865       6         236,843       14       274,656       14       352,872       17         79,452       15       79,452       15       143,605       27         72,039       6       72,039       6       72,039       6         10,372       2       10,372       2       10,372       2         37,405       4       37,405       4       37,405       4         -       -       -       -       5,489       1         163,944       11       196,302       13       210,657       14         1,022,818       81       997,288       79       1,000,858       69         7,117,506       56       7,117,506       56       9,176,979       50         282,393       16       312,760       17       312,760       17         -       -       -       -       5,455       1         122,237       12       122,237       12       122,237       12         527,629       18       512,761       18       523,455       18         1,641,243       25       1,641,243       25 <td>107,671</td> <td>- 1/</td> <td>107,671</td> <td></td> <td>62,039</td> <td>14</td>   | 107,671         | - 1/     | 107,671         |          | 62,039          | 14       |
| 638,472       7       632,865       6       632,865       6         236,843       14       274,656       14       352,872       17         79,452       15       79,452       15       143,605       27         72,039       6       72,039       6       72,039       6         10,372       2       10,372       2       10,372       2         37,405       4       37,405       4       37,405       4         -       -       -       -       5,489       1         163,944       11       196,302       13       210,657       14         1,022,818       81       997,288       79       1,000,858       69         7,117,506       56       7,117,506       56       9,176,979       50         282,393       16       312,760       17       312,760       17         -       -       -       -       5,455       1         122,237       12       122,237       12       122,237       12         527,629       18       512,761       18       523,455       18         1,641,243       25       1,641,243       25 <td>952 374</td> <td>30</td> <td>1 321 172</td> <td>31</td> <td>1 288 223</td> <td>29</td>  | 952 374         | 30       | 1 321 172       | 31       | 1 288 223       | 29       |
| 236,843       14       274,656       14       352,872       17         79,452       15       79,452       15       143,605       27         72,039       6       72,039       6       72,039       6         10,372       2       10,372       2       10,372       2         37,405       4       37,405       4       37,405       4         -       -       -       -       5,489       1         163,944       11       196,302       13       210,657       14         1,022,818       81       997,288       79       1,000,858       69         7,117,506       56       7,117,506       56       9,176,979       50         282,393       16       312,760       17       312,760       17         -       -       -       -       5,455       1         122,237       12       122,237       12       122,237       12         527,629       18       512,761       18       523,455       18         1,641,243       25       1,641,243       25       1,641,243       25  |                 |          |                 |          |                 |          |
| 79,452       15       79,452       15       143,605       27         72,039       6       72,039       6       72,039       6         10,372       2       10,372       2       10,372       2         37,405       4       37,405       4       37,405       4         -       -       -       -       5,489       1         163,944       11       196,302       13       210,657       14         1,022,818       81       997,288       79       1,000,858       69         7,117,506       56       7,117,506       56       9,176,979       50         282,393       16       312,760       17       312,760       17         -       -       -       -       5,455       1         122,237       12       122,237       12       122,237       12         527,629       18       512,761       18       523,455       18         1,641,243       25       1,641,243       25       1,641,243       25   |                 |          |                 |          | ·               |          |
| 72,039       6       72,039       6       72,039       6         10,372       2       10,372       2       10,372       2         37,405       4       37,405       4       37,405       4         -       -       -       -       5,489       1         163,944       11       196,302       13       210,657       14         1,022,818       81       997,288       79       1,000,858       69         7,117,506       56       7,117,506       56       9,176,979       50         282,393       16       312,760       17       312,760       17         -       -       -       -       5,455       1         122,237       12       122,237       12       122,237       12         527,629       18       512,761       18       523,455       18         1,641,243       25       1,641,243       25       1,641,243       25  |                 |          |                 |          |                 |          |
| 10,372       2       10,372       2       10,372       2         37,405       4       37,405       4       37,405       4         -       -       -       -       5,489       1         163,944       11       196,302       13       210,657       14         1,022,818       81       997,288       79       1,000,858       69         7,117,506       56       7,117,506       56       9,176,979       50         282,393       16       312,760       17       312,760       17         -       -       -       -       5,455       1         122,237       12       122,237       12       122,237       12         527,629       18       512,761       18       523,455       18         1,641,243       25       1,641,243       25       1,641,243       25   |                 |          |                 |          |                 |          |
| 37,405       4       37,405       4       37,405       4         -       -       -       -       5,489       1         163,944       11       196,302       13       210,657       14         1,022,818       81       997,288       79       1,000,858       69         7,117,506       56       7,117,506       56       9,176,979       50         282,393       16       312,760       17       312,760       17         -       -       -       -       5,455       1         122,237       12       122,237       12       122,237       12         527,629       18       512,761       18       523,455       18         1,641,243       25       1,641,243       25       1,641,243       25  |                 |          |                 |          |                 |          |
| -       -       -       -       5,489       1         163,944       11       196,302       13       210,657       14         1,022,818       81       997,288       79       1,000,858       69         7,117,506       56       7,117,506       56       9,176,979       50         282,393       16       312,760       17       312,760       17         -       -       -       -       5,455       1         122,237       12       122,237       12       122,237       12         527,629       18       512,761       18       523,455       18         1,641,243       25       1,641,243       25       1,641,243       25   |                 |          |                 |          |                 |          |
| 163,944     11     196,302     13     210,657     14       1,022,818     81     997,288     79     1,000,858     69       7,117,506     56     7,117,506     56     9,176,979     50       282,393     16     312,760     17     312,760     17       -     -     -     -     5,455     1       122,237     12     122,237     12     122,237     12       527,629     18     512,761     18     523,455     18       1,641,243     25     1,641,243     25     1,641,243     25   | ,<br>-          | -        | -               | _        |                 |          |
| 1,022,818     81     997,288     79     1,000,858     69       7,117,506     56     7,117,506     56     9,176,979     50       282,393     16     312,760     17     312,760     17       -     -     -     -     5,455     1       122,237     12     122,237     12     122,237     12       527,629     18     512,761     18     523,455     18       1,641,243     25     1,641,243     25     1,641,243     25  | 163,944         | 11       | 196,302         | 13       |                 |          |
| 7,117,506       56       7,117,506       56       9,176,979       50         282,393       16       312,760       17       312,760       17         -       -       -       -       5,455       1         122,237       12       122,237       12       122,237       12         527,629       18       512,761       18       523,455       18         1,641,243       25       1,641,243       25       1,641,243       25   |                 |          |                 | 79       |                 |          |
| 282,393     16     312,760     17     312,760     17       -     -     -     -     5,455     1       122,237     12     122,237     12     122,237     12       527,629     18     512,761     18     523,455     18       1,641,243     25     1,641,243     25     1,641,243     25  | 7,117,506       | 56       |                 | 56       | 9,176,979       |          |
| 122,237     12     122,237     12     122,237     12       527,629     18     512,761     18     523,455     18       1,641,243     25     1,641,243     25     1,641,243     25   |                 | 16       |                 | 17       | 312,760         |          |
| 527,629     18     512,761     18     523,455     18       1,641,243     25     1,641,243     25     1,641,243     25  | -               | -        | -               | -        | 5,455           | 1        |
| <u>1,641,243</u> <u>25</u> <u>1,641,243</u> <u>25</u> <u>1,641,243</u> <u>25</u>   | 122,237         | 12       | 122,237         | 12       |                 | 12       |
|  | 527,629         | 18       | 512,761         | 18       | 523,455         | 18       |
| \$ 54,832,732     843     \$ 55,555,368     863     \$ 58,076,609     875  | 1,641,243       | 25       | 1,641,243       | 25       | 1,641,243       | 25       |
|  | \$ 54,832,732   | 843      | \$ 55,555,368   | 863      | \$ 58,076,609   | 875      |

(Continued on next page)

#### ORANGE COUNTY FIRE AUTHORITY Capital Equipment by Category (Continued)

|  | June 30, 2016   |          | June 30, 2017   |          |
|--|-----------------|----------|-----------------|----------|
| Category   | Historical Cost | Quantity | Historical Cost | Quantity |
| Air fill station                                       | 53,179          | 2        | 53,179          | 2        |
| Aboveground storage tank                               | 678,014         | 8        | 678,014         | 8        |
| Audio visual equipment                                 | 734,581         | 20       | 734,581         | 20       |
| Boat   | 31,515          | 4        | 64,986          | 6        |
| Breathing Apparatus                                    | -               | -        | -               | -        |
| Camera, thermal imaging                                | 1,115,772       | 102      | 1,107,655       | 101      |
| Camera, other  | 44,264          | 5        | 44,264          | 5        |
| Communications equipment                               | 1,523,812       | 51       | 1,702,712       | 83       |
| Computer   | 90,386          | 6        | 25,900          | 4        |
| Defibrillator  | 1,526,069       | 105      | 5,312,042       | 229      |
| Exercise equipment                                     | 35,622          | 5        | 40,790          | 6        |
| Fleet equipment  | 252,867         | 24       | 284,885         | 27       |
| Forklift   | 93,177          | 3        | 134,138         | 4        |
| Generator  | 504,562         | 22       | 504,562         | 22       |
| GPS equipment (AVL regional interoperability projects) | 1,391,000       | 2        | 1,391,000       | 2        |
| Hazmat equipment                                       | 479,786         | 26       | 479,786         | 26       |
| Helicopters and improvements:                          |                 |          |                 |          |
| Helicopter   | 28,854,977      | 4        | 28,854,977      | 4        |
| Helicopter, rotor blades                               | 319,149         | 4        | 319,149         | 4        |
| Helicopter, fast fin kits                              | 148,104         | 2        | 148,104         | 2        |
| Helicopter, flight director                            | -               | -        | -               | -        |
| Helicopter, multi-band radio upgrade                   | -               | -        | -               | -        |
| Helicopter equipment                                   | 942,245         | 43       | 995,953         | 46       |
| Hydraulic tool   | 490,913         | 69       | 535,309         | 72       |
| Kitchen equipment                                      | 33,403          | 4        | 26,394          | 3        |
| Laptop   | 23,832          | 4        | 17,957          | 3        |
| Manikin  | 67,452          | 11       | 67,452          | 11       |
| Miscellaneous equipment                                | 735,503         | 55       | 798,762         | 59       |
| Mobile radio project (FY 2003/04 - FY 2004/05)         | 2,424,594       | 1        | 2,424,594       | 1        |
| Mobile radio   | 88,700          | 16       | 88,700          | 16       |
| Mobile radio, mobile data computer (MDC)               | -               | _        | 196,398         | 30       |
| Network equipment                                      | 1,294,452       | 30       | 1,294,452       | 30       |
| Office equipment                                       | 632,865         | 6        | 632,865         | 6        |
| Portable building                                      | 352,872         | 17       | 352,872         | 17       |
| Portable radio   | 138,477         | 26       | 138,477         | 26       |
| Printer  | 72,039          | 6        | 68,552          | 6        |
| Projector  | 10,372          | 2        | 10,372          | 2        |
| Router   | 72,745          | 8        | 72,745          | 8        |
| Scanner  | 5,489           | 1        | 5,489           | 1        |
| Search equipment                                       | 236,657         | 16       | 258,921         | 18       |
| Server   | 1,211,242       | 72       | 936,541         | 57       |
| Software   | 10,502,153      | 53       | 10,491,277      | 52       |
| Switch   | 349,909         | 20       | 349,909         | 20       |
| Tablet   | 24,882          | 4        | 24,882          | 4        |
| Tent   | 122,237         | 12       | 154,551         | 13       |
| Trailer  | 523,455         | 18       | 465,143         | 18       |
| Workstation  | 1,641,243       | 25       | 1,641,243       | 25       |
|  | \$ 59,874,567   | 914      | \$ 63,930,534   | 1,099    |

| June 30, 2018   |          | June 30, 2019   |          | June 30, 2020   |          |
|-----------------|----------|-----------------|----------|-----------------|----------|
| Historical Cost | Quantity | Historical Cost | Quantity | Historical Cost | Quantity |
| 53,179          | 2        | 53,179          | 2        | 53,179          | 2        |
| 678,014         | 8        | 678,014         | 8        | 678,014         | 8        |
| 734,581         | 20       | 734,581         | 20       | 734,581         | 20       |
| 80,606          | 7        | 80,606          | 7        | 80,606          | 7        |
| -               | -        | 20,394          | 4        | 20,394          | 4        |
| 1,198,258       | 111      | 1,251,200       | 117      | 1,360,096       | 131      |
| 44,264          | 5        | 44,264          | 5        | 44,264          | 5        |
| 1,689,198       | 81       | 1,696,094       | 82       | 3,919,452       | 83       |
| 25,900          | 4        | 25,900          | 4        | 34,261          | 5        |
| 3,802,620       | 121      | 4,089,086       | 130      | 4,334,152       | 138      |
| 40,790          | 6        | 40,790          | 6        | 40,790          | 6        |
| 261,714         | 28       | 294,849         | 29       | 292,914         | 29       |
| 134,138         | 4        | 134,138         | 4        | 134,138         | 4        |
| 504,562         | 22       | 504,562         | 22       | 504,562         | 22       |
| 1,391,000       | 2        | 1,391,000       | 2        | 1,391,000       | 2        |
| 479,786         | 26       | 500,242         | 30       | 801,854         | 32       |
|                 |          |                 |          |                 |          |
| 28,854,977      | 4        | 28,854,977      | 4        | 28,854,977      | 4        |
| 319,149         | 4        | 319,149         | 4        | 319,149         | 4        |
| 148,104         | 2        | 213,749         | 3        | 213,749         | 3        |
| 168,804         | 2        | 168,804         | 2        | 168,804         | 2        |
| -               | -        | 183,096         | 2        | 366,193         | 4        |
| 1,003,199       | 47       | 1,003,199       | 47       | 1,003,199       | 47       |
| 1,108,303       | 148      | 905,931         | 119      | 882,673         | 113      |
| 26,394          | 3        | 20,395          | 2        | 20,395          | 2        |
| 17,957          | 3        | 17,957          | 3        | 12,081          | 2        |
| 75,129          | 12       | 32,371          | 5        | 109,410         | 13       |
| 891,816         | 67       | 978,892         | 74       | 2,580,791       | 197      |
| 2,424,594       | 1        | 2,424,594       | 1        | 2,424,594       | 1        |
| 88,700          | 16       | 99,592          | 18       | 136,527         | 23       |
| 196,398         | 30       | 385,726         | 60       | 385,726         | 60       |
| 1,294,452       | 30       | 1,294,452       | 30       | 1,294,452       | 23       |
| 642,985         | 7        | 685,053         | 9        | 685,053         | 9        |
| 352,872         | 17       | 687,025         | 20       | 980,837         | 28       |
| 138,477         | 26       | 400,892         | 71       | 400,892         | 71       |
| 68,552          | 6        | 77,501          | 7        | 66,101          | 6        |
| 5,153           | 1        | 5,153           | 1        | 5,153           | 1        |
| 72,745          | 8        | 72,745          | 8        | 58,132          | 7        |
| 5,489           | 1        | 5,489           | 1        | 5,489           | 1        |
| 258,921         | 18       | 258,921         | 18       | 258,921         | 18       |
| 1,150,118       | 72       | 944,725         | 48       | 870,201         | 41       |
| 10,491,277      | 52       | 10,538,302      | 56       | 10,666,466      | 50       |
| 356,521         | 21       | 514,813         | 58       | 522,347         | 59       |
| 24,882          | 4        | 24,882          | 4        | 24,882          | 4        |
| 180,849         | 15       | 194,207         | 16       | 226,055         | 18       |
| 572,659         | 21       | 656,551         | 22       | 836,564         | 25       |
| 1,641,243       | 25       | 1,647,704       | 26       | 1,698,204       | 27       |
| \$ 63,699,329   | 1,110    | \$ 65,155,746   | 1,211    | \$ 70,502,274   | 1,361    |

## ORANGE COUNTY FIRE AUTHORITY Capital Vehicles by Category Last Ten Fiscal Years

|   | June 30, 2011   |          | June 30, 2012   |          |
|---|-----------------|----------|-----------------|----------|
| Category  | Historical Cost | Quantity | Historical Cost | Quantity |
| Air Utility                                     | \$ 629,011      | 3        | \$ 820,733      | 4        |
| Ambulance                                       | 776,283         | 6        | 776,283         | 6        |
| Battalion Chief Vehicle                         | 1,488,518       | 28       | 1,518,914       | 29       |
| Brush Chipper                                   | 34,289          | 2        | 34,289          | 2        |
| Crew Cab  | 139,057         | 3        | 69,009          | 2        |
| Crew-Carrying Vehicle                           | 297,336         | 4        | 452,373         | 4        |
| Dump Truck                                      | 66,366          | 1        | 66,366          | 1        |
| Fire Command                                    | 402,755         | 2        | 402,755         | 2        |
| Fire Dozer                                      | 723,403         | 4        | 723,403         | 4        |
| Foam Tender                                     | 152,245         | 1        | 152,245         | 1        |
| Fuel Tender                                     | 226,392         | 2        | 376,164         | 3        |
| Hazmat Unit                                     | 674,962         | 2        | 1,077,646       | 3        |
| Heavy Rescue Unit                               | 658,107         | 1        | 658,107         | 1        |
| Hose Tender                                     | 103,189         | 1        | 103,189         | 1        |
| Lift Truck                                      | 71,780          | 1        | 71,780          | 1        |
| Loader  | -               | -        | -               | -        |
| Paramedic Van                                   | 1,860,604       | 22       | 1,860,604       | 22       |
| Parade Engine                                   | 35,000          | 2        | -               | -        |
| Patrol  | 1,539,901       | 19       | 1,539,901       | 19       |
| Patrol, Compressed Air Foam System (CAFS)       | 858,456         | 12       | 858,456         | 12       |
| Pickup Truck                                    | 1,590,978       | 41       | 1,796,208       | 49       |
| Road Grader                                     | 102,396         | 1        | 102,396         | 1        |
| Sedan   | 61,256          | 3        | 61,256          | 3        |
| Squad   | 578,998         | 7        | 578,998         | 7        |
| Stakeside                                       | 34,289          | 1        | 34,289          | 1        |
| Sport Utility Vehicle (SUV)                     | 2,820,880       | 104      | 2,658,508       | 98       |
| Telesquirt                                      | 2,099,242       | 6        | 2,344,077       | 7        |
| Transport Tractor                               | 506,673         | 5        | 506,673         | 5        |
| Truck, 90', 100' and 110' Tractor Drawn Aerials | 4,428,314       | 5        | 4,943,110       | 8        |
| Truck, 75' Quint                                | 3,536,736       | 7        | 3,124,257       | 6        |
| Truck, 90' Quint                                | 4,429,851       | 9        | 3,562,035       | 7        |
| Truck, 100' Quint                               | -               | -        | 2,354,146       | 2        |
| Truck, Other                                    | 427,613         | 5        | 427,538         | 5        |
| Truck, Compressed Air Foam System (CAFS)        | -               | -        | 21,649          | 1        |
| Type 1 Engine                                   | 25,031,630      | 84       | 26,638,285      | 90       |
| Type 1 Wildland Urban Interface Engine          | 2,127,949       | 5        | 2,127,949       | 5        |
| Type 2 Engine                                   | 305,219         | 2        | 152,610         | 1        |
| Type 3 Engine                                   | 4,105,746       | 13       | 4,105,746       | 13       |
| Utility   | 161,801         | 4        | 145,169         | 3        |
| Van   | 623,608         | 24       | 623,608         | 24       |
| Water Tender                                    | 753,535         | 5        | 753,535         | 5        |
|   | \$ 64,464,368   | 447      | \$ 68,624,259   | 458      |

SOURCE: Orange County Fire Authority, Finance Division, General Accounting Unit

| June 30, 20     | 013      | June 30, 20     | 14       | June 30, 20     | 15       |
|-----------------|----------|-----------------|----------|-----------------|----------|
| Historical Cost | Quantity | Historical Cost | Quantity | Historical Cost | Quantity |
| 820,733         | 4        | \$ 820,733      | 4        | \$ 820,733      | 4        |
| 674,739         | 5        | 674,739         | 5        | 573,194         | 4        |
| 1,518,914       | 29       | 1,518,914       | 29       | 1,518,914       | 29       |
| 34,289          | 2        | 34,289          | 2        | 34,289          | 2        |
| 69,009          | 2        | -               | -        | -               | -        |
| 452,373         | 4        | 452,373         | 4        | 452,373         | 4        |
| 66,366          | 1        | 66,366          | 1        | 66,366          | 1        |
| 402,755         | 2        | 820,829         | 4        | 674,655         | 3        |
| 723,403         | 4        | 723,403         | 4        | 550,978         | 2        |
| 152,245         | 1        | 152,245         | 1        | 152,245         | 1        |
| 376,164         | 3        | 376,164         | 3        | 376,164         | 3        |
| 1,077,646       | 3        | 1,077,646       | 3        | 1,077,646       | 3        |
| 658,107         | 1        | 658,107         | 1        | 658,107         | 1        |
| 103,189         | 1        | 103,189         | 1        | 103,189         | 1        |
| 71,780          | 1        | 71,780          | 1        | 71,780          | 1        |
| -               | -        | -               | -        | 81,996          | 1        |
| 1,860,604       | 22       | 1,860,604       | 22       | 1,860,604       | 22       |
| -               | -        | -               | -        | -               | -        |
| 1,539,901       | 19       | 1,539,901       | 19       | 1,539,901       | 19       |
| 858,456         | 12       | 858,456         | 12       | 858,456         | 12       |
| 1,943,905       | 51       | 2,081,006       | 53       | 2,081,006       | 53       |
| 102,396         | 1        | 102,396         | 1        | 102,396         | 1        |
| 61,256          | 3        | 44,994          | 2        | 44,994          | 2        |
| 578,998         | 7        | 578,998         | 7        | 578,998         | 7        |
| 34,289          | 1        | 34,289          | 1        | 34,289          | 1        |
| 2,637,875       | 97       | 2,560,913       | 94       | 2,505,905       | 92       |
| 1,995,305       | 6        | 1,736,407       | 5        | 1,736,407       | 5        |
| 506,673         | 5        | 506,673         | 5        | 506,673         | 5        |
| 4,938,110       | 7        | 4,938,110       | 7        | 4,938,110       | 7        |
| 3,124,257       | 6        | 3,124,257       | 6        | 3,124,257       | 6        |
| 3,562,035       | 7        | 3,562,035       | 7        | 3,062,553       | 6        |
| 2,354,146       | 2        | 2,354,146       | 2        | 2,354,146       | 2        |
| 427,538         | 5        | 592,188         | 7        | 768,076         | 11       |
| 44,058          | 2        | 44,058          | 2        | 44,058          | 2        |
| 26,638,285      | 90       | 28,363,285      | 92       | 28,442,065      | 90       |
| 3,451,627       | 8        | 3,451,627       | 8        | 3,451,627       | 8        |
| 152,610         | 1        | 152,610         | 1        | 152,610         | 1        |
| 3,871,874       | 11       | 4,653,221       | 13       | 4,653,221       | 13       |
| 145,169         | 3        | 145,169         | 3        | 145,169         | 3        |
| 623,608         | 24       | 623,608         | 24       | 451,395         | 19       |
| 753,535         | 5        | 753,535         | 5        | 753,535         | 5        |
| 69,408,222      | 458      | \$ 72,213,263   | 461      | \$ 71,403,080   | 452      |

(Continued on next page)

# ORANGE COUNTY FIRE AUTHORITY Capital Vehicles by Category (Continued)

|   | June 30, 2016   |          | June 30, 2017   |          |
|---|-----------------|----------|-----------------|----------|
| Category  | Historical Cost | Quantity | Historical Cost | Quantity |
| Air Utility                                     | 820,733         | 4        | 820,733         | 4        |
| Ambulance                                       | 573,194         | 4        | 573,194         | 4        |
| Battalion Chief Vehicle                         | 2,098,087       | 42       | 2,161,593       | 42       |
| Brush Chipper                                   | 103,545         | 3        | 84,438          | 2        |
| Crew Cab  | -               | -        | -               | -        |
| Crew-Carrying Vehicle                           | 452,373         | 4        | 452,373         | 4        |
| Dump Truck                                      | 66,366          | 1        | 66,366          | 1        |
| Fire Command                                    | 674,655         | 3        | 674,655         | 3        |
| Fire Dozer                                      | 550,978         | 2        | 550,978         | 2        |
| Foam Tender                                     | 152,245         | 1        | 152,245         | 1        |
| Fuel Tender                                     | 376,164         | 3        | 376,164         | 3        |
| Hazmat Unit                                     | 1,077,646       | 3        | 939,162         | 2        |
| Heavy Rescue Unit                               | 679,608         | 1        | 679,608         | 1        |
| Hose Tender                                     | 103,189         | 1        | 103,189         | 1        |
| Lift Truck                                      | 71,780          | 1        | 71,780          | 1        |
| Loader  | 81,996          | 1        | 81,996          | 1        |
| Paramedic Van                                   | 1,860,604       | 22       | 1,860,604       | 22       |
| Parade Engine                                   | -               | -        | -               | -        |
| Patrol  | 1,539,901       | 19       | 1,539,901       | 19       |
| Patrol, Compressed Air Foam System (CAFS)       | 858,456         | 12       | 858,456         | 12       |
| Pickup Truck                                    | 2,327,501       | 63       | 3,213,233       | 85       |
| Road Grader                                     | 102,396         | 1        | 102,396         | 1        |
| Sedan   | -               | -        | -               | -        |
| Squad   | 578,998         | 7        | 496,839         | 6        |
| Stakeside                                       | 34,289          | 1        | 34,289          | 1        |
| Sport Utility Vehicle (SUV)                     | 2,621,995       | 93       | 2,602,271       | 92       |
| Telesquirt                                      | 1,736,407       | 5        | 1,736,407       | 5        |
| Transport Tractor                               | 506,673         | 5        | 506,673         | 5        |
| Truck, 90', 100' and 110' Tractor Drawn Aerials | 4,948,930       | 8        | 6,641,223       | 9        |
| Truck, 75' Quint                                | 3,124,257       | 6        | 3,124,257       | 6        |
| Truck, 90' Quint                                | 3,062,553       | 6        | 3,062,553       | 6        |
| Truck, 100' Quint                               | 2,354,146       | 2        | 2,354,146       | 2        |
| Truck, Other                                    | 768,076         | 11       | 804,028         | 11       |
| Truck, Compressed Air Foam System (CAFS)        | 44,058          | 2        | 44,058          | 2        |
| Type 1 Engine                                   | 30,580,415      | 94       | 32,151,624      | 94       |
| Type 1 Wildland Urban Interface Engine          | 3,451,627       | 8        | 3,451,627       | 8        |
| Type 2 Engine                                   | 152,610         | 1        | 152,610         | 1        |
| Type 3 Engine                                   | 4,653,221       | 13       | 4,653,221       | 13       |
| Utility   | 145,169         | 3        | 145,169         | 3        |
| Van   | 451,395         | 19       | 435,224         | 18       |
| Water Tender                                    | 753,535         | 5        | 753,535         | 5        |
|   | \$ 74,539,771   | 480      | \$ 78,512,818   | 498      |

| June 30, 20     | 18       | June 30, 2019   |          | June 30, 2020   |          |  |
|-----------------|----------|-----------------|----------|-----------------|----------|--|
| Historical Cost | Quantity | Historical Cost | Quantity | Historical Cost | Quantity |  |
| 820,733         | 4        | 820,733         | 4        | 1,216,732       | 5        |  |
| 573,194         | 4        | 573,194         | 4        | -               | -        |  |
| 2,224,326       | 42       | 2,468,254       | 46       | 2,603,667       | 47       |  |
| 84,438          | 2        | 84,438          | 2        | 160,272         | 3        |  |
| -               | -        | -               | -        | -               | -        |  |
| 447,373         | 3        | 447,373         | 3        | 447,373         | 3        |  |
| 66,366          | 1        | 66,366          | 1        | 66,366          | 1        |  |
| 674,655         | 3        | 674,655         | 3        | 674,655         | 3        |  |
| 550,978         | 2        | 550,978         | 2        | 1,112,241       | 3        |  |
| 152,245         | 1        | 152,245         | 1        | 152,245         | 1        |  |
| 376,164         | 3        | 376,164         | 3        | 376,164         | 3        |  |
| 939,162         | 2        | 939,162         | 2        | 939,162         | 2        |  |
| 679,608         | 1        | 679,608         | 1        | 679,608         | 1        |  |
| -               | -        | -               | -        | -               | -        |  |
| 71,780          | 1        | 71,780          | 1        | 71,780          | 1        |  |
| 81,996          | 1        | 81,996          | 1        | 248,479         | 3        |  |
| 1,566,150       | 19       | 1,566,150       | 19       | 1,468,553       | 18       |  |
| -               | -        | -               | -        | -               | -        |  |
| 1,791,780       | 20       | 1,791,780       | 20       | 1,791,780       | 20       |  |
| 858,456         | 12       | 858,456         | 12       | 858,456         | 12       |  |
| 3,275,670       | 86       | 3,726,138       | 98       | 5,190,357       | 130      |  |
| 170,438         | 2        | 170,438         | 2        | 170,438         | 2        |  |
| -               | -        | -               | -        | -               | -        |  |
| 1,074,089       | 9        | 1,465,052       | 11       | 1,465,052       | 11       |  |
| 34,289          | 1        | 34,289          | 1        | 34,289          | 1        |  |
| 2,224,726       | 79       | 2,186,521       | 77       | 1,889,421       | 59       |  |
| 1,387,635       | 4        | 1,038,862       | 3        | -               | -        |  |
| 506,673         | 5        | 506,673         | 5        | 1,093,171       | 8        |  |
| 9,236,148       | 11       | 17,609,131      | 17       | 18,802,835      | 18       |  |
| 3,124,257       | 6        | 3,124,257       | 6        | 2,694,556       | 5        |  |
| 3,062,553       | 6        | 3,062,553       | 6        | 3,062,553       | 6        |  |
| 2,354,146       | 2        | 2,354,146       | 2        | 2,354,146       | 2        |  |
| 790,798         | 10       | 790,798         | 10       | 1,138,258       | 12       |  |
| 44,058          | 2        | 44,058          | 2        | 44,058          | 2        |  |
| 32,151,624      | 94       | 37,752,647      | 103      | 43,198,345      | 113      |  |
| 3,451,627       | 8        | 3,451,627       | 8        | 3,451,627       | 8        |  |
| 152,610         | 1        | 152,610         | 1        | -               | -        |  |
| 4,653,221       | 13       | 4,653,221       | 13       | 4,653,221       | 13       |  |
| 145,169         | 3        | 145,169         | 3        | 145,169         | 3        |  |
| 435,224         | 18       | 649,798         | 26       | 557,619         | 22       |  |
| 753,535         | 5        | 753,535         | 5        | 753,535         | 5        |  |
| \$ 80,987,894   | 486      | \$ 95,874,855   | 524      | \$ 103,566,183  | 546      |  |



## Orange County Fire Authority Safety Message

# Senior Fall Prevention (Part 3 of 3)

(Continued from Page 132)



Every 11 seconds, an elderly adult is treated in the emergency room for a fall. Every 19 minutes, an elderly adult dies from a fall.

## **Safety Tips**

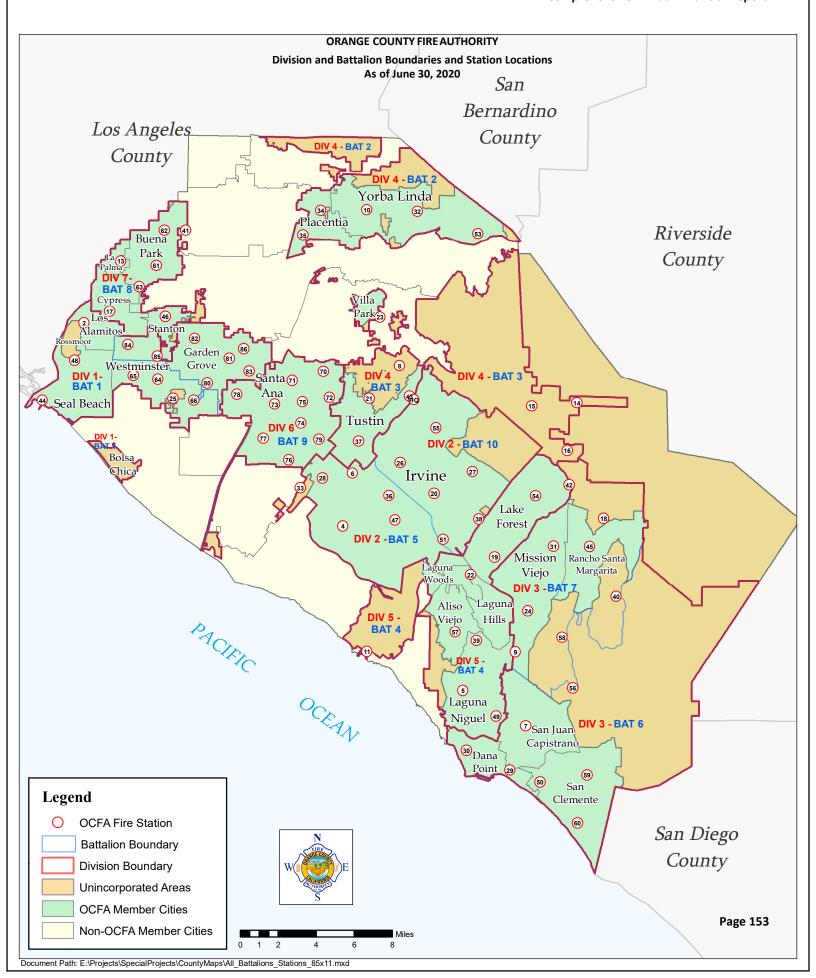
Falls are the leading cause of injuries for the elderly community and can greatly reduce their ability to remain independent. Take steps now to protect your health and reduce your fall risk.

## **Make Your Home Safer, (Continued)**

- ✓ Install handrails along both sides of hallways and stairs.
- Use risers to elevate beds, chairs, and sofas.
- ✓ Rearrange cabinets and drawers so items used most often are within easy reach.
- ✓ Wear sturdy shoes with non-slip soles both inside and outside your home.

## **Have Your Eyes Checked**

✓ See your eye doctor at least once a year and update your eye glasses, if needed.



## ORANGE COUNTY FIRE AUTHORITY List of Stations by Member Agency As of June 30, 2020



City of Aliso Viejo #57, 57 Journey, 92656



City of Buena Park #61, 7440 La Palma Ave. 90620 #62, 7780 Artesia Blvd. 90621 #63, 9120 Holder St. 90620



City of Cypress #17, 4991 Cerritos Ave. 90630



**City of Dana Point** #29, 26111 Victoria Blvd. 92624 #30, 23831 Stonehill Dr. 92629



**City of Garden Grove** 

#80, 14162 Forsyth Ln. 92844 #81, 112611 Acacia Pkwy. 92840 #82, 11805 Gilbert St. 92841 #83, 12132 Trask Ave. 92843 #84, 12191 Valley View St. 92845 #85, 12751 Western Ave. 92841 #86, 12232 West St. 92840



## City of Irvine

#4, 2 California Ave. 92612
#6, 3180 Barranca Pkwy. 92606
#20, 7050 Corsair, 92618
#26, 4691 Walnut Ave. 92604
#27, 12400 Portola Springs 92618
#28, 17862 Gillette Ave. 92614
#36, 301 E. Yale Loop 92604
#38, 26 Parker 92618
#47, 47 Fossil 92603
#51, 18 Cushing 92618
#55, 4955 Portola Pkwy. 92620



**City of La Palma** #13, 7822 Walker St. 90623





Cities of Laguna Hills and Laguna Woods #22, 24001 Paseo de Valencia, Laguna Hills 92653



**City of Laguna Niguel** #5, 23600 Pacific Island Dr. 92677 #39, 24241 Avila Rd. 92677

#49, 31461 Golden Lantern St. 92677



City of Lake Forest #19, 23022 El Toro Rd. 92630 #42, 19150 Ridgeline Rd., 92679 #54, 19811 Pauling Ave., 92610



City of Los Alamitos #2, 3642 Green Ave. 90720



City of Mission Viejo #9, #9 Shops at Mission Viejo 92691 #24, 25862 Marguerite Pkwy, 92692

#24, 25862 Marguerite Pkwy. 92692 #31, 22426 Olympiad Rd. 92692



**City of Placentia** #34, 1530 N. Valencia 92870 #35, 110 S. Bradford 92870



City of Rancho Santa Margarita #45, 30131 Aventura 92688

## ORANGE COUNTY FIRE AUTHORITY List of Stations by Member Agency As of June 30, 2020, (Continued)



## **City of San Clemente**

#50, 670 Camino de Los Mares 92672 #59, 48 Avenida La Pata 92673 #60, 100 Avenida Victoria 92672



City of San Juan Capistrano #7, 31865 Del Obispo 92675



## City of Santa Ana

#70, 2301 Old Grand 92701
#71, 1029 West 17th St. 92706
#72, 1688 East 4th St. 92701
#73, 419 Franklin 92703
#74, 1427 South Broadway 92707
#75, 120 West Walnut 92701
#76, 950 West MacArthur 92707
#77, 2317 South Greenville 92704
#78, 501 North Newhope 92703
#79, 1320 East Warner 92705



## **City of Seal Beach**

#44, 718 Central Ave. 90740 #48, 3131 N. Gate Rd. 90740



## City of Stanton

#46, 7871 Pacific St. 90680



## **City of Tustin**

#37, 15011 Kensington Park Dr. 92780 #43, 11490 Pioneer Way 92782



## City of Villa Park

#23, 5020 Santiago Canyon Rd. 92869



## **City of Westminster**

#64, 7351 Westminster Blvd. 92683 #65, 6061 Hefley St. 92683 #66, 15061 Moran St. 92683



## City of Yorba Linda

#10, 18422 E. Lemon Dr. 92886 #32, 20990 Yorba Linda Blvd. 92887 #53, 25415 La Palma Ave. 92887



## County of Orange, Unincorporated

#8, 10631 Skyline Dr., Santa Ana 92705

#11, 259 Emerald Bay, Laguna Beach 92651 #14, P.O. Box 12, Silverado 92676

#15, 27172 Silverado Canyon Rd., Silverado 92676

#16, 28891 Modjeska Canyon Rd., Silverado 92676

#18, 30942 Trabuco Canyon Rd., Trabuco Canyon 92679

> #21, 1241 Irvine Blvd., Tustin 92780

#25, 8171 Bolsa Ave., Midway City 92655

#40, 25082 Vista del Verde, Coto de Caza 92679

#56, 56 Sendero Way, Rancho Mission Viejo 92694

> #58, 58 Station Way, Ladera Ranch 92694

## **Specialty Stations**



## Airport Rescue & Firefighting #33, 374 Paularino, Costa Mesa 92626



## **Helicopter Operations**

#41, 3900 W. Artesia Ave., Fullerton 92633

## ORANGE COUNTY FIRE AUTHORITY Description of the Organization, Programs and Service Delivery As of June 30, 2020

Orange County Fire Authority (OCFA) is managed by an Executive Management team consisting of an appointed Fire Chief, two Deputy Chiefs, six Assistant Chiefs, and one Director. Assistant Chiefs oversee service activities that are organized into six primary departments – Operations, Emergency Medical Services (EMS), Business Services, Community Risk Reduction, Human Resources, and Logistics – which are further organized into divisions, battalions, sections, and/or programs to effectively carry out the mission of the OCFA. OCFA's overall structure is organized and managed as follows:

| Fire Chief                                   |                               | CFA        |
|--|-------------------------------|------------|
| Deputy Chief                                 |                               | Bureau     |
| Assistant Chief                              |                               | Department |
| Assistant Chief, Director, or Division Chief |                               | Division   |
| nBattalion Chief or Section Manager          | Battalion / Section / Program |            |

## **EXECUTIVE MANAGEMENT**

Executive Management provides direction to areas of the organization and ensures that the types and levels of services provided are consistent with Board policy and the adopted budget. OCFA contracts with the firm of Woodruff, Spradlin, & Smart located in Costa Mesa, California for its legal services. General Counsel reports directly to the Board of Directors.

## **CORPORATE COMMUNICATIONS**

**Corporate Communications**, which is overseen by a Director reporting directly to the Fire Chief, facilitates public information and media relations, and provides support to Executive Management staff on special projects designed to keep the public and other agencies informed about OCFA.

- The **Public Information Officer (PIO)** serves as the spokesperson for OCFA during major incidents and ensures that the public is kept informed through the release of accurate and timely information, news releases, and board advisories.
- Multimedia is responsible for meeting all OCFA audio, video, and photographic needs.
- Community Education facilitates public safety education and awareness through large-scale educational campaigns and community outreach events.

## **EMERGENCY OPERATIONS BUREAU**

## **COMMAND & EMERGENCY PLANNING DIVISION**

The **Command & Emergency Planning Division**, which is overseen by a Division Chief reporting directly to the Deputy Chief of the Emergency Operations Bureau, provides the following services:

- The Emergency Command Center (ECC) serves as a secondary 9-1-1 Public Safety Answering Point (PSAP) and dispatch center
  for fire and medical emergencies by answering emergency calls, identifying the nature and location of the emergency, and
  dispatching resources. The ECC also serves as the Operational Area Coordinator for fire and rescue mutual aid for all Orange
  County fire service agencies.
- Emergency Planning and Coordination (EPAC) is primarily responsible for emergency management planning, serving as the OCFA's representative to the Operational Area Emergency Operations Center (Loma Ridge) and the Operational Area Fire Mutual Aid Representative to the California Office of Emergency Services Region I Office.

## **SPECIAL OPERATIONS DIVISION**

The **Special Operations Division**, which is overseen by a Division Chief reporting directly to the Deputy Chief of the Emergency Operations Bureau, coordinates and facilitates all operational agreements that OCFA maintains with outside entities, including the California Governor's Office of Emergency Services (Cal OES), the California Department of Forestry and Fire Protection (CAL FIRE), and the United States Forest Service (USFS). The division also provides the following services and programs:

- The **Urban Search and Rescue (USAR) Program** provides specialized emergency response capabilities and equipment for the federal USAR task force, the Swift Water Rescue program, and the Mass Casualty Unit.
- The **Hazardous Materials Program** provides administration, oversight, and training for the Hazardous Materials Response Team (HMRT) and the Fire and Law Enforcement Joint Hazard Assessment Team (JHAT).
- Investigations conducts fire investigations and evaluations and initiates early intervention strategies. Other responsibilities include administration of the Fire F.R.I.E.N.D.S. diversion program for juvenile-related fires; OCFIRS quality assurance; state and national reporting; and oversight of the Orange County Intelligence and Assessment Center (OCIAC).
- Air Operations is responsible for coordination and maintenance of OCFA's firefighting helicopters, which are used for
  emergency responses for wildland and wildland urban interface fires and special rescues such as swift and still water rescues,
  medical rescue support, and disaster mitigation.
- Wildland Operations oversees the coordination of firefighting hand crews and heavy fire equipment.

## **OPERATIONS DEPARTMENT**

The **Operations Department** provides command and control direction regarding daily operations and all fire suppression activities, as well as specialized training programs for safety personnel and overall OCFA-wide staff development. There are seven operational field divisions, each under the command of a Division Chief. Divisions are divided into field battalions, which are under the command of Battalion Chiefs. Within these field battalions are 78 fire stations that provide for regional emergency response to structure fires, medical aids, rescues, hazardous materials incidents, and wildland fires. Activities and additional responsibilities of each Division include the following:

- Division 1 Battalion 1 primarily serves the cities of Los Alamitos, Seal Beach, and Westminster, as well as the unincorporated communities of Midway City and Rossmoor. Battalion 11 primarily serves the city of Garden Grove. Division 1 also assists with the provision of emergency services to Seal Beach Naval Weapons Station and the Joint Forces Training Base in Los Alamitos, and provides oversight for the OCFA Equipment Committee.
- Division 2 Battalion 5 and Battalion 10 primarily serve the city of Irvine, as well as the unincorporated community of Santa
  Ana Heights. Division 2 provides emergency services to the University of California, Irvine (UCI), John Wayne Airport (JWA), and
  the Orange County Great Park. The division also provides oversight for Airport Rescue Fire Fighting (ARFF) services. The division
  is also responsible for coordinating all grants received from the Office of Homeland Security.
- Division 3 Battalion 6 primarily serves the cities of Dana Point, San Clemente, and San Juan Capistrano, as well as the unincorporated community of Rancho Mission Viejo and areas along Ortega Highway in southern Orange County. Battalion 7 primarily serves the cities of Mission Viejo and Rancho Santa Margarita, as well as the unincorporated communities of Coto de Caza, Ladera Ranch, Las Flores, and Trabuco Canyon. Division 3 provides oversight for the OCFA Apparatus Committee.
- Division 4 Battalion 2 primarily serves the cities of Placentia and Yorba Linda, as well as the unincorporated communities of Carbon Canyon, Chino Hills State Park, and Tonner Canyon. Battalion 3 primarily serves the cities Tustin and Villa Park, as well as the unincorporated communities of Cowan Heights, El Modena, Lemon Heights, Orange Park Acres, Modjeska Canyon, Santiago Canyon, and Silverado Canyon. Community Volunteer Services (CVS) coordinates the Reserve Firefighters (RFF) program, the OCFA Chaplain Program, and the Fire Exploring Program.
- Division 5 Battalion 4 primarily serves the cities of Aliso Viejo, Laguna Hills, Laguna Niguel, Laguna Woods, and Lake Forest,

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as well as the unincorporated community of Emerald Bay. Division 5 oversees and manages the Staffing Program, which ensures 24/7 staffing levels at all stations; the Staffing Committee; and the employee transfer process within the Operations Department.

- **Division 6 Battalion 9** primarily serves the city of Santa Ana.
- Division 7 Battalion 8 primarily serves the cities of Buena Park, Cypress, La Palma, and Stanton.
- The Operations Training and Promotions Division facilitates and coordinates the Fire Apparatus Engineer, Fire Captain, and Fire
  Battalion Chief academies and assessment centers. The division works collaboratively with the Operations Training & Safety
  Division on rank-specific, operations-based training. Lastly, the division coordinates with Santa Ana College and the California
  Joint Apprenticeship Committee (CFFJAC) on various training activities and programs.
- The **Operations Training & Safety Division (Training)** delivers and facilitates all operations personnel training activities and serves in a lead capacity on issues of employee and incident safety. Training Officers double as incident safety officers.

## **EMS DEPARTMENT**

The **EMS Department** provides emergency medical and specialized training programs for safety personnel. Specific activities and responsibilities of the department include the following:

 The Emergency Medical Services (EMS) Division manages the delivery of medical services by OCFA's emergency medical technicians (EMT) and paramedics. EMS serves as a liaison to county and state regulatory agencies, hospitals, ambulance providers, and other EMS groups.

#### **ADMINISTRATION & SUPPORT BUREAU**

## **BUSINESS SERVICES DEPARTMENT**

The **Business Services Department** provides the following services:

- The Clerk Division administers democratic processes, such as access to OCFA records and all legislative actions ensuring transparency to the public.
- The **Finance Division** oversees the processing, accounting, reporting, and auditing of all OCFA financial records. It is responsible for developing policies and procedures designed to protect and safeguard OCFA's assets. Specific functions include accounts receivable, general accounting, cost accounting, accounts payable, payroll, and timekeeping.
- The Legislative Division identifies and tracks local, state, and federal legislation that could impact OCFA; submits legislative analysis
  to the Board of Directors; sends letters on behalf of the Board of Directors when a position is taken on an item of legislation; and
  manages the grant application process for all OCFA grants.
- The **Purchasing Division** administers the centralized procurement of all supplies, services, equipment, and construction services through competitive solicitations. The Purchasing Division is also responsible for administering the procurement card program and surplus disposition.
- The **Treasury Division** provides cash management, budgetary, and financial support services. Treasury services include monitoring cash balances; making investments in compliance with OCFA's Investment Policy; issuing and administering long and short-term debt; and providing oversight of the deferred compensation, pension, and retiree medical programs. Financial planning services include preparation of the budget; annual reviews of OCFA's fiscal health; financial forecasting; and special financial studies.

## COMMUNITY RISK REDUCTION DEPARTMENT

The **Community Risk Reduction Department** contributes to community safety and prosperity through the systematic mitigation of risk. Specific programs and services include the following:

- The Planning and Development Division interacts with developers, architects, and engineers to meet the fire protection requirements for buildings and developments. This division reviews all architectural development plans and proposals submitted within OCFA's jurisdiction, including tract and parcel maps, permits for conditional use, site development, coastal development, and other items related to the developmental process.
- The **Prevention Field Services Division** assists stakeholders in maintaining and enhancing safe communities through the following:
  - o **Inspection Services** conducts fire safety inspections; enforces applicable fire codes and ordinances; and assures that public safety issues are researched and addressed as appropriate.
  - Community Wildfire Mitigation takes a proactive approach to wildland fire prevention through the systematic
    evaluation of risk, fuels mitigation, road maintenance, vegetation management, and home hardening education
    through ongoing collaboration with partner organizations, land owners, and communities.

## **HUMAN RESOURCES DEPARTMENT**

The **Human Resources Department** provides the following programs and services:

- The **Benefits Division** administers employee benefit programs, including health, accidental death and dismemberment, dental, vision, life, disability, and optional benefit plans; has oversight for human resources information systems; and oversees classification and compensation studies.
- The Employee Relations Division oversees performance management; meet and confer, appeal, and grievance processes; and Memorandum of Understanding (MOU) administration. In addition, Employee Relations includes the OCFA accommodation program, which involves scheduling and facilitating interactive process meetings and the identification of reasonable accommodations.
- The **Recruitment Division** oversees recruitment and selection processes.
- The **Risk Management Division** administers OCFA's general liability insurance, self-insured workers' compensation, and environmental health and safety programs. Risk Management also oversees the Wellness and Fitness (WEFIT) program, which includes medical and fitness evaluations, behavioral health, cancer awareness and prevention, peer fitness trainers, employee health and fitness education, and physical training for firefighter academy recruits.

## **LOGISTICS DEPARTMENT**

The Logistics Department provides essential support to all departments of the OCFA in the following areas:

- The **Fleet Services Division** ensures the effective and timely repair, servicing, and maintenance of all vehicles, apparatus, and equipment. Responsibilities include coordinating new vehicle specifications and purchases, maintenance schedules, and replacement prioritization.
- The **Information Technology Division** is responsible for development, operation, maintenance, and security of OCFA's computers, network, and overall technical infrastructure; the development and support of information systems applications and databases; maintenance of centralized enterprise Geographic Information System (GIS) and mapping capabilities; and the acquisition and maintenance of emergency communications equipment.
- The Property Management Division builds, maintains, and repairs all OCFA real property and durable infrastructure.

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Responsibilities include construction of new fire stations and the maintenance and operations of all fire stations and facilities, including the air operations hangar, the Urban Search and Rescue and Training facility, and the Regional Fire Operations and Training Center (RFOTC).

The Service Center Division provides OCFA's organization-wide logistical support. Responsibilities include shipping, receiving, and warehousing services for a wide variety of organizational supplies; mail processing and delivery; testing and repair of firefighting equipment; providing and maintaining personal protective equipment (PPE) for firefighters; outfitting new fire apparatus with equipment; and providing specialized emergency support on incidents.





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